



Homeland
Security

July 31, 2020

SENT BY ELECTRONIC MAIL TO: Jason.leopold@buzzfeed.com, foia@loevy.com

Jason Leopold
Buzzfeed News, Senior Investigative Reporter
6824 Lexington Avenue
Los Angeles, CA 90038

**Re: 20-cv-722 (2020-HQFO-00792)
Buzzfeed/Leopold Inc. v. DHS
First Interim Release**

Dear Mr. Leopold:

This is our first interim response to your Freedom of Information Act (FOIA) request to the Department of Homeland Security (DHS), dated February 14, 2020.

For this production, DHS reviewed 400 pages, of which 60 are released in full, 95 are withheld in part pursuant to FOIA exemptions (b)(5) and (b)(6), eight pages are withheld in full pursuant to FOIA exemption (b)(5), and 201 are non-responsive or duplicates. DHS also located and sent 29 pages to other agencies for consultation and referred seven pages to the Department of Health and Human Services. The 163 pages for release are bates stamped DHS-001-0722-000001 to DHS-001-0722-000163.

If you have any questions regarding this release, please contact Trial Attorney Kevin Snell, Federal Programs Branch, Civil Division, U.S. Department of Justice, by email at kevin.snell@usdoj.gov.

Sincerely,

A handwritten signature in cursive script that reads "Bradley E. White".

Bradley E. White
Senior Director, Litigation, Appeals, and Policy

Enclosure: 163 pages



FEMA National Situation Report

As of 3:00 a.m. ET Wednesday, January 29, 2020

This report is published twice daily, 3:00 a.m. and 5:00 p.m. EST

Common Operating Picture

FEMA HQ		<p>Major Disasters (DR): 60 Emergency Disasters (EM): 3 JFOs: 16 / VIFOs: 7</p> <p>★ Staging Area □ Distribution Center (DC) ■ Declared County</p> <p>■ Fully Activated □ Partially Activated □ Monitoring</p> <p><small>As of 3:00 a.m. ET January 29, 2020 Created by FEMA NWC</small></p>	<p>4418-DR-WA FCO: Willie G. Nunn JFO: Camp Murray, WA</p> <p>4432-DR-OR 4452-DR-OR FCO: Dolph A. Diemont JFO: Salem, OR</p> <p>4420-DR-NE 4446-DR-PTN FCO: DuWayne Tewes JFO: Lincoln, NE</p> <p>4382-DR-CA 4407-DR-CA FCO: David G. Samaniego JFO: Sacramento, CA</p> <p>4409-DR-TON 4422-DR-LIBLI 4423-DR-CBI 4425-DR-SBLI 4431-DR-CA 4434-DR-CA 4436-DR-NN FCO: Bern. Ruiz VJFO: Oakland, CA</p> <p>4433-DR-GU FCO: Tracy Haynes 3424-EM-CNMI 3425-EM-CNMI FCO: Teresa Serata JFO: Saipan, MP</p> <p>4449-DR-KS 4403-DR-KS 4417-DR-KS FCO: Heather R. Smith VJFO: Kansas City, MO</p>	<p>4475-DR-ND FCO: Dana C. Reynolds JFO: TBD</p> <p>4469-DR-SD 4463-DR-SD 4440-DR-SD 4448-DR-DST 4467-DR-SD FCO: James Stephenson JFO: Sioux Falls, SD</p> <p>4386-DR-IA 4392-DR-IA closing Jan. 31 4421-DR-IA FCO: Timothy J. Scranton JFO: Windsor Heights, IA</p> <p>4414-DR-MN 4442-DR-MN FCO: John F. Boyle 4424-DR-OH 4447-DR-OH 4459-DR-WI 4461-DR-IL FCO: Steven Johnson VJFO: Springfield, IL</p> <p>4457-DR-NH 4445-DR-VT 4372-DR-MA 4379-DR-MA 4410-DR-CT 4474-DR-VT FCO: James McPherson JFO: Williston, VT</p> <p>4472-DR-NY FCO: Seamus Leary JFO: Albany, NY</p> <p>4428-DR-KY FCO: Allan Jarvis VJFO: Frankfort, KY</p> <p>4455-DR-WV FCO: Michael Senycz JFO: Charleston, WV</p> <p>4427-DR-TN 4400-DR-GA 4471-DR-TN FCO: Myra Shird JFO: Nashville, TN</p> <p>4465-DR-NC 4393-DR-NC 4412-DR-NC FCO: Elizabeth Turner JFO: Durham, NC</p> <p>4464-DR-SC FCO: Allan Jarvis JFO: Columbia, SC</p> <p>Super Bowl LIV Support MERS (Miami Gardens, FL)</p> <p>4337-DR-FL 4468-DR-FL FCO: Gary Stanley 4399-DR-FL FCO: Thomas J. McCool JFO: Orlando, FL</p> <p>4453-DR-OK 4438-DR-OK FCO: Gerry Stolar JFO: Warr Acres, OK</p> <p>4456-DR-MCN closing Jan. 31 FCO: Benjamin D. Abbott VJFO: Denton, TX</p> <p>4451-DR-MO 4435-DR-MO FCO: Jon Huss JFO: Jefferson City, MO</p> <p>4458-DR-LA 4462-DR-LA FCO: John E. Long VJFO: Baton Rouge, LA</p> <p>3417-EM-PR FCO: Nancy Casper VJFO: San Juan, PR 4473-DR-PR FCO: Alex Amparo</p> <p>PR Earthquake Response RII IMAT, N-IMAT Blue, MERS Staging Areas (3) Distribution Centers (2)</p>	<p>N-IMATs 2-3 Teams</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <tr><td style="background-color: #f00;">Red</td><td></td></tr> <tr><td style="background-color: #00f;">Blue</td><td style="background-color: #f00;">PR</td></tr> <tr><td style="background-color: #ff0;">Gold</td><td></td></tr> </table> <p>R-IMATs ≥ 7 Teams</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <tr><td style="background-color: #fff;">I</td><td></td></tr> <tr><td style="background-color: #fff;">II</td><td style="background-color: #f00;">PR</td></tr> <tr><td style="background-color: #fff;">III</td><td></td></tr> <tr><td style="background-color: #fff;">IV-1</td><td></td></tr> <tr><td style="background-color: #fff;">IV-2</td><td style="background-color: #00f;">2</td></tr> <tr><td style="background-color: #fff;">V</td><td style="background-color: #00f;">1</td></tr> <tr><td style="background-color: #fff;">VI-1</td><td></td></tr> <tr><td style="background-color: #fff;">VI-2</td><td style="background-color: #00f;">3</td></tr> <tr><td style="background-color: #fff;">VII</td><td></td></tr> <tr><td style="background-color: #fff;">VIII</td><td></td></tr> <tr><td style="background-color: #fff;">IX-1</td><td></td></tr> <tr><td style="background-color: #fff;">IX-2</td><td></td></tr> <tr><td style="background-color: #fff;">X</td><td></td></tr> </table> <table border="1" style="width: 100%; border-collapse: collapse;"> <tr><td style="background-color: #00f;">FMC</td><td style="background-color: #00f;">PMC</td></tr> <tr><td style="background-color: #00f;">NMC</td><td style="background-color: #00f;">Deployed</td></tr> </table>	Red		Blue	PR	Gold		I		II	PR	III		IV-1		IV-2	2	V	1	VI-1		VI-2	3	VII		VIII		IX-1		IX-2		X		FMC	PMC	NMC	Deployed
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Team:	US&R	MERS	FCOs	FDRCs	IM Workforce	Incident Management Cadre Availability Summary
<i>Status</i>	>66%	>66%	≤ 1 Type 1	≤ 1		<i>Cadres with 25% or Less Availability</i>
Assigned:	28	36	41	11	13,953 ▲	EHP 16% (97/608); FL 19% (30/161); OPS 25% (73/296); PA 15% (436/2,965); SAF 16% (9/58)
Unavailable:	0	0	0	0	3,700 ▼	
Deployed:	0	2	33	10	5,657 ▲	
Available:	28	34	8	1	4,596 / 33% ▲	

National Current Operations & Monitoring

Novel Coronavirus - INITIAL

Situation: U.S. CDC, World Health Organization (WHO), and the Chinese National Health Commission have all recognized limited human-to-human transmission. Imported cases of 2019-nCoV infection in people have been detected in the U.S. No person-to-person spread has been detected with this virus at the time, and this virus is NOT currently spreading in the community in the United States. The goal of the ongoing U.S. public health response is to contain this outbreak and prevent sustained spread of 2019-nCoV in this country. (CDC January 27, 1700)

Confirmed Cases: Worldwide: 4,474 (4,409 in China, Hong Kong and Macau); 5 in the US

Deaths: 107



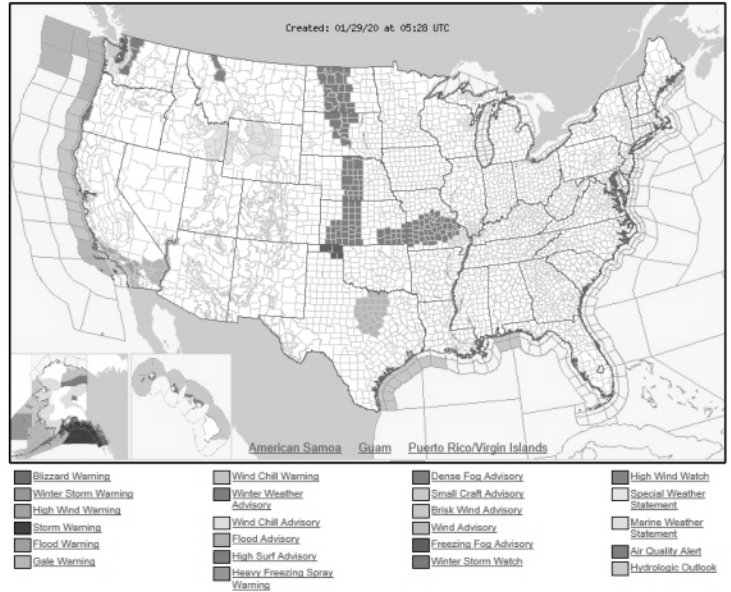
Earthquake – M7.7 off shore of Jamaica - FINAL**Situation:**

- At 2:10 p.m. ET on January 28, 2020, a magnitude 7.7 earthquake occurred offshore of Jamaica, approximately 78 miles north-northwest of Lucea, Jamaica, 753 miles from Puerto Rico, and 423 miles south of Miami, Florida, at a depth of 6.25 miles
- Since the initial event there have been 18 subsequent quakes in the region. Ten were over magnitude 4.1 or greater. One was Magnitude 6.1 (MMI V) with a green pager alert. Of the 18 quakes, seven were near the SW area of Puerto Rico, all below 4.0 magnitude.
- US&R and USAID report that the Government of Jamaica has not requested international assistance, and no U.S. disaster declaration is expected at this time
- Staff from USAID's Office of U.S. Foreign Disaster Assistance (USAID/OFDA) based in San José, Costa Rica, and Washington, D.C., continue to monitor the situation.
- Puerto Rico EOC at Full Activation (previous earthquake)
- Region II RWC at Steady State, continues to monitor
- NWC at Steady State, continues to monitor
- There have been no reports of unmet needs or requests for FEMA assistance



Weather Threat

- Overall a quiet day or two coming up for the U.S. lower 48. A system will pass through the South and northern Gulf Coast region for some rain and a few thunderstorms, perhaps some light snow on the northern periphery from the Mid-Mississippi Valley into the western Ohio Valley.



(Latest NOAA Forecasts: [WPC](#) | [SPC](#) | [NHC](#) | [SWPC](#))

Joint Preliminary Damage Assessments

Region	State	Event / Date	Type	Counties		Start – End Dates
				Requested	Completed	
X	AK	Severe winter storm Nov 27 – Dec 10, 2019	IA	N/A	N/A	N/A
			PA	1	0	27/01 - TBD

Declaration Activity

Declaration Requests in Process: 1 (TX)

(Declared Disasters: [fema.gov](#))

Joint Field Office Status Updates

No change over the last operational period

(JFO listing available on [NWC SharePoint Site](#))

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Regional Current Operations & Monitoring	
<i>Region I</i>	<i>Region VI</i>
WATCH – Maynard MOC: Steady State (24/7) <ul style="list-style-type: none"> • Monitoring: No significant activity IMAT: FMC / Available EOCs: All states remain at Normal Operations	WATCH – Denton MOC: Steady State (24/7) <ul style="list-style-type: none"> • Monitoring: No Significant activity IMAT-1: PMC / Staffing Shortage; available to deploy IMAT-2: FMC / Available EOCs: All states remain at Normal Operations
<i>Region II</i>	<i>Region VII</i>
WATCH: Steady State (24/7) <ul style="list-style-type: none"> • Monitoring: <ul style="list-style-type: none"> ○ PR: Ongoing aftershocks IMAT: Deployed / PR (DR-4473-PR) EOCs: <ul style="list-style-type: none"> ○ PR: Full Activation (earthquake) ○ NJ: Monitoring (rally) 	WATCH: Steady State (24/7) Monitoring: No Significant activity IMAT: NMC / Training and deployments; FMC 3/1 EOCs: All states remain at Normal Operations
<i>Region III</i>	<i>Region VIII</i>
WATCH: Steady State (24/7) <ul style="list-style-type: none"> • Monitoring: No significant activity IMAT: FMC / Available EOCs: MD: Monitoring (novel coronavirus)	WATCH – Denver MOC: Steady State (24/7) <ul style="list-style-type: none"> • Monitoring: SD river flooding continues on the James River IMAT: PMC / Team reconstituting through 1/31; FMC 2/1 EOCs: All states remain at Normal Operations
<i>Region IV</i>	<i>Region IX</i>
WATCH: Steady State (24/7) <ul style="list-style-type: none"> • Monitoring: No significant activity IMAT-1: FMC / Available IMAT-2: FMC / Available EOCs: All states remain at Normal Operations	WATCH: Steady State (24/7) <ul style="list-style-type: none"> • Monitoring: No significant activity IMAT-1: PMC / Staffing Shortage IMAT-2: FMC / Available EOCs: AS: Full Activation (measles outbreak)
<i>Region V</i>	<i>Region X</i>
WATCH: Steady State (24/7) <ul style="list-style-type: none"> • Monitoring: No significant activity IMAT: FMC / Available EOCs: All states remain at Normal Operations	WATCH – Bothell MOC: Steady State (24/7) <ul style="list-style-type: none"> • Monitoring: Rain and snow in WA IMAT: NMC / Staffing Shortage EOCs: WA: Full Activation (Novel Coronavirus)

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FEMA National Situation Report Acronyms & Abbreviations

Front Page – Common Operating Picture

NWC:	National Watch Center	IM:	Incident Management	R-IMAT:	Regional Incident Management Assistance Team
NRCC:	National Response Coordination Center	ISB:	Incident Support Base	RRCC:	Regional Response Coordination Center
EX (State):	Exercise (Location)	MERS:	Mobile Emergency Response Support	RWC:	Regional Watch Center
FCO:	Federal Coordinating Officer	N-IMAT:	National Incident Management Assistance Team	US&R:	Urban Search & Rescue
FDRC:	Federal Disaster Recovery Coordinator	NMC:	Non-Mission Capable		
FMC:	Fully Mission Capable	PMC:	Partially Mission Capable		

Front Page – Force Laydown Map

CAD:	Caribbean Area Division	DR:	Major Disaster Declaration (Stafford Act)	IST:	Incident Support Team
CNMI:	Commonwealth of the Northern Marianas Islands	EM:	Emergency Declaration (Stafford Act)	JFO:	Joint Field Office
DC:	Distribution Center / District of Columbia	EOC:	Emergency Operations Center	LNO:	Liaison Officer
		FCO:	Federal Coordinating Officer	TF:	Task Force
				VJFO:	Virtual JFO

Front Page – Incident Management Cadres

ACQ:	Acquisitions	DSA:	Disaster Survivor Assistance	HR:	Human Resources
ADR:	Alternative Dispute Resolution	EHP:	Environmental Planning and Historic Preservation	IA:	Individual Assistance
DI:	Disability Integration	ER:	Equal Rights	IT:	Information Technology
DEC:	Disaster Emergency Communications	EA:	External Affairs	OCC:	Office of Chief Counsel
DFTO:	Disaster Field Training Ops	FL:	Field Leadership	LOG:	Logistics
		FM:	Financial Management	HM:	Hazard Mitigation

Other Acronyms & Abbreviations

ARC:	American Red Cross	IPAWS:	Integrated Public Alert & Warning System
CBRN:	Chemical, Biological, Radiological and Nuclear	IST:	Incident Support Team
CDC:	Centers for Disease Control and Prevention	JTWC:	Joint Typhoon Warning Center
CIKR:	Critical Infrastructure / Key Resources	MCOV:	Mobile Communications Operations Vehicle
DCO:	Defense Coordinating Officer	MEOV:	Mobile Emergency Operation Vehicle (MERS)
DFA:	Direct Federal Assistance (Stafford Act program)	MCC:	Movement Coordination Center
DIRS:	Disaster Information Reporting System	MMI:	Modified Mercalli Intensity (Earthquake scale)
DLA:	Defense Logistics Agency	MOC:	MERS Operations Center
DoD:	Department of Defense	NHC:	National Hurricane Center
DOE:	Department of Energy	NOAA:	National Oceanic & Atmospheric Administration
DRC:	Disaster Recovery Center	NWS:	National Weather Service
EAGLE-I:	Environment for Analysis of Geo-Located Energy Information (DOE)	PA:	Public Assistance (Stafford Act program)
EF:	Enhanced Fujita (Tornado scale)	PAGER:	Prompt Assessment of Global Earthquakes for Response
EPA:	Environmental Protection Agency	PDA:	Preliminary Damage Assessment (Joint FEMA/State)
ESF:	Emergency Support Function	PSPS:	Public Safety Power Shutoff
FMAG:	Fire Management Assistance Grant	ROC:	Response Operations Cell (part of the NRCC)
GIS:	Geospatial Information Systems	SEAR:	Special Event Assessment Rating
HHS:	Health & Human Services	SLTT:	State, Local, Tribal, and Territorial (<i>Governments</i>)
HM:	Hazard Mitigation (Stafford Act program)	USACE:	U.S. Army Corps of Engineers
IA:	Individual Assistance (Stafford Act program)	USAID:	U.S. Agency for International Development
IMAAC:	Interagency Modeling & Atmospheric Assessment Center	USCG:	U.S. Coast Guard
IOF:	Initial Operating Facility	USGS:	U.S. Geological Survey

(More FEMA Acronyms: [FAAT Book](#))



FEMA

National Situation Report

As of 5:00 p.m. ET Wednesday, January 29, 2020

This report is published twice daily, 3:00 a.m. and 5:00 p.m. EST

Common Operating Picture

FEMA HQ		Major Disasters (DR): 60 Emergency Disasters (EM): 3 JFOs: 16 / VJFOs: 7 Staging Area Distribution Center (DC) Declared County Fully Activated Partially Activated Monitoring						N-IMATs 2-3 Teams Red Blue PR Gold		
NWC	NRCC	Monitoring Blue						R-IMATs ≥ 7 Teams I II PR III IV-1 IV-2 2 V 1 VI-1 VI-2 3 VII VIII IX-1 IX-2 X		
FEMA REGIONS		At of 5:00 p.m. ET January 29, 2020 Created by FEMA NWC						FMC PMC NMC Deployed		
WATCH	RRCC									
Monitoring	I	Rostered								
Monitoring	II	Rostered								
Monitoring	III	Rostered								
Monitoring	IV	Rostered								
Monitoring	V	Rostered								
Monitoring	VI	Rostered								
Monitoring	VII	Rostered								
Monitoring	VIII	Rostered								
Monitoring	IX	Rostered								
Monitoring	X	Rostered								
Notes:										
		AS: Measles PR: Earthquake WA: Coronavirus MD: Coronavirus NJ: Steady State								
Team:	US&R	MERS	FCOs	FDRCs	IM Workforce	Incident Management Cadre Availability Summary				
Status	>66%	>66%	≤ 1 Type 1	≤ 1		Cadres with 25% or Less Availability				
Assigned:	28	36	41	11	13,953	EHP 16% (97/608); FL 20% (32/161); OPS 24% (72/296); PA 15% (438/2,965); SAF 17% (10/58)				
Unavailable:	0	0	0	0	3,732					
Deployed:	0	2	34 (+1)	10	5,647					
Available:	28	34	7 (-1)	1	4,574/ 33%					

National Current Operations & Monitoring

Novel Coronavirus - INITIAL

Situation: U.S. CDC, World Health Organization (WHO), and the Chinese National Health Commission have all recognized limited human-to-human transmission. The WHO Director-General met with the Chinese President Xi on 28 Jan in Beijing and agreed the WHO would send international experts to the People’s Republic of China (PRC) to work with counterparts on increasing understanding of the outbreak to guide global response efforts. DHS continues to concentrate on employee safety and messaging – Standing RFI to Components on employee health and safety (coordinated through NWC & DHS NOC). Some media is reporting unrest in some villages in China over quarantines. (Open Source)

Confirmed Cases: Worldwide: 6,165(+1,691) (6,070 (+1,661) in China, Hong Kong and Macau); 5 in the US
Deaths: 133 (+26) (FEMA GeoPortal, as of 4:30 p.m. ET)



Weather Threat

- Mixed winter weather will effect the Pacific Northwest tonight through Friday with snow in the higher elevations and moderate to heavy rains in the lower elevations and coasts.
- A strong storm system will move into southern AK tonight bringing blizzard conditions, heavy snow, and strong winds.

Weather Threat Matrix (Shown Mon – Fri in the 5:00 p.m. NSR)					
Daily Impact	Wednesday Jan. 29	Thursday Jan. 30	Friday Jan. 31	Saturday Feb. 1	Sunday Feb. 2
Flash Flooding		Western Washington State	Western Washington State, Southeast	Western Washington State, Southern Mid Atlantic	Western Washington State
Ice	Missouri				
Snow	Northern Cascades, Mid Mississippi Valley			Cascades, Northern Rockies, New England, Upstate New York	Cascades, Northern Rockies
Riverine Flooding	Lower Mississippi River, Pearl River, Portions of the Midwest, James River	Lower Mississippi River, Pearl River, Portions of the Midwest, James River	Lower Mississippi River, Pearl River, Portions of the Midwest, James River	Lower Mississippi River, Pearl River, Portions of the Midwest, James River	Lower Mississippi River, Pearl River, Portions of the Midwest, James River
Threat Matrix Legend	No Forecast Threats <i>(Very Common)</i>	No Significant Impacts Expected <i>(Very Common)</i>	Significant Impacts Possible <i>(Common)</i>	Significant to Major Impacts Possible <i>(Infrequent)</i>	Major to Catastrophic Impacts Likely <i>(Rare)</i>

(Latest NOAA Forecasts: [WPC](#) | [SPC](#) | [NHC](#) | [SWPC](#))

Joint Preliminary Damage Assessments

Region	State	Event / Date	Type	Counties		Start – End Dates
				Requested	Completed	
V	WI	Severe Storms & Lake Shore Flooding Jan 10 – 12	IA	N/A	N/A	N/A
			PA	3	0	TBD
X	AK	Severe Winter Storm Nov 27 – Dec 10, 2019	IA	N/A	N/A	N/A
			PA	1	0	Jan 27 – TBD

Declaration Activity

Declaration Requests in Process: 1 (TX)

(Declared Disasters: [fema.gov](#))

Joint Field Office Status Updates

No change over the last operational period

(JFO listing available on [NWC SharePoint Site](#))

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		FM:	Financial Management	HM:	Hazard Mitigation

Other Acronyms & Abbreviations

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DCO:	Defense Coordinating Officer	MEOV:	Mobile Emergency Operation Vehicle (MERS)
DFA:	Direct Federal Assistance (Stafford Act program)	MCC:	Movement Coordination Center
DIRS:	Disaster Information Reporting System	MMI:	Modified Mercalli Intensity (Earthquake scale)
DLA:	Defense Logistics Agency	MOC:	MERS Operations Center
DoD:	Department of Defense	NHC:	National Hurricane Center
DOE:	Department of Energy	NOAA:	National Oceanic & Atmospheric Administration
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EAGLE-I:	Environment for Analysis of Geo-Located Energy Information (DOE)	PA:	Public Assistance (Stafford Act program)
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ESF:	Emergency Support Function	PSPS:	Public Safety Power Shutoff
FMAG:	Fire Management Assistance Grant	ROC:	Response Operations Cell (part of the NRCC)
GIS:	Geospatial Information Systems	SEAR:	Special Event Assessment Rating
HHS:	Health & Human Services	SLTT:	State, Local, Tribal, and Territorial (<i>Governments</i>)
HM:	Hazard Mitigation (Stafford Act program)	USACE:	U.S. Army Corps of Engineers
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IMAAC:	Interagency Modeling & Atmospheric Assessment Center	USCG:	U.S. Coast Guard
IOF:	Initial Operating Facility	USGS:	U.S. Geological Survey

(More FEMA Acronyms: [FAAT Book](#))



FEMA National Situation Report

As of 3:00 a.m. ET Thursday, January 30, 2020

This report is published twice daily, 3:00 a.m. and 5:00 p.m. EST

Common Operating Picture

FEMA HQ		<p>Major Disasters (DR): 60 Emergency Disasters (EM): 3 JFOs: 16 / VJFOs: 7</p> <p>★ Staging Area □ Distribution Center (DC) ■ Declared County ■ Fully Activated ■ Partially Activated ■ Monitoring</p> <p><small>As of 3:00 a.m. ET January 30, 2020 Created by FEMA NWC</small></p>	N-IMATs <i>2-3 Teams</i>	
NWC	NRCC		Red	PR
Monitoring	Blue		Blue	PR
FEMA REGIONS			Gold	
WATCH	RRCC		R-IMATs <i>≥ 7 Teams</i>	
Monitoring	I Rostered		I	PR
Monitoring	II Rostered		II	PR
Monitoring	III Rostered		III	
Monitoring	IV Rostered		IV-1	
Monitoring	V Rostered		IV-2	2
Monitoring	VI Rostered	V	1	
Monitoring	VII Rostered	VI-1		
Monitoring	VIII Rostered	VI-2	3	
Monitoring	IX Rostered	VII		
Monitoring	X Rostered	VIII		
Notes:		IX-1		
AS: Measles PR: Earthquake WA: Coronavirus MD: Coronavirus		IX-2		
		X		
		FMC	PMC	
		NMC	Deployed	

Team:	US&R	MERS	FCOs	FDRCs	IM Workforce	Incident Management Cadre Availability Summary
<i>Status</i>	>66%	>66%	≤1 Type 1	≤1		<i>Cadres with 25% or Less Availability</i>
Assigned:	28	36	41	11	13,966 ▲	EHP 16% (99/608); FL 20% (33/161); OPS 25% (75/297); PA 15% (442/2,965); SAF 17% (10/58)
Unavailable:	0	0	0	0	3,710 ▼	
Deployed:	0	2	34	10	5,651 ▲	
Available:	28	34	7	1	4,605/ 33% ▲	

National Current Operations & Monitoring

Novel Coronavirus - INITIAL

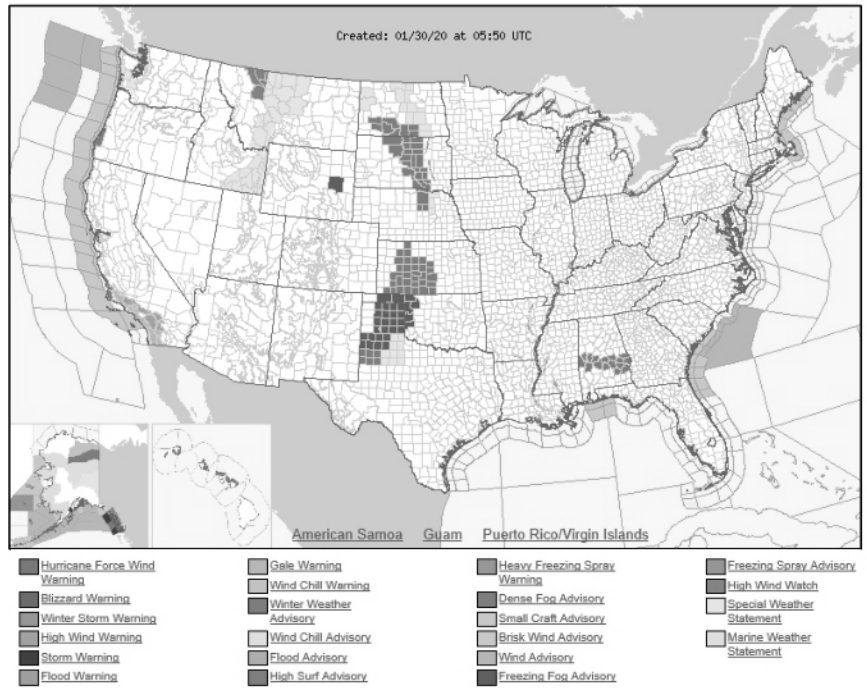
Situation: U.S. CDC, World Health Organization (WHO), and the Chinese National Health Commission have all recognized limited human-to-human transmission. The WHO Director-General met with the Chinese President Xi on 28 Jan in Beijing and agreed the WHO would send international experts to the People’s Republic of China (PRC) to work with counterparts on increasing understanding of the outbreak to guide global response efforts. DHS continues to concentrate on employee safety and messaging – Standing RFI to Components on employee health and safety (coordinated through NWC & DHS NOC). Some media is reporting unrest in some villages in China over quarantines. (Open Source)

Confirmed Cases: Worldwide: 6,165(+1,691) (6,070 (+1,661) in China, Hong Kong and Macau); 5 in the US
Deaths: 133 (+26) (FEMA GeoPortal, as of 4:30 p.m. ET)



Weather Threat

- Unsettled weather continues for the Pacific Northwest into the northern Rockies
- Rain across the eastern Gulf states expected to move off the southeast U.S. coast Thursday afternoon
- Showers resume along the Gulf Coast on Friday and then expand toward the southeast U.S. Friday evening



(Latest NOAA Forecasts: [WPC](#) | [SPC](#) | [NHC](#) | [SWPC](#))

Joint Preliminary Damage Assessments

Region	State	Event / Date	Type	Counties		Start – End Dates
				Requested	Completed	
V	WI	Severe Storms & Lake Shore Flooding Jan 10 – 12	IA	N/A	N/A	N/A
			PA	3	0	TBD
X	AK	Severe Winter Storm Nov 27 – Dec 10, 2019	IA	N/A	N/A	N/A
			PA	1	0	Jan 27 – TBD

Declaration Activity

Declaration Requests in Process: 1 (TX)

(Declared Disasters: [fema.gov](#))

Joint Field Office Status Updates

No change over the last operational period

(JFO listing available on [NWC SharePoint Site](#))

UNCLASSIFIED

Regional Current Operations & Monitoring	
<i>Region I</i>	<i>Region VI</i>
WATCH – Maynard MOC: Steady State (24/7) <ul style="list-style-type: none"> • Monitoring: No significant activity IMAT: FMC / Available EOCs: All states remain at Normal Operations	WATCH – Denton MOC: Steady State (24/7) <ul style="list-style-type: none"> • Monitoring: No Significant activity IMAT-1: PMC / Staffing Shortage; available to deploy IMAT-2: FMC / Available EOCs: All states remain at Normal Operations
<i>Region II</i>	<i>Region VII</i>
WATCH: Steady State (24/7) <ul style="list-style-type: none"> • Monitoring: <ul style="list-style-type: none"> ○ PR: Ongoing aftershocks IMAT: Deployed / PR (DR-4473-PR) EOCs: PR: Full Activation (earthquake)	WATCH: Steady State (24/7) Monitoring: No significant activity IMAT: NMC / Training and deployments; FMC 3/1 EOCs: All states remain at Normal Operations
<i>Region III</i>	<i>Region VIII</i>
WATCH: Steady State (24/7) <ul style="list-style-type: none"> • Monitoring: No significant activity IMAT: FMC / Available EOCs: MD: Monitoring (novel coronavirus)	WATCH – Denver MOC: Steady State (24/7) <ul style="list-style-type: none"> • Monitoring: SD river flooding continues on the James River IMAT: PMC / Team reconstituting through 1/31; FMC 2/1 EOCs: All states remain at Normal Operations
<i>Region IV</i>	<i>Region IX</i>
WATCH: Steady State (24/7) <ul style="list-style-type: none"> • Monitoring: No significant activity IMAT-1: FMC / Available IMAT-2: FMC / Available EOCs: All states remain at Normal Operations	WATCH: Steady State (24/7) <ul style="list-style-type: none"> • Monitoring: No significant activity IMAT-1: PMC / Staffing Shortage IMAT-2: FMC / Available EOCs: AS: Full Activation (measles outbreak)
<i>Region V</i>	<i>Region X</i>
WATCH: Steady State (24/7) <ul style="list-style-type: none"> • Monitoring: No significant activity IMAT: FMC / Available EOCs: All states remain at Normal Operations	WATCH – Bothell MOC: Steady State (24/7) <ul style="list-style-type: none"> • Monitoring: No significant activity IMAT: NMC / Staffing Shortage EOCs: WA: Full Activation (Novel Coronavirus)

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FEMA National Situation Report Acronyms & Abbreviations

Front Page – Common Operating Picture

NWC:	National Watch Center	IM:	Incident Management	R-IMAT:	Regional Incident Management Assistance Team
NRCC:	National Response Coordination Center	ISB:	Incident Support Base	RRCC:	Regional Response Coordination Center
EX (State):	Exercise (Location)	N-IMAT:	National Incident Management Assistance Team	RWC:	Regional Watch Center
FCO:	Federal Coordinating Officer	NMC:	Non-Mission Capable	US&R:	Urban Search & Rescue
FDRC:	Federal Disaster Recovery Coordinator	PMC:	Partially Mission Capable		
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CAD:	Caribbean Area Division	DR:	Major Disaster Declaration (Stafford Act)	IST:	Incident Support Team
CNMI:	Commonwealth of the Northern Marianas Islands	EM:	Emergency Declaration (Stafford Act)	JFO:	Joint Field Office
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				VJFO:	Virtual JFO

Front Page – Incident Management Cadres

ACQ:	Acquisitions	DSA:	Disaster Survivor Assistance	HR:	Human Resources
ADR:	Alternative Dispute Resolution	EHP:	Environmental Planning and Historic Preservation	IA:	Individual Assistance
DI:	Disability Integration	ER:	Equal Rights	IT:	Information Technology
DEC:	Disaster Emergency Communications	EA:	External Affairs	OCC:	Office of Chief Counsel
DFTO:	Disaster Field Training Ops	FL:	Field Leadership	LOG:	Logistics
		FM:	Financial Management	HM:	Hazard Mitigation

Other Acronyms & Abbreviations

ARC:	American Red Cross	IPAWS:	Integrated Public Alert & Warning System
CBRN:	Chemical, Biological, Radiological and Nuclear	IST:	Incident Support Team
CDC:	Centers for Disease Control and Prevention	JTWC:	Joint Typhoon Warning Center
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FEMA

National Situation Report

As of 5:00 p.m. ET Thursday, January 30, 2020

This report is published twice daily, 3:00 a.m. and 5:00 p.m. EST

Common Operating Picture

FEMA HQ		<p>Major Disasters (DR): 60 Emergency Disasters (EM): 3 JFOs: 16 / VJFOs: 8</p> <p>★ Staging Area □ Distribution Center (DC) ■ Declared County</p> <p>■ Fully Activated ■ Partially Activated □ Monitoring</p> <p><small>As of 5:00 p.m. ET January 30, 2020 Created by FEMA NWC</small></p>	FEMA REGIONS		<p>4418-DR-WA FCO: Willie G. Nunn JFO: Camp Murray, WA</p> <p>4420-DR-NE 4446-DR-PTN FCO: DuWayne Tewes JFO: Lincoln, NE</p> <p>4469-DR-SD 4463-DR-SD 4440-DR-SD 4448-DR-OST 4467-DR-SD FCO: James Stephenson JFO: Sioux Falls, SD</p> <p>4386-DR-IA 4392-DR-IA closing Jan. 31 4421-DR-IA FCO: Timothy J. Scranton JFO: Windsor Heights, IA</p> <p>4414-DR-MN 4442-DR-MN FCO: John F. Boyle</p> <p>4424-DR-OH 4447-DR-OH 4459-DR-WI 4461-DR-IL FCO: Steven Johnson VJFO: Springfield, IL</p> <p>4457-DR-NH 4445-DR-VT 4372-DR-MA 4379-DR-MA 4410-DR-CT 4474-DR-VT FCO: James McPherson JFO: Williston, VT</p> <p>4472-DR-NY FCO: Seamus Leary JFO: Albany, NY</p> <p>4428-DR-NY FCO: Allan Jarvis VJFO: Frankfort, KY</p> <p>4455-DR-WV FCO: Michael Seney JFO: Charleston, WV</p> <p>4427-DR-TN 4400-DR-GA 4471-DR-TN FCO: Myra Shird JFO: Nashville, TN</p> <p>4465-DR-NC 4399-DR-NC 4412-DR-NC FCO: Elizabeth Turner JFO: Durham, NC</p> <p>4464-DR-SC FCO: Allan Jarvis JFO: Columbia, SC</p> <p>Super Bowl LIV Support MERS (Miami Gardens, FL)</p> <p>PR Earthquake Response RII IMAT, N-IMAT Blue, MERS Staging Areas (3) Distribution Centers (2)</p>	N-IMATs	
NWC	NRCC		WATCH			R-IMATs	
Monitoring	Blue		I	Rostered		Red	PR
FEMA REGIONS			II	Rostered		Blue	PR
Monitoring	Blue		III	Rostered		Gold	
Monitoring	Blue		IV	Rostered		R-IMATs	
Monitoring	Blue		V	Rostered		≥ 7 Teams	
Monitoring	Blue		VI	Rostered		I	
Monitoring	Blue		VII	Rostered		II	PR
Monitoring	Blue		VIII	Rostered		III	
Monitoring	Blue	IX	Rostered	IV-1			
Monitoring	Blue	X	Rostered	IV-2	2		
Notes:		AS: Measles		V	1		
		PR: Earthquake		VI-1			
		WA: Coronavirus		VI-2	3		
		MD: Coronavirus		VII			
				VIII			
				IX-1			
				IX-2			
				X			
				FMC	PMC		
				NMC	Deployed		

Team:	US&R	MERS	FCOs	FDRCs	IM Workforce	Incident Management Cadre Availability Summary
<i>Status</i>	>66%	>66%	<1 Type 1	=2		<i>Cadres with 25% or Less Availability</i>
Assigned:	28	36	41	11	13,962 ▼	EHP 16% (99/608); FL 21% (34/161); OPS 25% (75/297); PA 15% (439/2,965); SAF 21% (12/58)
Unavailable:	0	0	0	0	3,715 ▲	
Deployed:	0	2	34	9 (-1)	5,652 ▲	
Available:	28	34	7	2 (+1)	4,595/ 33% ▼	

National Current Operations & Monitoring

Novel Coronavirus

Situation: World Health Organization (WHO) Emergency Committee has declared a Public Health Emergency of International Concern (PHEIC). There have been 5 previous declarations since 2002. **This information is provided by FEMA in support of the Lead Federal Agency, HHS.**

- **PHEIC Defined:** “an extraordinary event which is determined to constitute a public health risk to other states through international spread and to potentially require a coordinated international response. It implies a situation that: is serious, unusual or unexpected; carries implications for public health and may require immediate international action”. (*WHO, International Health Regulation*)

Confirmed Cases: Worldwide: 8,235(+2,070) (8,124 (+2,054) in China); 6 in the US

Deaths: 171 (+38) (*FEMA GeoPortal, as of 4:00 p.m. ET*)

Recoveries: 143



Weather Threat

- Rain is expected to become heavy across much of the Olympic Peninsula by Friday morning with moderate to heavy rainfall continuing through the weekend in the valleys and coastal areas of the Pacific Northwest; over 5 inches of rain is possible
- Moderate to heavy snow is possible for the weekend over the northern Cascades where a couple of feet of snow in the higher elevations is possible
- Heavy snow and high winds will continue across southern portions of Alaska
- Severe thunderstorms are possible on Friday across portions of south Florida

Weather Threat Matrix (Shown Mon – Fri in the 5:00 p.m. NSR)					
Daily Impact	Thursday Jan. 30	Friday Jan. 31	Saturday Feb. 1	Sunday Feb. 2	Monday Feb. 3
Flash Flooding		Western Washington	Western Washington, Western Oregon	Pacific Northwest Coast	
Ice	East North Dakota, Northwest Minnesota				Mid Mississippi Valley, Midwest, Ohio Valley
Snow			Cascades, Northern Rockies	Cascades, Northern Rockies	Wasatch, Central Rockies
Riverine Flooding	Lower Mississippi River, Pearl River, Portions of the Midwest, James River	Lower Mississippi River, Pearl River, Portions of the Midwest, James River	Lower Mississippi River, Pearl River, Portions of the Midwest, James River, Western Washington	Lower Mississippi River, Pearl River, Portions of the Midwest, James River, Western Washington	Lower Mississippi River, Pearl River, Portions of the Midwest, James River, Western Washington
Threat Matrix Legend	No Forecast Threats <i>(Very Common)</i>	No Significant Impacts Expected <i>(Very Common)</i>	Significant Impacts Possible <i>(Common)</i>	Significant to Major Impacts Possible <i>(Infrequent)</i>	Major to Catastrophic Impacts Likely <i>(Rare)</i>

(Latest NOAA Forecasts: [WPC](#) | [SPC](#) | [NHC](#) | [SWPC](#))

Joint Preliminary Damage Assessments

Region	State	Event / Date	Type	Counties		Start – End Dates
				Requested	Completed	
V	WI	Severe Storms & Lake Shore Flooding Jan 10 – 12	IA	N/A	N/A	Feb 4 - TBD
			PA	3	0	TBD
X	AK	Severe Winter Storm Nov 27 – Dec 10, 2019	IA	N/A	N/A	N/A
			PA	1	0	Jan 27 -TBD

Declaration Activity

Declaration Requests in Process: 1 (TX)

(Declared Disasters: [fema.gov](#))

Joint Field Office Status Updates

The Virtual JFO for FEMA-4475-DR-ND will be collocated at the Region VIII HQ in Denver, CO

(JFO listing available on [NWC SharePoint Site](#))

UNCLASSIFIED

Regional Current Operations & Monitoring	
<i>Region I</i>	<i>Region VI</i>
WATCH – Maynard MOC: Steady State (24/7) <ul style="list-style-type: none"> • Monitoring: No significant activity IMAT: FMC / Available EOCs: All states remain at Normal Operations	WATCH – Denton MOC: Steady State (24/7) <ul style="list-style-type: none"> • Monitoring: Mississippi and Pearl Rivers in LA continue in moderate flood stage IMAT-1: PMC / Staffing Shortage; available to deploy IMAT-2: FMC / Available EOCs: All states remain at Normal Operations
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<i>Region V</i>	<i>Region X</i>
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As of 3:00 a.m. ET Friday, January 31, 2020

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FEMA HQ	
NWC	NRCC
Monitoring	Blue
FEMA REGIONS	
WATCH	RRCC
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Monitoring	II Rostered
Monitoring	III Rostered
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<i>Notes:</i>	
AS: Measles PR: Earthquake WA: Coronavirus MD: Coronavirus	

Major Disasters (DR): 60

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Created by FEMA NWC

N-IMATs
2-3 Teams

Red	
Blue	PR
Gold	

R-IMATs
≥ 7 Teams

I	
II	PR
III	
IV-1	
IV-2	2
V	1
VI-1	
VI-2	3
VII	
VIII	
IX-1	
IX-2	
X	

FMC	PMC
NMC	Deployed

Team:	US&R	MERS	FCOs	FDRCs	IM Workforce	Incident Management Cadre Availability Summary <i>Cadres with 25% or Less Availability</i>
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National Current Operations & Monitoring

Novel Coronavirus

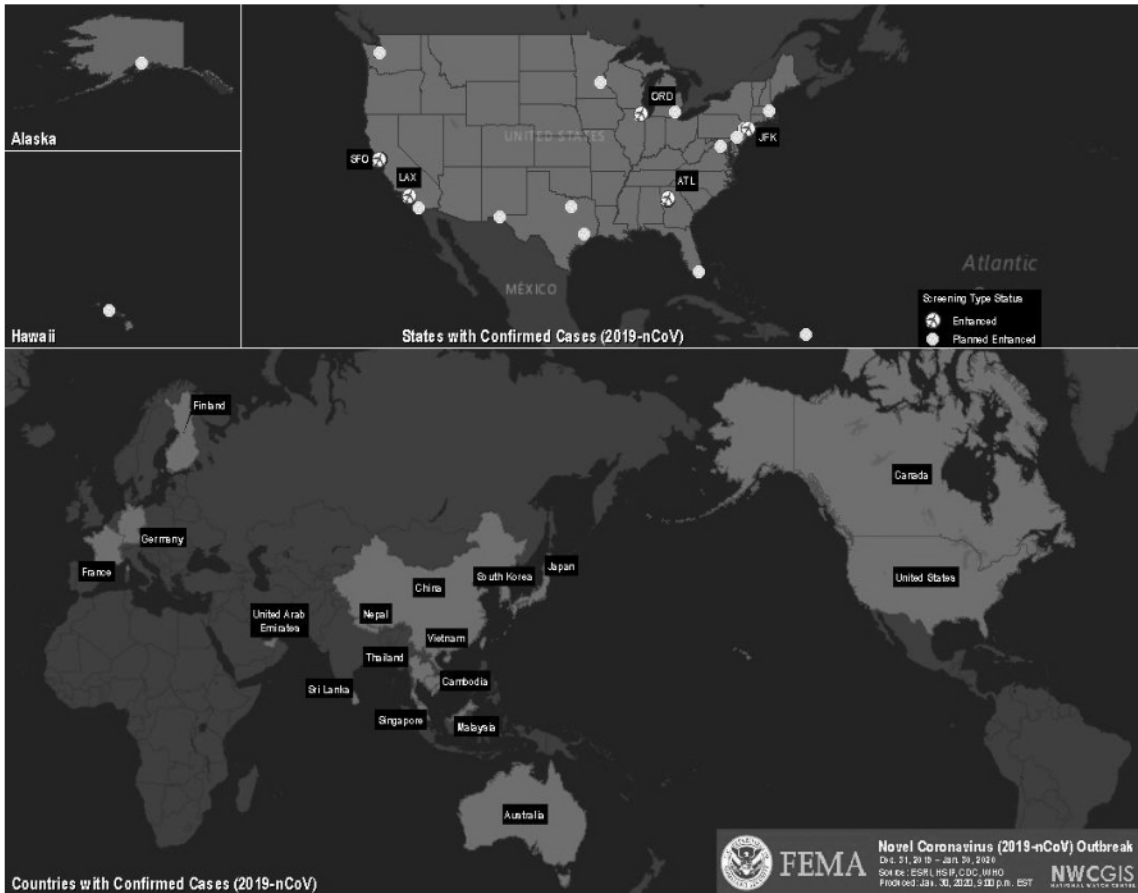
Situation: World Health Organization (WHO) Emergency Committee has declared a Public Health Emergency of International Concern (PHEIC). There have been 5 previous declarations since 2002. **This information is provided by FEMA in support of the Lead Federal Agency, HHS.**

- **PHEIC Defined:** “an extraordinary event which is determined to constitute a public health risk to other states through international spread and to potentially require a coordinated international response. It implies a situation that: is serious, unusual or unexpected; carries implications for public health and may require immediate international action”. (*WHO, International Health Regulation*)

Confirmed Cases: Worldwide: 8,235(+2,070) (8,124 (+2,054) in China); 6 in the US

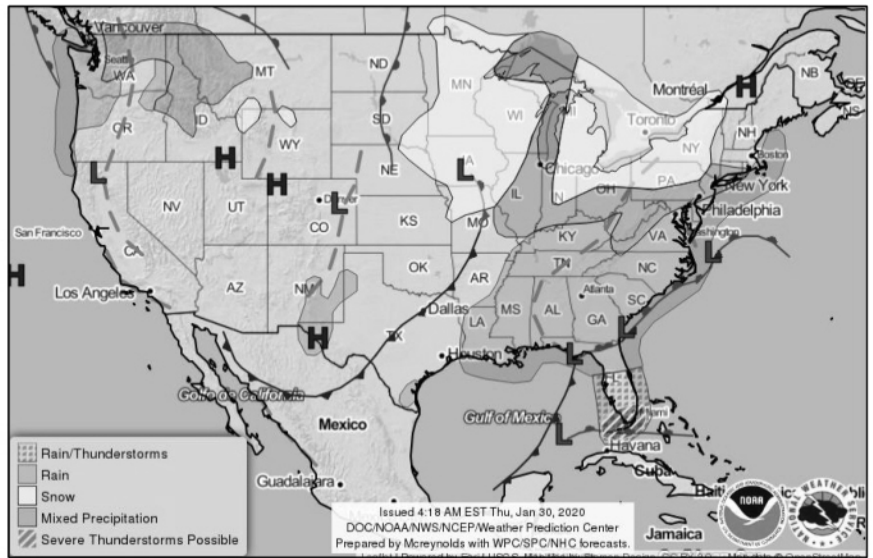
Deaths: 171 (+38) (*FEMA GeoPortal, as of 4:00 p.m. ET*)

Recoveries: 143



Weather Threat

- Slight risk of severe thunderstorms across south Florida
- The next wave of moisture from the Pacific could bring flooding rains to the Pacific Northwest
- Showers developing along the Gulf Coast will expand toward the Eastern Seaboard
- Scattered light snow showers and mixed precipitation associated with a weak low-pressure system are forecast to spread across the northern Plains, Midwest, and Great Lakes



(Latest NOAA Forecasts: [WPC](#) | [SPC](#) | [NHC](#) | [SWPC](#))

Joint Preliminary Damage Assessments

Region	State	Event / Date	Type	Counties		Start – End Dates
				Requested	Completed	
V	WI	Severe Storms & Lake Shore Flooding Jan 10 – 12	IA	N/A	N/A	Feb 4 - TBD
			PA	3	0	TBD
X	AK	Severe Winter Storm Nov 27 – Dec 10, 2019	IA	N/A	N/A	N/A
			PA	1	0	Jan 27 -TBD

Declaration Activity

Declaration Requests in Process: 1 (TX)

(Declared Disasters: [fema.gov](#))

Joint Field Office Status Updates

No change over the last operational period

(JFO listing available on [NWC SharePoint Site](#))

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Regional Current Operations & Monitoring	
<i>Region I</i>	<i>Region VI</i>
WATCH – Maynard MOC: Steady State (24/7) <ul style="list-style-type: none"> Monitoring: No significant activity IMAT: FMC / Available EOCs: All states remain at Normal Operations	WATCH – Denton MOC: Steady State (24/7) <ul style="list-style-type: none"> Monitoring: Mississippi and Pearl Rivers in LA continue in moderate flood stage IMAT-1: PMC / Staffing Shortage; available to deploy IMAT-2: FMC / Available EOCs: All states remain at Normal Operations
<i>Region II</i>	<i>Region VII</i>
WATCH: Steady State (24/7) <ul style="list-style-type: none"> Monitoring: No significant activity IMAT: Deployed / PR (DR-4473-PR) EOCs: PR: Full Activation (earthquake)	WATCH: Steady State (24/7) Monitoring: No significant activity IMAT: NMC / Training and deployments; FMC 3/1 EOCs: All states remain at Normal Operations
<i>Region III</i>	<i>Region VIII</i>
WATCH: Steady State (24/7) <ul style="list-style-type: none"> Monitoring: No significant activity IMAT: FMC / Available EOCs: MD: Monitoring (Novel Coronavirus)	WATCH – Denver MOC: Steady State (24/7) <ul style="list-style-type: none"> Monitoring: SD river flooding continues on the James River IMAT: PMC / Team reconstituting through 1/31; FMC 2/1 EOCs: All states remain at Normal Operations
<i>Region IV</i>	<i>Region IX</i>
WATCH: Steady State (24/7) <ul style="list-style-type: none"> Monitoring: No significant activity IMAT-1: FMC / Available IMAT-2: FMC / Available EOCs: All states remain at Normal Operations	WATCH: Steady State (24/7) <ul style="list-style-type: none"> Monitoring: High Wind Advisories through Friday afternoon for inland ranges of southern CA IMAT-1: PMC / Staffing Shortage IMAT-2: FMC / Available EOCs: AS: Full Activation (measles outbreak)
<i>Region V</i>	<i>Region X</i>
WATCH: Steady State (24/7) <ul style="list-style-type: none"> Monitoring: No significant activity IMAT: FMC / Available EOCs: All states remain at Normal Operations	WATCH – Bothell MOC: Steady State (24/7) <ul style="list-style-type: none"> Monitoring: Winter Storm Warnings and severe wind chills (up to -70 degrees) for portions of AK IMAT: NMC / Staffing Shortage EOCs: WA: Full Activation (Novel Coronavirus)

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FEMA National Situation Report Acronyms & Abbreviations

Front Page – Common Operating Picture

NWC:	National Watch Center	IM:	Incident Management	R-IMAT:	Regional Incident Management Assistance Team
NRCC:	National Response Coordination Center	ISB:	Incident Support Base	RRCC:	Regional Response Coordination Center
EX (State):	Exercise (Location)	MERS:	Mobile Emergency Response Support	RWC:	Regional Watch Center
FCO:	Federal Coordinating Officer	N-IMAT:	National Incident Management Assistance Team	US&R:	Urban Search & Rescue
FDRC:	Federal Disaster Recovery Coordinator	NMC:	Non-Mission Capable		
FMC:	Fully Mission Capable	PMC:	Partially Mission Capable		

Front Page – Force Laydown Map

CAD:	Caribbean Area Division	DR:	Major Disaster Declaration (Stafford Act)	IST:	Incident Support Team
CNMI:	Commonwealth of the Northern Marianas Islands	EM:	Emergency Declaration (Stafford Act)	JFO:	Joint Field Office
DC:	Distribution Center / District of Columbia	EOC:	Emergency Operations Center	LNO:	Liaison Officer
		FCO:	Federal Coordinating Officer	TF:	Task Force
				VJFO:	Virtual JFO

Front Page – Incident Management Cadres


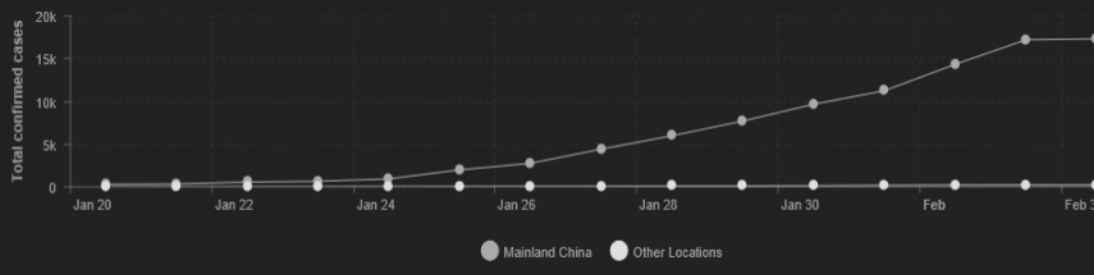
ACQ:	Acquisitions	DSA:	Disaster Survivor Assistance	HR:	Human Resources
ADR:	Alternative Dispute Resolution	EHP:	Environmental Planning and Historic Preservation	IA:	Individual Assistance
DI:	Disability Integration	ER:	Equal Rights	IT:	Information Technology
DEC:	Disaster Emergency Communications	EA:	External Affairs	OCC:	Office of Chief Counsel
DFTO:	Disaster Field Training Ops	FL:	Field Leadership	LOG:	Logistics
		FM:	Financial Management	HM:	Hazard Mitigation

Other Acronyms & Abbreviations

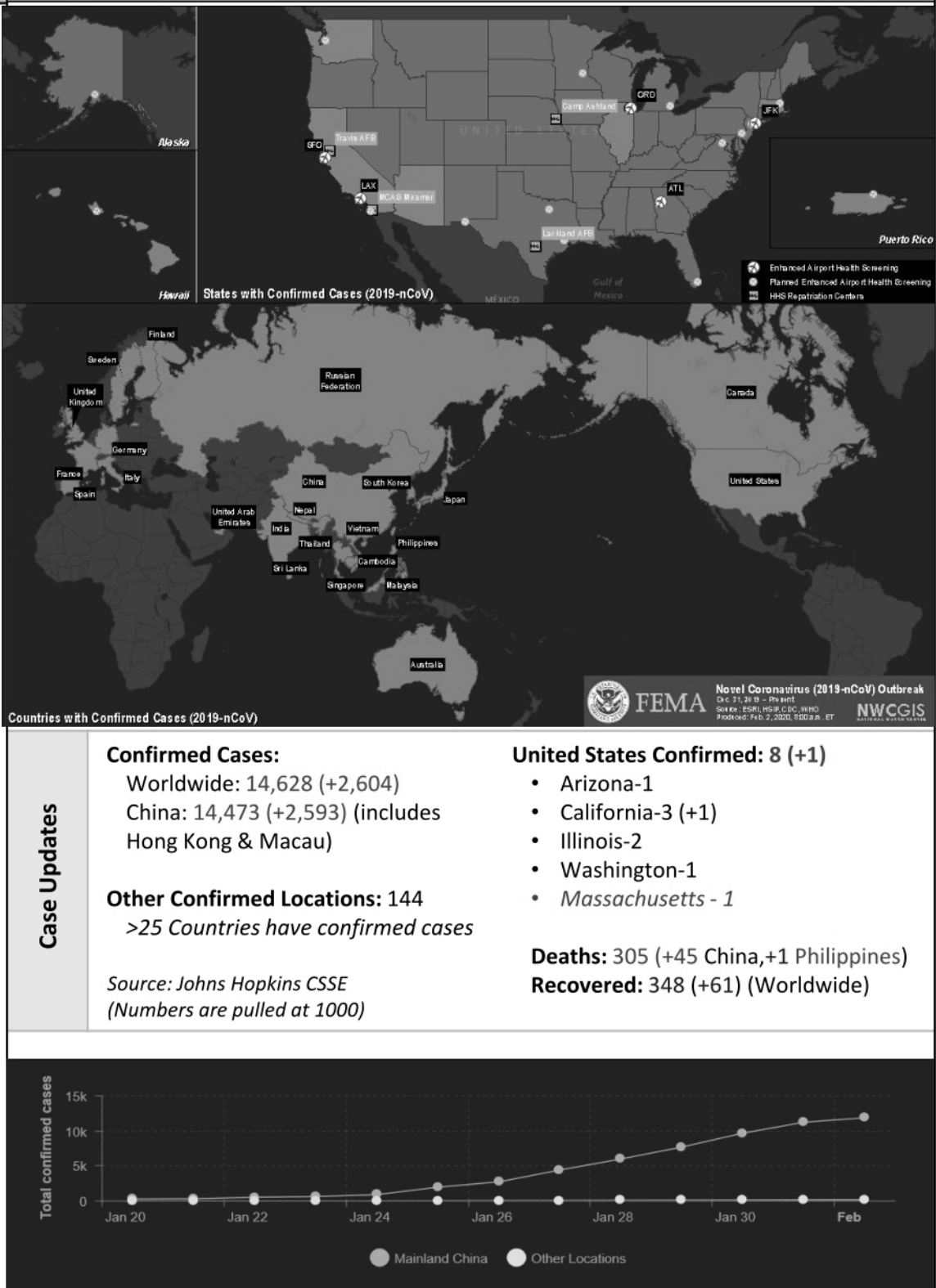
ARC:	American Red Cross	IPAWS:	Integrated Public Alert & Warning System
CBRN:	Chemical, Biological, Radiological and Nuclear	IST:	Incident Support Team
CDC:	Centers for Disease Control and Prevention	JTWC:	Joint Typhoon Warning Center
CIKR:	Critical Infrastructure / Key Resources	MCOV:	Mobile Communications Operations Vehicle
DCO:	Defense Coordinating Officer	MEOV:	Mobile Emergency Operation Vehicle (MERS)
DFA:	Direct Federal Assistance (Stafford Act program)	MCC:	Movement Coordination Center
DIRS:	Disaster Information Reporting System	MMI:	Modified Mercalli Intensity (Earthquake scale)
DLA:	Defense Logistics Agency	MOC:	MERS Operations Center
DoD:	Department of Defense	NHC:	National Hurricane Center
DOE:	Department of Energy	NOAA:	National Oceanic & Atmospheric Administration
DRC:	Disaster Recovery Center	NWS:	National Weather Service
EAGLE-I:	Environment for Analysis of Geo-Located Energy Information (DOE)	PA:	Public Assistance (Stafford Act program)
EF:	Enhanced Fujita (Tornado scale)	PAGER:	Prompt Assessment of Global Earthquakes for Response
EPA:	Environmental Protection Agency	PDA:	Preliminary Damage Assessment (Joint FEMA/State)
ESF:	Emergency Support Function	PSPS:	Public Safety Power Shutoff
FMAG:	Fire Management Assistance Grant	ROC:	Response Operations Cell (part of the NRCC)
GIS:	Geospatial Information Systems	SEAR:	Special Event Assessment Rating
HHS:	Health & Human Services	SLTT:	State, Local, Tribal, and Territorial (<i>Governments</i>)
HM:	Hazard Mitigation (Stafford Act program)	USACE:	U.S. Army Corps of Engineers
IA:	Individual Assistance (Stafford Act program)	USAID:	U.S. Agency for International Development
IMAAC:	Interagency Modeling & Atmospheric Assessment Center	USCG:	U.S. Coast Guard
IOF:	Initial Operating Facility	USGS:	U.S. Geological Survey

(More FEMA Acronyms: [FAAT Book](#))

Current Situation: Repatriation flights arrive today into Travis Air Force Base (AFB) and Miramar, Naval Air Station (NAS) California. Numerous countries continue with evacuations with Russia beginning repatriation flights today. No significant impacts to the U.S. lifelines at this time; impacts to foreign nations reported, such as South Korea closed numerous schools (~450) and air transportation delays/cancellations globally. UK pledged 20M Pounds to vaccine development.

Summaries	FEMA Internal Situational Awareness Dashboard <small>(hyperlink)</small>	Actions
<p>Pandemic Crisis Action Plan (PanCAP) - Phase 1C (credible threat)</p> <p>Repatriation:</p> <ul style="list-style-type: none"> Potential evacuees: ~800 <ul style="list-style-type: none"> Repat Flight 1: 201 AMCITs at March Air Reserve Base (ARB), CA since Jan 29 Repat Flight 2: ETA Feb 4; Travis, AFB (Fairfield, CA) Repat Flight 3: ETA Feb 5; Miramar, AS (San Diego, CA) Repat Flight 4: ETA Feb 6; Lackland, AFB (San Antonio, TX) Repat Flight 5: ETA Feb 6; Camp Ashland (Omaha, NE) HHS has Wrap-around contracts in place or being finalized for all locations Baggage being handled by wrap-around contract at Travis, Miramar and Lackland; Omaha will be provided by air service ESF 11: Monitoring Animal Repat (service animals and pets) <p>Airport Screening/Quarantine Update:</p> <ul style="list-style-type: none"> Passengers quarantined: No Information at this time Coordination for Wrap-Around services for potential quarantined passengers continues TSA issued a Security Directive/Emergency Amendment to all air carriers w/operations to the U. S. from foreign countries. Carriers must take certain measures for passengers who were in Mainland China in the preceding 14 days: <ul style="list-style-type: none"> Disallow nonresident aliens (with certain exemptions) from boarding flights to the United States Ensure US Citizens and those aliens exempted from the previous requirement travel only to one of eleven CDC-designated airports (New York Kennedy, Chicago O'Hare, San Francisco, Seattle, Honolulu, Los Angeles, Washington Dulles, Dallas-Fort Worth, Detroit, Newark, and Atlanta) <u>State Department</u> Travel Alert 1 (lowest) to 4 (highest) <ul style="list-style-type: none"> Travel Alert 4 (Don't Travel): China <u>CDC</u>: Health Alerts 1 (lowest) to 3 (highest) <ul style="list-style-type: none"> Health Alert 3 (Warning – Avoid Nonessential Travel): China 	 <p>Case Updates</p> <p>Confirmed Cases: Worldwide: 17,485 (+2,857) China: 17,325 (+2,852) (includes Hong Kong & Macau)</p> <p>Other Confirmed Locations: 160 >25 Countries have confirmed cases</p> <p>Source: Johns Hopkins CSSE (Numbers are pulled at 1000)</p> <p>United States Confirmed: 11 (+3)</p> <ul style="list-style-type: none"> Arizona: 1 California: 6 (+3) Illinois: 2 Washington: 1 Massachusetts: 1 <p>Deaths: 362 (+57) (overseas) Recovered: 511 (+166) (Worldwide)</p> <p>Total confirmed cases</p> 	<p>Response Activities</p> <p>U.S. National:</p> <ul style="list-style-type: none"> Presidential Proclamation suspends entry of foreign nationals who visited China in the past 14 days POTUS established nCoV Task Force; HHS Secretary is lead; AS1, National Security Advisor, Deputy Secretary of State, CDC, NIH and Domestic Policy Council Director are primary members <p>U.S. Airport Screening:</p> <ul style="list-style-type: none"> Enhanced Airport Screening at 7 locations DHS AS1 directed funneling passengers who have traveled to China in the last 14 days to (7) airports with enhanced health screening and the ability to impose quarantine. <ul style="list-style-type: none"> Airports: JFK, SFO, LAX, ORD, SEA, HNL, ATL Enhanced screening at 13 additional airports will begin today (February 2, 2020) at 2 p.m. ET. (HHS SOC, Feb 2) <p>Federal Emergency Management Agency (FEMA)</p> <ul style="list-style-type: none"> Continues to support HHS activities/operations. FEMA representatives continue to coordinate and support HHS Task Forces. Task Force Update: <ul style="list-style-type: none"> Incident Management: National-Level HHS IMT activated – Coordinating w/FEMA and CDC to ensure unified plans Hospital Resilience: Meeting Jan 31 – No due outs or shortfalls Communication: HHS/DHS NICCL calls daily Repatriation: Supporting HHS with Mass Care SME and planning efforts Supply Chain: Data call for Federal Stockpiles & procurement actions/plans Future Planning: Identifying core capabilities and UCG Mission Statement in event HHS requires this assistance WebEOC Page: “HQ Novel Corona Virus 2019” <p>Federal Response:</p> <ul style="list-style-type: none"> DHS Crisis Action Team activated to augment mitigation & incident management HHS declared a Public Health Emergency HHS SOC at Level I (Full Activation) 24/7 OPS <ul style="list-style-type: none"> Task Forces established: Hospital resilience, Communications, Supply Chain, Repatriation, Incident Management, & Medical countermeasures Region VIII DCE activated (for potential repatriated citizens to Ft. Carson) CBP processing average 10,327 persons arriving by air from China per day DoS expanded the Travel Alert 4 to include all of China <p>SLTT:</p> <ul style="list-style-type: none"> Washington State EOC at Full Activation (Coronavirus) <p>Due Outs:</p> <ul style="list-style-type: none"> Standing RFI due to DHS NOC daily (for AS1 update) – primary ask is for component actions supporting nCoV Operations

Current Situation: Repatriation flights and follow-on actions (bed-down, quarantine and wrap-around services) remain the priority for HHS and supporting agencies. HHS led ESFLG on January 31 coordinated Federal activities in response to nCoV activities. Risk to US personnel has not changed due to this incident. **Social Media platforms are taking steps to stop misinformation on their platforms and some states are warning residents about misinformation.**


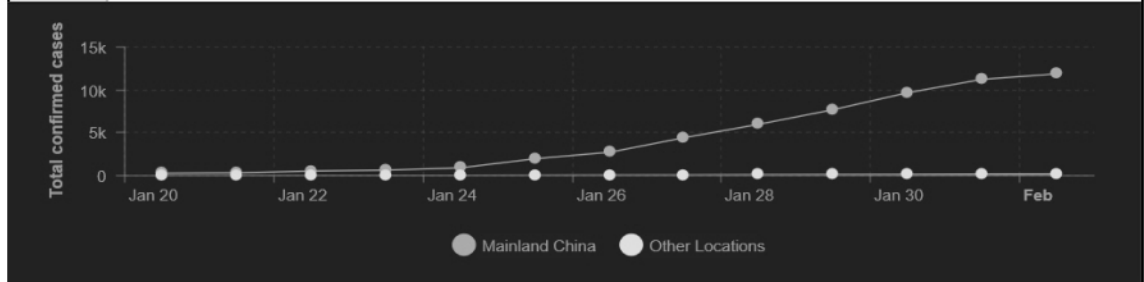
Summaries	FEMA Internal Situational Awareness Dashboard <small>(hyperlink)</small>	Actions
<p>Pandemic Crisis Action Plan (PanCAP) - Phase 1C (credible threat)</p> <p>Repatriation:</p> <ul style="list-style-type: none"> Potential evacuees: ~1000 Repatriation planning/coordination continue for additional ~1000 citizens; 4 additional flights of 200+ <ul style="list-style-type: none"> Repat Flight 1: 201 AMCITs at March Air Reserve Base (ARB), CA since Jan 29 Repat Flight 2: ETA Feb 3; Travis, AFB (Fairfield, CA) Repat Flight 3: ETA Feb 3; Miramar, AS (San Diego, CA) Repat Flight 4: ETA Feb 4; Lackland, AFB (San Antonio, TX) Repat Flight 5: ETA Feb 4; Camp Ashland (Omaha, NE) HHS/ACF looking at non-traditional repatriation sites similar to the initial site for the 201 repatriated individuals. May limit the support states can provide to support emergency repatriation efforts ESF 11: Consider Animal Repat (service animals and pets) who travel with owners; records don't often come with them which drives concern on shots and health of animal. Consideration for SLTT Control Other countries begin repatriation of their citizens include: United Kingdom, Australia, France and South Korea – all have quarantine plans (<i>DoS, Jan 29</i>) <p>Lifeline Update:</p> <p><u>Safety & Security</u></p> <ul style="list-style-type: none"> FEMA established website to keep employees informed ESF13: Monitoring w/planning availability of PPE for 1st Responders <p><u>Health & Medical</u></p> <ul style="list-style-type: none"> Continuing to monitor for impacts to the Healthcare field and impacts on PPE and growing concerns <p><u>Transportation:</u></p> <ul style="list-style-type: none"> Over 16 carriers cancelled or suspended flights to China - US Based Carriers: United, Delta, and American <ul style="list-style-type: none"> Economic strain on carriers is the primary impact noted <u>State Department</u> Travel Alert 1 (lowest) to 4 (highest) <ul style="list-style-type: none"> Travel Alert 4 (Don't Travel): China <u>CDC:</u> Health Alerts 1 (lowest) to 3 (highest) <ul style="list-style-type: none"> Health Alert 3 (Warning – Avoid Nonessential Travel): China 	 <p>Confirmed Cases:</p> <p>Worldwide: 14,628 (+2,604) China: 14,473 (+2,593) (includes Hong Kong & Macau)</p> <p>Other Confirmed Locations: 144 <i>>25 Countries have confirmed cases</i></p> <p>Source: Johns Hopkins CSSE <i>(Numbers are pulled at 1000)</i></p> <p>United States Confirmed: 8 (+1)</p> <ul style="list-style-type: none"> Arizona-1 California-3 (+1) Illinois-2 Washington-1 Massachusetts - 1 <p>Deaths: 305 (+45 China,+1 Philippines) Recovered: 348 (+61) (Worldwide)</p>	<p>U.S. National:</p> <ul style="list-style-type: none"> Presidential Proclamation issued on January 31; suspends entry of foreign nationals who visited China in the past 14 days POTUS established nCoV Task Force; HHS Secretary is lead; AS1, National Security Advisor, Deputy Secretary of State, CDC, NIH and Domestic Policy Council Director are primary members HHS declared a Public Health Emergency on Jan 31 <p>U.S. Airport Screening:</p> <ul style="list-style-type: none"> Enhanced Airport Screening at 7 locations DHS AS1 directed funneling passengers who have traveled to China in the last 14 days to (7) airports with enhanced health screening and the ability to impose quarantine. <ul style="list-style-type: none"> Airports: JFK, SFO, LAX, ORD, SEA, HNL, ATL Enhanced screening at 13 additional airports will begin today (February 2, 2020) at 2 p.m. ET. (<i>HHS SOC, Feb 2</i>) <p>Federal Emergency Management Agency (FEMA)</p> <ul style="list-style-type: none"> Continues to support HHS activities/operations. FEMA representatives continue to coordinate and support HHS Task Forces. Task Force Update: <ul style="list-style-type: none"> Hospital Resilience: Meeting Jan 31 – No due outs or shortfalls Communication: HHS/DHS NICCL calls daily Repatriation: Supporting HHS with Mass Care SME and planning efforts Supply Chain: NBEOC working through Private Sector RFI process with CDC JIC; meeting today to discuss process and way-ahead Future Planning: Identifying core capabilities and UCG Mission Statement in event HHS requires this assistance WebEOC Page: "HQ Novel Corona Virus 2019" <p>Federal Response:</p> <ul style="list-style-type: none"> HHS conducted ESFLG Meeting at HHS on Jan 31 HHS SOC at Level I (Full Activation) 24/7 OPS, as of Feb 2, 2020 <ul style="list-style-type: none"> Task Forces established: Hospital resilience, Communications, Supply Chain Resources, Repatriation, Operational coordination, & Medical countermeasures Region VIII DCE activated (for potential repatriated citizens to Ft. Carson) CBP processing average 10,327 persons arriving by air from China per day DoS expanded the Travel Alert 4 to include all of China <p>SLTT:</p> <ul style="list-style-type: none"> Washington State EOC at Full Activation (Coronavirus) <p>Due Outs:</p> <ul style="list-style-type: none"> Standing RFI due to DHS NOC daily (for AS1 update) – primary ask is for component actions supporting nCoV Operations

Key Data Points

Response Activities

Current Situation: President Trump issued a Presidential Proclamation January 31 to suspend entry of foreign nationals who visited China (excluding Hong Kong and Macau) in the past 14 days. Repatriation flights and follow-on actions (bed-down, quarantine and wrap-around services) a main concentration for HHS and supporting agencies. HHS conducted first ESFLG meeting (currently on going at time of publication) to discuss efforts supporting nCoV response. DoS expanded the Travel Alert 4 to include all of China. The first human-to-human case was reported in Chicago, IL. The transfer was from one spouse to the other due to close contact. Risk to US personnel has not changed due to this incident.

Social Media platforms are taking steps to stop misinformation on their platforms and some states are warning residents about misinformation.

Summaries	FEMA Internal Situational Awareness Dashboard <small>(hyperlink)</small>	Actions
<p>Pandemic Crisis Action Plan (PanCAP) - Phase 1C (credible threat)</p> <p>Repatriation:</p> <ul style="list-style-type: none"> Potential evacuees: 790 (675 AMCITs); 210 under review Repatriation planning/coordination continue for additional ~700-900 citizens; 4 additional flights of 200+ <ul style="list-style-type: none"> Repat Flight 1: 201 AMCITs at March Air Reserve Base (ARB), CA since Jan 29 Repat Flight 2: ETA Feb 3; Destination TBD Repat Flight 3: ETA & Destination TBD Repat Flight 4: ETA & Destination TBD Repat Flight 5: ETA & Destination TBD HHS/ACF looking at non-traditional repatriation sites similar to the initial site for the 201 repatriated individuals. May limit the support states can provide to support emergency repatriation efforts ESF 11: Consider Animal Repat (service animals and pets) who travel with owners; records don't often come with them which drives concern on shots and health of animal. Consideration for SLTT Control Other countries begin repatriation of their citizens include: United Kingdom, Australia, France and South Korea – all have quarantine plans (<i>DoS, Jan 29</i>) <p>Lifeline Update:</p> <p><u>Safety & Security</u></p> <ul style="list-style-type: none"> FEMA established website to keep employees informed ESF13: Monitoring w/planning availability of PPE for 1st Responders <p><u>Health & Medical</u></p> <ul style="list-style-type: none"> Continuing to monitor for impacts to the Healthcare field and impacts on PPE and growing concerns <p><u>Transportation:</u></p> <ul style="list-style-type: none"> Over 16 carriers cancelled or suspended flights to China - US Based Carriers: United, Delta, and American <ul style="list-style-type: none"> Economic strain on carriers is the primary impact noted <p>US Airport Screening:</p> <ul style="list-style-type: none"> <u>Enhanced Screening Airports</u> (5) <u>Expanded Screening</u> (15) 	 <p>Confirmed Cases: Worldwide: 12,024 (+2,248) China: 11,880 (+2,203) (includes Hong Kong & Macau)</p> <p>Other Confirmed Locations: 144 (+45) >25 (+1) Countries have confirmed cases</p> <p>United States Confirmed: 7 (+1)</p> <ul style="list-style-type: none"> Arizona-1 California-3 (+1) Illinois-2 Washington-1 <p>Deaths: 259 (+46) (all in China) Recovered: 287 (+100) (Worldwide)</p> <p>Source: John Hopkins CSSE (Numbers are pulled at 1000)</p> 	<p>POTUS established nCoV Task Force. HHS Secretary is lead; AS1, National Security Advisor, Deputy Secretary of State, CDC, NIH and Domestic Policy Council Director are primary members</p> <p>Standing RFI due to DHS NOC daily (for AS1 update) – primary ask is for component actions supporting nCoV Operations; NWC for action</p> <p>Federal Emergency Management Agency (FEMA)</p> <ul style="list-style-type: none"> Continues to support HHS activities/operations. FEMA representatives continue to coordinate and support HHS Task Forces. Task Force Update: <ul style="list-style-type: none"> Hospital Resilience: Meeting Jan 31 – No due outs or shortfalls Communication: HHS/DHS NICCL calls daily Repatriation: Supporting HHS with Mass Care SME and planning efforts Supply Chain: NBEOC working through Private Sector RFI process with CDC JIC; meeting today to discuss process and way-ahead Future Planning: Identifying core capabilities and UCG Mission Statement in event HHS requires this assistance WebEOC Page: “HQ Novel Corona Virus 2019” <p>Federal Response:</p> <ul style="list-style-type: none"> HHS conducted ESFLG Meeting at HHS on Jan 31 <u>HHS SOC at Level II (Partial Activation) 24/7 OPS</u> <ul style="list-style-type: none"> Task Forces established: Hospital resilience, Communications, Supply Chain Resources, Repatriation, Operational coordination, & Medical countermeasures CBP processing average 10,327 persons arriving by air from China per day <u>State Department</u> Travel Alert 1 (lowest) to 4 (highest) <ul style="list-style-type: none"> Travel Alert 4 (Don't Travel): China <u>CDC:</u> Health Alerts 1 (lowest) to 3 (highest) <ul style="list-style-type: none"> Health Alert 3 (Warning – Avoid Nonessential Travel): China <p>SLTT:</p> <ul style="list-style-type: none"> Maryland State EOC returned to Normal Operations (Coronavirus) Washington State EOC at Full Activation (Coronavirus)

From:	Heighberger, Eric (b)(6)
To:	(b)(6)
CC:	Kim, Myung (b)(6) (b)(6) Harper, Jay (b)(6) (b)(6) Lorenz, Gena (b)(6) (b)(6)
Subject:	Re: URGENT - Hot Tasker [For EA Action - Coronavirus Hill TPs - Due by 10:00 am 1/22/2020
Date:	2020/01/22 10:40:25
Priority:	Normal
Type:	Note

Great. Thank you.

Get Outlook for iOS

From: (b)(6)
Sent: Wednesday, January 22, 2020 10:39:05 AM
To: Heighberger, Eric <(b)(6)>
 <(b)(6)>
Cc: (b)(6)
 (b)(6); Kim, Myung <(b)(6)>
 (b)(6); Harper, Jay <(b)(6)>; Lorenz, Gena
 (b)(6)
Subject: Re: URGENT - Hot Tasker [For EA Action - Coronavirus Hill TPs - Due by 10:00 am 1/22/2020

Yes! Will do.

Get Outlook for iOS

From: Heighberger, Eric (b)(6)
Sent: Wednesday, January 22, 2020 10:38:37 AM
To: (b)(6)
Cc: (b)(6); Kim, Myung <(b)(6)>

(b)(6) Harper, Jay <(b)(6)> Lorenz, Gena

(b)(6)

Subject: Re: URGENT - Hot Tasker [For EA Action - Coronavirus Hill TPs - Due by 10:00 am 1/22/2020

Ok. Copy. Can you please send back up through exec sec.
Eric

Get [Outlook for iOS](#)

From: (b)(6)

Sent: Wednesday, January 22, 2020 10:37:19 AM

To: Heighberger, Eric <(b)(6)>

Cc: (b)(6)

(b)(6) Kim, Myung <(b)(6)>

(b)(6) Harper, Jay <(b)(6)>; Lorenz, Gena

(b)(6)

Subject: RE: URGENT - Hot Tasker [For EA Action - Coronavirus Hill TPs - Due by 10:00 am 1/22/2020

Eric –

EA nor Resilience provided anything additional. ORR forwarded the points below from the FEMA Watch. It synchs with what is already in the TP's, but expands on it. I asked (b)(6) if she had anything else to add to Robby clearing for CIAD. Awaiting response. Damon Penn cleared the below.

FEMA's actions in response to the Coronaviris are as follows:

- • FEMA is coordinating with HHS, Lead Federal Agency, to initiate planning for potential consequence management consistent with the Pandemic Influence Crisis Action Plan relative to our experience with SARS/MERS (similar illness) in the past and advising of best practices going forward
- • FEMA Regional Administrators along with State and Local Partners invited to participate in CDC coordination calls to sync information at all levels
- • Emergency Support Function Senior Leaders Group (ESFLG) provided situation update on January 21, 2020

NOTE: The points Mr. Gaynor made on the 1700 VTC yesterday have already been transmitted to the Front Office.

(b)(6)

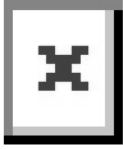
*FEMA Exec Sec
500 C Street, SW*

(b)(6)

Washington, DC 20472

Desk: (b)(6)

Cell: (b)(6)



cid:image002.png@01D5A427.21FC4B80

From: (b)(6)
Sent: Tuesday, January 21, 2020 8:18 PM
To: (b)(6); Kim, Myung (b)(6)
(b)(6) Harper, Jay (b)(6) Lorenz,
Gena (b)(6)
Subject: Re: URGENT - Hot Tasker [For EA Action - Coronavirus Hill TPs - Due by 10:00 am 1/22/2020

Can you also make sure Resilience (OCSP) can also offer comment? They may have equities.
Thank you!

(b)(6)
Office of the Administrator
(b)(6)

From: (b)(6)
Sent: Tuesday, January 21, 2020 8:16:58 PM
To: Kim, Myung (b)(6)
(b)(6) Harper, Jay (b)(6) Lorenz,
Gena (b)(6)
Subject: Fwd: URGENT - Hot Tasker [For EA Action - Coronavirus Hill TPs - Due by 10:00 am 1/22/2020

FYSA. Will send in am for clearance.

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From: (b)(6)
Sent: Tuesday, January 21, 2020 8:15:48 PM
To: Nalepa, Jessica (b)(6); Greenberg, Jeremy
(b)(6)
(b)(6) Wehagen, Robby (b)(6) Lujan, Maria
(b)(6)
Cc: Bunting, Vallee (b)(6)
(b)(6)

(b)(6)

Subject: URGENT - Hot Tasker [For EA Action - Coronavirus Hill TPs - Due by 10:00 am 1/22/2020

EA Team -

I am very sorry for the late tasker. We just received it from COS.

Attached are TP's to be shared with the Hill tomorrow.

The third bullet of the TP's specifically mentions FEMA reviewing plans we used for SARS.

If you have any edits or additions, please make them in track changes and return to FEMA Exec Sec by 10am tomorrow morning so we can coordinate FO clearance.

I have copied ORR for visibility in case they may have equities on this.

Get [Outlook for iOS](#)

From: Heighberger, Eric (b)(6)
Sent: Tuesday, January 21, 2020 8:06 PM
To: (b)(6)
Cc: (b)(6) Cook, Jaime
Subject: Fwd: QUICK TURN - Coronavirus Hill TPs

Can you guys please staff?

Get [Outlook for iOS](#)

From: (b)(6)
Sent: Tuesday, January 21, 2020 8:03:31 PM
To: SEGUIN, DEBBIE W (b)(6); Fedor, Mark J CAPT
(b)(6); Heighberger, Eric (b)(6); Propis, Ryan
(b)(6); COOK, CHARLES (b)(6)
Cc: Zemek, Alex (b)(6)
Subject: QUICK TURN - Coronavirus Hill TPs

DELIBERATIVE

Good evening chiefs,

Further to our afternoon meeting today with AS2, please find attached proposed talking points for OLA to take to the Hill tomorrow regarding efforts to contain the new coronavirus out of China. Please review the attached and provide me with comments/edits by **noon** tomorrow (not only as to language, but also as to anything you would like included that we may have overlooked).

Thanks very much.

(b)(6)

(b)(6)

Chief of Staff
Office of Strategy, Policy, and Plans

(b)(6)

Sender:	Heighberger, Eric (b)(6)
Recipient:	(b)(6)
	Kim, Myung (b)(6)
	(b)(6)
	Harper, Jay (b)(6)
	(b)(6)
	Lorenz, Gena (b)(6)
	(b)(6)
Sent Date:	2020/01/22 10:40:22
Delivered Date:	2020/01/22 10:40:25

From:	Heighberger, Eric (b)(6) (b)(6)
To:	Gaynor, Pete (b)(6) (b)(6) Bibo, David (b)(6) (b)(6) Castillo, Carlos (b)(6) (b)(6)
Subject:	Fwd: Follow up: Call re Coronavirus
Date:	2020/01/31 06:50:39
Priority:	Normal
Type:	Note

FYI.

Get [Outlook for iOS](#)

From: (b)(6)
Sent: Thursday, January 30, 2020 11:17 PM
To: Bars, Michael; Magrino, Christopher; (b)(6) SEGUIN, DEBBIE W; ALFONSO-ROYALS, ANGELICA; COOK, CHARLES; Watson, Andre; Mizelle, Chad; WAGNER, JOHN P (DEAC OFO); Rasicot, Gary; FERRARA, WILLIAM; FORET, VERNON T; MORGAN, MARK A; Cogswell, Patricia; Heighberger, Eric; Tomney, Christopher; McComb, Rich; Abel, Daniel B VADM; Kohl, David; Penn, Damon; Gountanis, John; PETERLIN, MEGHANN; (b)(6)
Subject: Re: Follow up: Call re Coronavirus

All,
Given that DCs have been laid on with very little notice all week, and with that possible going forward, it has been suggested that we set a senior leadership call for 2 hours after the beginning of each DC.
Given that that allows me to give you about as much predictability as I can under the circumstances, I will ask my staff to do just that.
As yet, there is no general DC set for Friday; however, if tomorrow goes as that last week has, one will land in the afternoon.
Stay tuned, and thank you all for your hard work on short deadlines.
Ken Cuccinelli

From: Bars, Michael (b)(6)
Sent: Thursday, January 30, 2020 11:11:36 PM
To: (b)(6) Magrino, Christopher

(b)(6) SEGUIN,
DEBBIE W (b)(6); ALFONSO-ROYALS, ANGELICA
(b)(6); COOK, CHARLES
(b)(6) Watson, Andre (b)(6); Mizelle, Chad
WAGNER, JOHN P (DEAC OFO)
(b)(6) Rasicot, Gary (b)(6)
FERRARA, WILLIAM (b)(6); FORET, VERNON T
(b)(6) MORGAN, MARK A
(b)(6) Cogswell, Patricia (b)(6)
Heighberger, Eric (b)(6); Tomney, Christopher
(b)(6) McComb, Rich (b)(6) Abel, Daniel
B VADM (b)(6); FERRARA, WILLIAM
(b)(6); Watson, Andre (b)(6); Kohl,
David (b)(6) Penn, Damon (b)(6) Gountanis,
John (b)(6) PETERLIN, MEGHANN
(b)(6)

Subject: RE: Follow up: Call re Coronavirus

All,

Following up with tomorrow's updated DHS and Dept. of State topline.

Also providing the previous day's CDC, CBP, and USCG topline for awareness, which are unchanged.

The latest NSC guidance will be forthcoming.

As you know, this evening State raised its travel advisory for China from Level 3 to Level 4, which means "do not travel to China."

For your internal POV *only*, (b)(5)
(b)(5) Stay tuned ...

Michael J. Bars
Deputy Assistant Secretary
Office of Public Affairs
U.S. Department of Homeland Security
(b)(6)

From: Bars, Michael
Sent: Thursday, January 30, 2020 9:56 AM
To: (b)(6) Magrino, Christopher
(b)(6); SEGUIN,
DEBBIE W (b)(6); ALFONSO-ROYALS, ANGELICA (b)(6)
(b)(6) COOK, CHARLES (b)(6); Watson, Andre
(b)(6); Mizelle, Chad (b)(6); WAGNER, JOHN P
(DEAC OFO) (b)(6); Rasicot, Gary (b)(6)
FERRARA, WILLIAM (b)(6) FORET, VERNON T
(b)(6) MORGAN, MARK A (b)(6)

Cogswell, Patricia (b)(6); Heighberger, Eric
(b)(6); Tomney, Christopher (b)(6)
McComb, Rich (b)(6); Abel, Daniel B VADM (b)(6)
FERRARA, WILLIAM (b)(6); Watson, Andre
(b)(6); Kohl, David (b)(6); Penn, Damon
(b)(6); Gountanis, John (b)(6); PETERLIN,
MEGHANN (b)(6); (b)(6)
Subject: RE: Follow up: Call re Coronavirus

The U.S. is planning additional flights as soon as next week from Wuhan, China. We will have additional messaging guidance today from State Dept.

From: Bars, Michael
Sent: Wednesday, January 29, 2020 11:38 PM
To: (b)(6); Magrino, Christopher
(b)(6); SEGUIN,
DEBBIE W (b)(6); ALFONSO-ROYALS, ANGELICA (b)(6)
(b)(6); COOK, CHARLES (b)(6); Watson, Andre
(b)(6); Mizelle, Chad (b)(6); WAGNER, JOHN P
(DEAC OFO) (b)(6); Rasicot, Gary (b)(6)
FERRARA, WILLIAM (b)(6); FORET, VERNON T
(b)(6); MORGAN, MARK A (b)(6)
Cogswell, Patricia (b)(6); Heighberger, Eric
(b)(6); Tomney, Christopher (b)(6)
McComb, Rich (b)(6); Abel, Daniel B VADM <Daniel.B.Abel@uscg.mil>;
FERRARA, WILLIAM (b)(6); Watson, Andre
(b)(6); Kohl, David (b)(6); Penn, Damon
(b)(6); Gountanis, John (b)(6); PETERLIN,
MEGHANN (b)(6)
Subject: RE: Follow up: Call re Coronavirus

Also attaching the USCG document in addition to the others.

From: Bars, Michael
Sent: Wednesday, January 29, 2020 11:30 PM
To: (b)(6); Magrino, Christopher
(b)(6); SEGUIN,
DEBBIE W (b)(6); ALFONSO-ROYALS, ANGELICA (b)(6)
(b)(6); COOK, CHARLES (b)(6); Watson, Andre
(b)(6); Mizelle, Chad (b)(6); WAGNER, JOHN P
(DEAC OFO) (b)(6); Rasicot, Gary (b)(6)
FERRARA, WILLIAM (b)(6); FORET, VERNON T
(b)(6); MORGAN, MARK A (b)(6)
Cogswell, Patricia (b)(6); Heighberger, Eric
(b)(6); Tomney, Christopher (b)(6)

McComb, Rich (b)(6); Abel, Daniel B VADM (b)(6)
FERRARA, WILLIAM (b)(6); Watson, Andre
(b)(6); Kohl, David (b)(6); Penn, Damon
(b)(6); Gountanis, John (b)(6); PETERLIN,
MEGHANN (b)(6); (b)(6)
Subject: RE: Follow up: Call re Coronavirus

All,

Attached is the latest message guidance.

The "DHS" labeled docs are in the acting secretary's briefing book.

Michael J. Bars
Deputy Assistant Secretary
Office of Public Affairs
U.S. Department of Homeland Security
(b)(6)

From: (b)(6)
Sent: Wednesday, January 29, 2020 6:48 PM
To: Bars, Michael (b)(6); Magrino, Christopher
(b)(6); SEGUIN,
DEBBIE W (b)(6); ALFONSO-ROYALS, ANGELICA (b)(6)
(b)(6); COOK, CHARLES (b)(6); Watson, Andre
(b)(6); Mizelle, Chad (b)(6); WAGNER, JOHN P
(DEAC OFO) (b)(6); Rasicot, Gary (b)(6)
FERRARA, WILLIAM (b)(6); FORET, VERNON T
(b)(6); MORGAN, MARK A (b)(6)
Cogswell, Patricia (b)(6); Heighberger, Eric
(b)(6); Tomney, Christopher (b)(6)
McComb, Rich (b)(6); Abel, Daniel B VADM (b)(6)
FERRARA, WILLIAM (b)(6); Watson, Andre
(b)(6); Kohl, David (b)(6); Penn, Damon
(b)(6); Gountanis, John (b)(6); PETERLIN,
MEGHANN (b)(6); (b)(6)
Subject: RE: Follow up: Call re Coronavirus

Unclass readout from this afternoon's meeting:

- The President joined us for part of the meeting to get (another) update today;
- The DOS-led flight out of Wuhan went very well at all points, including public communications;
- Forward-looking options began to be discussed, no "to dos" for us at this point;
- Discussion of how many of the 200,000 Americans in China might want to come home and how they might accomplish that was discussed. Clearly, travel restrictions – whether in the form of governments closing borders (official action) or airlines shutting down flights (non-government action) – will have the effect of making it harder for those Americans to leave.

Hill briefing:

- Focused overwhelmingly on the CDC/HHS participants;
- Questions re DHS were fairly particularized;
- Request made by CDC/HHS folks to the Congressfolks to help calm any hysteria. What response there was seemed favorable in that regard;
- The Congresswoman who has Ontario, California in her district was upset that she didn't know about the DOS plane coming in beforehand. She said her office was flooded with calls and she didn't have any information to work with. Of course the plane ended up going to a nearby reserve air base.
- HHS/ASPER referenced their forward-looking planning and discussions with FEMA, in the event this grows significantly in the U.S.

Phone call with b/n myself and Gary Rasicot and Dr. Schuchat, Principal Deputy Director, CDC:
 -Key takeaway was their commitment to putting an operations plan in place and circulating it.
 -She is in Atlanta, which is where CDC operations are run from.

(b)(5)

It is my understanding from CBP/OFO, that they have already provided to CDC the two weeks' worth of Wuhan-to-U.S. air passengers' information. CDC will 'paper' that with a request at some point in the near future.

From: Bars, Michael
Sent: Wednesday, January 29, 2020 4:49 PM
To: Magrino, Christopher (b)(6);
 (b)(6); SEGUIN, DEBBIE W (b)(6);
 (b)(6); ALFONSO-ROYALS, ANGELICA (b)(6);
 COOK, CHARLES (b)(6); Watson, Andre (b)(6);
 Mizelle, Chad (b)(6); WAGNER, JOHN P (DEAC OFO);
 (b)(6); Rasicot, Gary (b)(6); FERRARA,
 WILLIAM (b)(6); FORET, VERNON T
 (b)(6); MORGAN, MARK A (b)(6);
 Cogswell, Patricia (b)(6); Heighberger, Eric
 (b)(6); Tomney, Christopher (b)(6);
 McComb, Rich (b)(6); Abel, Daniel B VADM (b)(6);
 FERRARA, WILLIAM (b)(6); Watson, Andre
 (b)(6); Kohl, David (b)(6); Penn, Damon
 (b)(6); Gountanis, John (b)(6); PETERLIN,
 MEGHANN (b)(6)

Subject: RE: Follow up: Call re Coronavirus

Couple quick items:

The flight from Anchorage landed at March Air Reserve Base, CA without incident. All individuals are in good health, and are receiving appropriate medical screening and observation. Further, there have been no new cases currently identified in the U.S. beyond the (5) total cases as of two days ago.

The World Health Organization's Emergency Committee will meet on Thursday to evaluate whether the virus now constitutes an international emergency.

New SitRep attached.

From: Bars, Michael
Sent: Wednesday, January 29, 2020 3:43 PM
To: Magrino, Christopher (b)(6)
(b)(6) SEGUIN, DEBBIE W (b)(6)
(b)(6); ALFONSO-ROYALS, ANGELICA (b)(6)
COOK, CHARLES (b)(6) Watson, Andre (b)(6)
Mizelle, Chad (b)(6) WAGNER, JOHN P (DEAC OFO)
(b)(6) Rasicot, Gary (b)(6); FERRARA,
WILLIAM (b)(6) FORET, VERNON T
(b)(6); MORGAN, MARK A (b)(6)
Cogswell, Patricia (b)(6); Heighberger, Eric
(b)(6); Tomney, Christopher (b)(6)
McComb, Rich (b)(6); Abel, Daniel B VADM (b)(6)
FERRARA, WILLIAM (b)(6) Watson, Andre
(b)(6) Kohl, David (b)(6) Penn, Damon
(b)(6); Gountanis, John (b)(6)
Subject: RE: Follow up: Call re Coronavirus

Latest statement from HHS-CDC:

HHS and CDC receive flight carrying repatriated US citizens

This morning, the Department of Health and Human Services (HHS) and Centers for Disease Control and Prevention (CDC) in collaboration with the Department of State received the flight carrying approximately 210 U.S. citizens from Wuhan at March Air Reserve Base in California.

The plane was met by a team of CDC medical officers deployed there to assess the health of the passengers. The passengers have been screened, monitored and evaluated by medical personnel every step of the way, including before takeoff, during the flight, during a refueling in Anchorage, Alaska, and now post-arrival. CDC staff have conducted risk assessments to ensure the health of each traveler, including temperature checks and observing for respiratory symptoms.

CDC will work with the California Department of Public Health and Riverside County Public Health to transport any passenger exhibiting symptoms to a hospital for further

evaluation. Passengers not exhibiting symptoms of exposure, will be asked to stay on the base in housing to allow CDC medical officers to perform more thorough screening and to better understand each individual's exposure.

CDC is committed to protecting the health and safety of Americans. At this time, we continue to believe the risk of coronavirus exposure to the general public is low. CDC is taking these measures to assess and care for these returning Americans to protect them, their loved ones, and their communities.

Visit [2019 novel coronavirus](#) for the latest updates on CDC's response.

###

Michael J. Bars
Deputy Assistant Secretary
Office of Public Affairs
U.S. Department of Homeland Security

(b)(6)

From: Bars, Michael
Sent: Wednesday, January 29, 2020 9:21 AM
To: Magrino, Christopher (b)(6)
(b)(6) EGUIN, DEBBIE W (b)(6)
(b)(6) ALFONSO-ROYALS, ANGELICA (b)(6)
COOK, CHARLES (b)(6) Watson, Andre (b)(6)
Mizelle, Chad (b)(6); WAGNER, JOHN P (DEAC OFO)
(b)(6); Rasicot, Gary (b)(6); FERRARA,
WILLIAM (b)(6); FORET, VERNON T
(b)(6); MORGAN, MARK A (b)(6)
Cogswell, Patricia (b)(6) Heighberger, Eric
(b)(6) Tomney, Christopher (b)(6)
Subject: RE: Follow up: Call re Coronavirus

Attached is the latest SitRep from STATE.

Provided below are the DOD and CDC statements that went out late last night re charter flight.

Americans pass health test after being evacuated from China

Associated Press

Mark Thiessen

January 29, 2020

<https://apnews.com/e3f13d6f778eae1dd6a062499ed889e7>

DOD STATEMENT:

"March Air Reserve Base and the Department of Defense (DoD) stand ready to provide housing support to Health and Human Services (HHS) as they work to handle the arrival of more than 200 Department of State employees, dependents and US citizens evacuated from Wuhan,

China. DoD has assessed this support will not negatively impact readiness or critical operations, and we stand ready for their arrival. HHS is responsible for all care of the evacuees, and DoD personnel will not be directly in contact with the evacuees and evacuees will not have access to any other base location other than their assigned housing.

Should routine monitoring of the evacuees identify ill individuals, HHS has procedures in place to transport them to a local civilian hospital.

DoD will work closely with our interagency partners and monitor the situation closely. The Department's primary responsibility at this time is the safety of our force, our families, and our base communities."

CDC STATEMENT:

"The U.S. Government is relocating approximately 210 U.S. citizens from Wuhan, China back to the United States. The Department of State has the lead for the safe and expedient ordered departure of US citizens. The Department of Health and Human Services (HHS) and Centers for Disease Control and Prevention (CDC) are collaborating with the Department of State on the logistics of public health evaluations for every traveler on the flight. HHS and CDC are working with partners to ensure that any traveler who develops symptoms during their journey receives appropriate medical care.

"Our primary objective is to facilitate the safe return of these Americans while protecting the public's health. These individuals will be screened before they take off; monitored during the duration of the flight by medical personnel on board; screened again on landing to refuel in Anchorage, Alaska; monitored on the last leg of the flight by medical personnel on board; evaluated upon arrival at March Air Reserve Base in Riverside County, California; and then monitored for symptoms post-arrival."

From: Bars, Michael
Sent: Tuesday, January 28, 2020 11:04 PM
To: Magrino, Christopher (b)(6);
(b)(6); SEGUIN, DEBBIE W (b)(6);
(b)(6); ALFONSO-ROYALS, ANGELICA (b)(6);
COOK, CHARLES (b)(6); Watson, Andre (b)(6);
Mizelle, Chad (b)(6); WAGNER, JOHN P (DEAC OFO);
(b)(6); Rasicot, Gary (b)(6); FERRARA,
WILLIAM (b)(6); FORET, VERNON T
(b)(6); MORGAN, MARK A (b)(6);
Cogswell, Patricia (b)(6); Heighberger, Eric
(b)(6); Tomney, Christopher (b)(6)
Subject: RE: Follow up: Call re Coronavirus

Latest talkers attached.

From: Bars, Michael
Sent: Tuesday, January 28, 2020 9:27 PM
To: Magrino, Christopher (b)(6);
(b)(6); SEGUIN, DEBBIE W (b)(6);
(b)(6); ALFONSO-ROYALS, ANGELICA (b)(6);
COOK, CHARLES (b)(6); Watson, Andre (b)(6);
Mizelle, Chad (b)(6); WAGNER, JOHN P (DEAC OFO);
(b)(6); Rasicot, Gary (b)(6); FERRARA,
WILLIAM (b)(6); FORET, VERNON T
(b)(6); MORGAN, MARK A (b)(6);
Cogswell, Patricia (b)(6); Heighberger, Eric
(b)(6); Tomney, Christopher (b)(6)
Subject: RE: Follow up: Call re Coronavirus

Latest SitRep from STATE attached.

The charter flight arrives in Alaska very early this morning. All times below are ET.

Wheels down Anchorage: 0045
Wheels up ERT Ontario: 0345
Wheels down Ontario: 0900

The flight arrives in California at March AFB.

CDC is releasing a charter flight statement shortly, followed by DOD. (will provide later)

CBP may be asked to support an 11am telebriefing hosted by HHS/CDC to address the more general state-of-play, should any questions be directed toward DHS.

From: Bars, Michael
Sent: Tuesday, January 28, 2020 6:09 PM
To: Magrino, Christopher (b)(6);
(b)(6); SEGUIN, DEBBIE W (b)(6);
(b)(6); ALFONSO-ROYALS, ANGELICA (b)(6);
COOK, CHARLES (b)(6); Watson, Andre (b)(6);
Mizelle, Chad (b)(6); WAGNER, JOHN P (DEAC OFO);
(b)(6); Rasicot, Gary (b)(6); FERRARA,
WILLIAM (b)(6); FORET, VERNON T
(b)(6); MORGAN, MARK A (b)(6);
Cogswell, Patricia (b)(6); Heighberger, Eric
(b)(6); Tomney, Christopher (b)(6)
Subject: Re: Follow up: Call re Coronavirus

I'm told the 20 airports are rather 18 airports and 2 land borders.

Anchorage
Atlanta
Boston
Chicago
Dallas
Detroit
El Paso
Honolulu
Houston
Los Angeles
Miami
Minneapolis-St. Paul
New York
Newark
Philadelphia
San Diego
San Francisco
San Juan
Seattle
Washington DC (Dulles)

From: Bars, Michael

Sent: Tuesday, January 28, 2020 12:58:14 PM

To: Magrino, Christopher (b)(6)
(b)(6) SEGUIN, DEBBIE W (b)(6)
(b)(6) ALFONSO-ROYALS, ANGELICA (b)(6)
COOK, CHARLES (b)(6) Watson, Andre (b)(6)
Mizelle, Chad (b)(6) WAGNER, JOHN P (DEAC OFO)

(b)(6); Rasicot, Gary (b)(6) FERRARA,
WILLIAM (b)(6) FORET, VERNON T
(b)(6) MORGAN, MARK A (b)(6)
Cogswell, Patricia (b)(6) Heighberger, Eric
(b)(6) Tomney, Christopher (b)(6)

Subject: RE: Follow up: Call re Coronavirus

Attached is the latest SitRep from STATE.

From: Bars, Michael

Sent: Tuesday, January 28, 2020 10:19 AM

To: Magrino, Christopher (b)(6)
(b)(6) SEGUIN, DEBBIE W (b)(6)
(b)(6) ALFONSO-ROYALS, ANGELICA (b)(6)
COOK, CHARLES (b)(6); Watson, Andre (b)(6)
Mizelle, Chad (b)(6) WAGNER, JOHN P (DEAC OFO)
(b)(6) Rasicot, Gary (b)(6); FERRARA,
WILLIAM (b)(6); FORET, VERNON T
(b)(6); MORGAN, MARK A (b)(6)
Cogswell, Patricia (b)(6); Heighberger, Eric
(b)(6); Tomney, Christopher (b)(6)

Subject: RE: Follow up: Call re Coronavirus

Thank you. We'll move these forward.

Clean copy:

The DHS Countering Weapons of Mass Destruction Office (CWMD) is aiding the aggressive interagency response to detect and contain the virus and minimize risk to the Homeland.

- As part of the Department of Homeland Security's mission of protecting the homeland against communicable diseases and other health security threats, CWMD implemented a capability to provide enhanced airport screening at multiple airports throughout the

country in response to the Ebola virus threat emerging from the Democratic Republic of the Congo last summer.

- • Through these efforts in preparedness and readiness, the Department was able to retrofit this capability to quickly address the novel Coronavirus in support of CDC's current entry screening operations at key U.S. airports.
- • By making contingencies for Ebola that could also be adapted for responding to other infectious diseases, DHS was well-prepared to support CDC's novel coronavirus screenings through a whole-of-government approach.
- • This capability is currently available at five U.S. Airports (Atlanta, JFK, LAX, San Francisco and Dulles) through contract agreements with state or local EMS, public health, and/or first responders in an overtime capacity. A sixth airport capability will come on line this week at Chicago O'Hare.
- • This ensures that there is a trained, vetted, and badged workforce ready to rapidly deploy to support CDC with airport screening operations if necessary.
- • CWMD personnel are currently conducting screenings in support of CDC in Atlanta and LAX. In the coming days, CWMD will further leverage these contracts to conduct screening in JFK, San Francisco, Chicago, and Dulles to support CDC efforts.
- • CWMD's enhanced screening capability may be expanded to other locations based on need. DHS will continue to monitor this evolving situation and provide necessary support to CDC and our interagency partners to continue protecting the American people.

From: Magrino, Christopher

Sent: Tuesday, January 28, 2020 9:45 AM

To: Bars, Michael (b)(6)
SEGUIN, DEBBIE W (b)(6); ALFONSO-ROYALS, ANGELICA (b)(6); COOK, CHARLES (b)(6); Watson, Andre (b)(6); Mizelle, Chad (b)(6); WAGNER, JOHN P (DEAC OFO) (b)(6); Rasicot, Gary (b)(6); FERRARA, WILLIAM (b)(6); FORET, VERNON T (b)(6); MORGAN, MARK A (b)(6); Cogswell, Patricia (b)(6); Heighberger, Eric

(b)(6) Tomney, Christopher (b)(6)

Subject: RE: Follow up: Call re Coronavirus

All,

Sorry, we need to make one minor change. We got agreement from CDC that they want to activate Dulles as well. Please see the change in bullets six below.

Chris

From: Bars, Michael

Sent: Tuesday, January 28, 2020 9:41 AM

To: (b)(6) Magrino, Christopher
(b)(6) SEGUIN, DEBBIE W (b)(6)
(b)(6) ALFONSO-ROYALS, ANGELICA (b)(6)
(b)(6) COOK, CHARLES (b)(6); Watson, Andre
(b)(6); Mizelle, Chad (b)(6) WAGNER, JOHN P
(DEAC OFO) (b)(6) Rasicot, Gary (b)(6)
FERRARA, WILLIAM (b)(6); FORET, VERNON T
(b)(6); MORGAN, MARK A (b)(6)
Cogswell, Patricia (b)(6) Heighberger, Eric
(b)(6); Tomney, Christopher (b)(6)

Subject: RE: Follow up: Call re Coronavirus

The below bullets have been cleared by CWMD. These are only geared toward the CWMD role at airports and don't include the other DHS components. (b)(5)

(b)(5)

Without objections I'll be getting these to the WH and OPS. These bullets would be internal-facing for the time being until current events deem otherwise. We are not currently receiving media questions on this topic.

The DHS Countering Weapons of Mass Destruction Office (CWMD) is aiding the aggressive interagency response to detect and contain the virus and minimize risk to the Homeland.

(b)(5)

From: Bars, Michael

Sent: Monday, January 27, 2020 11:24 PM

To: (b)(6) Magrino, Christopher

(b)(6); SEGUIN, DEBBIE W (b)(6)

(b)(6) ALFONSO-ROYALS, ANGELICA (b)(6)

(b)(6) COOK, CHARLES (b)(6) Watson, Andre
(b)(6) Mizelle, Chad (b)(6) WAGNER, JOHN P
(DEAC OFO) (b)(6); Rasicot, Gary (b)(6)
FERRARA, WILLIAM (b)(6); FORET, VERNON T
(b)(6); MORGAN, MARK A (b)(6)
Cogswell, Patricia (b)(6) Heighberger, Eric
(b)(6)

Subject: RE: Follow up: Call re Coronavirus

Latest messages attached.

Chris Magrino is currently reviewing a CWMD airport screening-specific set of talking points as well. Once those are in a better spot, they will be cleared for DHS and WH use.

From: Bars, Michael

Sent: Monday, January 27, 2020 5:06 PM

To: (b)(6) Magrino, Christopher

(b)(6); SEGUIN, DEBBIE W <(b)(6)>
(b)(6); ALFONSO-ROYALS, ANGELICA (b)(6)
(b)(6); COOK, CHARLES (b)(6) Watson, Andre
(b)(6); Mizelle, Chad (b)(6) WAGNER, JOHN P
(DEAC OFO) (b)(6) Rasicot, Gary (b)(6)
FERRARA, WILLIAM (b)(6); FORET, VERNON T
(b)(6); MORGAN, MARK A (b)(6)
Cogswell, Patricia (b)(6) Heighberger, Eric
(b)(6)

Subject: RE: Follow up: Call re Coronavirus

+ TSA and FEMA

From: Bars, Michael

Sent: Monday, January 27, 2020 5:01 PM

To: (b)(6); Magrino, Christopher

(b)(6); SEGUIN, DEBBIE W (b)(6)

(b)(6); ALFONSO-ROYALS, ANGELICA (b)(6)

(b)(6); COOK, CHARLES (b)(6); Watson, Andre

(b)(6); Mizelle, Chad (b)(6); WAGNER, JOHN P

(DEAC OFO) (b)(6); Rasicot, Gary (b)(6)

FERRARA, WILLIAM (b)(6); FORET, VERNON T

(b)(6); MORGAN, MARK A (b)(6)

Subject: RE: Follow up: Call re Coronavirus

Latest SitRep from STATE attached.

From: Bars, Michael

Sent: Monday, January 27, 2020 3:10 PM

To: (b)(6); Magrino, Christopher

(b)(6); SEGUIN, DEBBIE W (b)(6)

(b)(6); ALFONSO-ROYALS, ANGELICA (b)(6)

(b)(6); COOK, CHARLES (b)(6); Watson, Andre

(b)(6); Mizelle, Chad (b)(6); WAGNER, JOHN P

(DEAC OFO) (b)(6); Rasicot, Gary <(b)(6)>

FERRARA, WILLIAM (b)(6); FORET, VERNON T

(b)(6); MORGAN, MARK A (b)(6)

Subject: RE: Follow up: Call re Coronavirus

Updates from the NICCL call which just took place.

- • We are likely to see person-to-person spread of the virus on the U.S. in the near future; CDC will begin to gently articulate this message into their public posture.
- • HHS, in conjunction with CDC and NIH, will conduct an in-person press briefing tomorrow at HHS HQ at 11:15am.
- • The level 3 travel advisories have been issued.
- • The charter flight will arrive in Ontario, CA at 5:30am Pacific on Jan. 29.

More to come.

From: (b)(6)

Sent: Monday, January 27, 2020 3:02 PM

To: Bars, Michael (b)(6); Magrino, Christopher
(b)(6) SEGUIN, DEBBIE W (b)(6)
(b)(6) ALFONSO-ROYALS, ANGELICA (b)(6)
(b)(6) COOK, CHARLES (b)(6) Watson, Andre
(b)(6); Mizelle, Chad (b)(6) WAGNER, JOHN P
(DEAC OFO) (b)(6) Rasicot, Gary (b)(6)
FERRARA, WILLIAM (b)(6); FORET, VERNON T
(b)(6) MORGAN, MARK A (b)(6)

Subject: RE: Follow up: Call re Coronavirus

All,

DHS/CWMD's summary of today's NSC-led Coronavirus Synch Meeting is attached. Please let me know if you have any questions.

Best,

(b)(6)

Division Director for Strategy, Plans, and Policy
Countering Weapons of Mass Destruction Office
Department of Homeland Security

(b)(6)

From: Bars, Michael

Sent: Monday, January 27, 2020 11:11 AM

To: Magrino, Christopher (b)(6); SEGUIN, DEBBIE W
(b)(6); ALFONSO-ROYALS, ANGELICA
(b)(6); COOK, CHARLES (b)(6) Watson,
Andre (b)(6); Mizelle, Chad
(b)(6); WAGNER, JOHN P (DEAC OFO)
(b)(6); Rasicot, Gary (b)(6); FERRARA,
WILLIAM (b)(6); FORET, VERNON T
(b)(6); MORGAN, MARK A (b)(6)

Subject: RE: Follow up: Call re Coronavirus

Johns Hopkins Virus Dashboard

<https://gisanddata.maps.arcgis.com/apps/opsdashboard/index.html#/bda7594740fd40299423467b48e9ecf6>

From: Magrino, Christopher

Sent: Monday, January 27, 2020 9:39 AM

To: Bars, Michael (b)(6); SEGUIN, DEBBIE W

(b)(6) ALFONSO-ROYALS, ANGELICA
(b)(6) COOK, CHARLES (b)(6) Watson,
Andre (b)(6) Mizelle, Chad
(b)(6) WAGNER, JOHN P (DEAC OFO)
(b)(6) Rasicot, Gary (b)(6) FERRARA,
WILLIAM (b)(6) FORET, VERNON T
(b)(6) MORGAN, MARK A (b)(6)

Subject: RE: Follow up: Call re Coronavirus

Michael,

CWMD will be prepared to answer the first question. We are putting together an answer now.

Chris

From: Bars, Michael

Sent: Monday, January 27, 2020 9:21 AM

To: Magrino, Christopher (b)(6) SEGUIN, DEBBIE W
(b)(6) ALFONSO-ROYALS, ANGELICA
(b)(6) COOK, CHARLES (b)(6) Watson,
Andre (b)(6) Mizelle, Chad
(b)(6) WAGNER, JOHN P (DEAC OFO)
(b)(6) Rasicot, Gary (b)(6) FERRARA,
WILLIAM (b)(6) FORET, VERNON T
(b)(6) MORGAN, MARK A (b)(6)

Subject: RE: Follow up: Call re Coronavirus

Attached is the latest SitRep from State. You'll see that the flight to the U.S. has been delayed.

Bumping up 2 questions from yesterday:

(b)(5)

From: Bars, Michael

Sent: Sunday, January 26, 2020 9:24 PM

To: Magrino, Christopher (b)(6) SEGUIN, DEBBIE W
(b)(6) ALFONSO-ROYALS, ANGELICA
(b)(6) COOK, CHARLES (b)(6) Watson,
Andre (b)(6) Mizelle, Chad
(b)(6) WAGNER, JOHN P (DEAC OFO)
(b)(6) Rasicot, Gary (b)(6) FERRARA,
WILLIAM (b)(6) FORET, VERNON T
(b)(6) MORGAN, MARK A (b)(6)

Subject: RE: Follow up: Call re Coronavirus

Update: The Dept of State notice to Americans flying out of China on the charter is going out this evening. This means it will be public knowledge at the time of tomorrow's 11:30am press call. (b)(5)

From: Bars, Michael

Sent: Sunday, January 26, 2020 5:54 PM

To: Magrino, Christopher (b)(6) SEGUIN, DEBBIE W
(b)(6) ALFONSO-ROYALS, ANGELICA
(b)(6) COOK, CHARLES (b)(6) Watson,

Andre (b)(6) Mizelle, Chad
(b)(6) WAGNER, JOHN P (DEAC OFO)
(b)(6) Rasicot, Gary (b)(6) FERRARA,
WILLIAM (b)(6) FORET, VERNON T
(b)(6) MORGAN, MARK A (b)(6)

Subject: RE: Follow up: Call re Coronavirus

Thank you. CWMD and CBP are linked up with HHS/CDC for tomorrow morning's call. The DHS reps are as follows:

CBP – Executive Director for OFO Operations Vernon Foret

CWMD – Deputy Assistant Secretary Chris Magrino

(b)(5)

Also flagging for this group the issue of the upcoming charter flight from China carrying Americans. The flight will leave China around 7:15pm Eastern tomorrow evening and travel to Anchorage, Alaska and then Ontario, CA (not San Francisco). In Alaska, if any passengers are showing symptoms they will be removed from the plane. In California, all passengers will be subject to 72-hours of quarantine, the first mandate of its kind since 1957. The screening and quarantine will take place at the convention center across the street from the airport (civilian). Letters/notices will be issued from the State Dept to the selected U.S. citizens currently in Wuhan as early as this evening. State Dept has the lead until the flight reaches Alaska, at which point HHS is the lead agency. Both State and HHS will be providing their message guidance later this evening.

(b)(5)

This is moving quickly due to the fact that the flight is departing tomorrow evening and notices need to give individuals enough time to make plans to depart the country. At one point or another, (b)(5) More guidance will be forthcoming.

From: Magrino, Christopher

Sent: Sunday, January 26, 2020 1:13 PM

To: Bars, Michael (b)(6); SEGUIN, DEBBIE W
(b)(6); ALFONSO-ROYALS, ANGELICA
(b)(6); COOK, CHARLES (b)(6); Watson,
Andre (b)(6); Mizelle, Chad
(b)(6); WAGNER, JOHN P (DEAC OFO)
(b)(6); Rasicot, Gary (b)(6); FERRARA,
WILLIAM (b)(6); FORET, VERNON T
(b)(6); MORGAN, MARK A (b)(6)

Subject: Re: Follow up: Call re Coronavirus

Michael,

I will represent CWMD.

Chris

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From: Bars, Michael (b)(6)
Sent: Sunday, January 26, 2020 12:34:23 PM
To: SEGUIN, DEBBIE W (b)(6); Magrino, Christopher
(b)(6); ALFONSO-ROYALS,
ANGELICA (b)(6); COOK, CHARLES

(b)(6) Watson, Andre (b)(6)
(b)(6) Mizelle, Chad (b)(6) WAGNER, JOHN P (DEAC
OFO) (b)(6) Rasicot, Gary (b)(6) FERRARA,
WILLIAM (b)(6) FORET, VERNON T
(b)(6) MORGAN, MARK A (b)(6)

Subject: RE: Follow up: Call re Coronavirus

All,

CDC/HHS will host an on the record telebriefing tomorrow morning. The briefing is scheduled for 11:30 am Monday 1/27/20. Nancy Messonnier will give about < 5 minutes of remarks on behalf of CDC. Marty Cetron (from the CDC's Division of Global Migration and Quarantine) will be on the line and available for questions as well. DHS representatives from CBP and CWMD would also be on the line participate in the Q&A as needed if questions regarding our equities arise.

We should have the name of the CBP SME shortly. CWMD, who would you like to represent your operations on this call?

Quick Update:

There will be a short CDC press call later this afternoon. This call will not include any officials from Los Angeles or AZ. Orange County is not interested in publicly discussing their case beyond the statement they issued earlier, and they are not interested in joining a CDC press call. They have no interest in talking with media beyond their statement or sharing any details about the patient. CDC has been verbally confirming the case with callers so far this morning.

LA also is not interested in being on a CDC press call to announce. They will be holding their own press conference at 11 am (2 pm Eastern). CDC would confirm that case once LA has announced it. AZ is not sure they are ready to announce today. CDC is having discussions with AZ and will hopefully know more about them later.

Bottom line is CDC will hold a telebriefing later today after LA press conference. We will confirm both cases and reiterate what CDC is doing overall for the response. We will not be able to answer any questions about either CA patient, as that is for local officials to share if desired.

From: SEGUIN, DEBBIE W (b)(6)
Sent: Saturday, January 25, 2020 8:42 PM
To: Bars, Michael (b)(6); Magrino, Christopher (b)(6); ALFONSO-ROYALS, ANGELICA (b)(6); COOK, CHARLES (b)(6); Watson, Andre (b)(6); WAGNER, JOHN P (DEAC OFO) (b)(6); Rasicot, Gary (b)(6); FERRARA, WILLIAM (b)(6); FORET, VERNON T (b)(6); MORGAN, MARK A (b)(6)
Subject: Re: Follow up: Call re Coronavirus

Thanks, Michael. Please find recommended edits in the attached.

Debbie Seguin

Cell: (b)(6)

From: Bars, Michael (b)(6)
Sent: Saturday, January 25, 2020 8:09 PM
To: SEGUIN, DEBBIE W; Magrino, Christopher (b)(6); ALFONSO-ROYALS, ANGELICA; COOK, CHARLES; Watson, Andre (b)(6); Mizelle, Chad; WAGNER, JOHN P (DEAC OFO); Rasicot, Gary; FERRARA, WILLIAM
Subject: RE: Follow up: Call re Coronavirus

Debbie, (b)(5)

(b)(5)

From: SEGUIN, DEBBIE W (b)(6)

Sent: Saturday, January 25, 2020 8:03 PM

To: Magrino, Christopher (b)(6) Bars, Michael

(b)(6) ALFONSO-ROYALS, ANGELICA

(b)(6) COOK, CHARLES (b)(6) Watson,

Andre (b)(6) Mizelle, Chad

(b)(6) WAGNER, JOHN P (DEAC OFO)

(b)(6) Rasicot, Gary (b)(6) FERRARA,

WILLIAM (b)(6)

Subject: Re: Follow up: Call re Coronavirus

CBP will review as well. Thank you.

Debbie Seguin

(A) Chief of Staff, CBP

(b)(6)

From: Magrino, Christopher (b)(6)

Sent: Saturday, January 25, 2020 8:00:14 PM

To: Bars, Michael (b)(6) ALFONSO-ROYALS, ANGELICA (b)(6) SEGUIN, DEBBIE W

(b)(6) COOK, CHARLES (b)(6) Watson,

Andre (b)(6) Mizelle, Chad

(b)(6); WAGNER, JOHN P (DEAC OFO)

(b)(6) Rasicot, Gary (b)(6) FERRARA,

WILLIAM (b)(6)

Subject: RE: Follow up: Call re Coronavirus

Michael,

Here is our draft for your review.

Chris

From: Bars, Michael

Sent: Saturday, January 25, 2020 7:23 PM

To: Magrino, Christopher (b)(6)

(b)(6) ALFONSO-ROYALS, ANGELICA (b)(6)

SEGUIN, DEBBIE W (b)(6) COOK, CHARLES

(b)(6); Watson, Andre (b)(6)

Mizelle, Chad (b)(6) WAGNER, JOHN P

(DEAC OFO) (b)(6) Rasicot, Gary (b)(6)

FERRARA, WILLIAM (b)(6)

Subject: RE: Follow up: Call re Coronavirus

Thank you.

Attached are the latest topline.

(b)(5)

From: Magrino, Christopher

Sent: Saturday, January 25, 2020 3:22 PM

To: Bars, Michael (b)(6); ALFONSO-ROYALS, ANGELICA (b)(6); SEGUIN, DEBBIE W (b)(6); COOK, CHARLES (b)(6); Watson, Andre (b)(6); Mizelle, Chad (b)(6); WAGNER, JOHN P (DEAC OFO) (b)(6); Rasicot, Gary (b)(6); FERRARA, WILLIAM (b)(6)

Subject: Re: Follow up: Call re Coronavirus

Okay. We are on it and will have something to you this evening.

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From: Bars, Michael (b)(6)

Sent: Saturday, January 25, 2020 3:10:38 PM

To: (b)(6); Magrino, Christopher (b)(6); ALFONSO-ROYALS, ANGELICA (b)(6); SEGUIN, DEBBIE W (b)(6); COOK, CHARLES (b)(6); Watson, Andre (b)(6); Mizelle, Chad (b)(6); WAGNER, JOHN P (DEAC OFO) (b)(6)

Subject: RE: Follow up: Call re Coronavirus

Will have the latest interagency topline later this afternoon.

Would CWMD please build out the below summary a bit more? (b)(5)

(b)(5)

(b)(5)

As an aside, we're still targeting Monday for a SME call on background with reporters.

Summary

CWMD currently has capability to conduct active health screening at four US airports (Dulles, Atlanta, JFK and LAX). This capability was put in place within the last few months to respond to the Ebola threat in the Democratic Republic of Congo and was specifically designed to ensure CBP law enforcement personnel were not saddled with this duty as they were in 2014. The screeners are contract personnel who are vetted and badged for the airport and who perform these duties in an overtime capacity. Since they do this as extra duty on overtime, we have a ready pool of personnel who can respond in 12-24 hours. The contracts allow us to use this capability for any infectious disease.

CDC is aware of this capability and is currently using our personnel to perform the screening operations in Atlanta. CWMD has offered to augment their personnel at LAX and JFK as well, but at this time, CDC has not requested our assistance with those airports. Additionally, we have current contracts in work with both Chicago and San Francisco that may be awarded in the next few days.

From: (b)(6)

Sent: Saturday, January 25, 2020 1:24 PM

To: Bars, Michael (b)(6); Magrino, Christopher

(b)(6) ALFONSO-ROYALS, ANGELICA (b)(6)

(b)(6) SEGUIN, DEBBIE W (b)(6) COOK, CHARLES

(b)(6) Watson, Andre (b)(6)

Mizelle, Chad (b)(6) WAGNER, JOHN P

(DEAC OFO) (b)(6)

Subject: Re: Follow up: Call re Coronavirus

Michael, one part of this document is wrong. (b)(5)

(b)(5) The five

airports where screening is taking place are Los Angeles, San Francisco, JFK, Chicago and Atlanta.

Ken

From: Bars, Michael (b)(6)

Sent: Saturday, January 25, 2020 12:24:57 PM

To: (b)(6); Magrino, Christopher (b)(6)

ALFONSO-ROYALS, ANGELICA (b)(6) SEGUIN, DEBBIE W

(b)(6) COOK, CHARLES (b)(6) Watson, Andre

(b)(6); (b)(6) Mizelle, Chad

(b)(6) WAGNER, JOHN P (DEAC OFO) (b)(6)

Subject: RE: Follow up: Call re Coronavirus

See attached. From DOT yesterday:

Attached is the draft that we hope to send out this afternoon to the EMS community based on federal guidance and in response to questions and information that has already been discussed within the EMS community. It is consistent with previous information that has been shared with this group and is responsive to questions and discussions which are on-going in the EMS community.

From: Bars, Michael

Sent: Saturday, January 25, 2020 12:18 PM

To: (b)(6) Magrino, Christopher

(b)(6); ALFONSO-ROYALS, ANGELICA (b)(6)

(b)(6) SEGUIN, DEBBIE W (b)(6) COOK, CHARLES

(b)(6); Watson, Andre (b)(6)

Mizelle, Chad (b)(6) WAGNER, JOHN P

(DEAC OFO) (b)(6)

Subject: RE: Follow up: Call re Coronavirus

Additionally, from NSC:

Flagging for awareness WSJ article re: reports of US plans to evacuate citizens from Wuhan. FYI we are developing hold lines here for response to query. As press guidance on this becomes available, please share with the group so we can keep our principles armed with coordinated lines.

U.S. Plans to Evacuate Citizens From Epidemic-Stricken Chinese City

Wall Street Journal

James T. Areddy & Liza Lin

January 25, 2020

<https://www.wsj.com/articles/u-s-plans-to-evacuate-citizens-from-epidemic-stricken-chinese-city-11579951256?mod=e2tw>

The U.S. government is said to be arranging a charter flight to evacuate Americans from Wuhan.

SHANGHAI—The U.S. government is arranging a charter flight Sunday to evacuate its citizens and diplomats from the epidemic-stricken Chinese city of Wuhan to the U.S., a person familiar with the operation said.

The operation comes as the death toll from a newly identified coronavirus that originated in Wuhan climbs above 40 and the number of confirmed infections tops 1,200, with many of the cases in and around the central Chinese city of 11 million people.

The fast spread of the disease in recent days across China and around the world, including two cases in the U.S., has raised fears of a deadly contagion.

Roughly 1,000 American citizens are thought to be in Wuhan, and the U.S. consulate there is reaching out to the ones it knows about to offer them a seat on the plane, the person familiar with the matter said.

The plane seats around 230 people, and will include diplomats from the U.S. consulate as well as Americans and their families. Those evacuated will be responsible for the cost, the person added.

The U.S. government won approval for the operation from China's Foreign Ministry and other government agencies following negotiations in recent days, this person said.

The U.S. Embassy in Beijing and China's Foreign Ministry couldn't immediately be reached for comment Saturday, the first day of China's Lunar New Year holiday.

The Boeing 767 jet will have U.S. medical personnel aboard to ensure that anyone affected by the newly identified and little-understood coronavirus is cared for and doesn't spread it, this person said.

In addition to U.S. diplomatic officers based in Wuhan, any available seats may be offered to non-U.S. citizens, including diplomats of other nations, this person said, adding that the U.S. plans to temporarily shut its Wuhan consulate.

It couldn't be learned where in the U.S. the plane would fly to.

Other governments are negotiating with Chinese authorities to arrange flights modeled on China's agreement with the U.S., the person said.

U.S. evacuation operations of this nature have become relatively routine in some parts of the world after natural disasters and political disturbances, but the one planned Sunday appears to be unprecedented for China. The person said U.S. officials considered busing Americans from Wuhan to another city, such as Shanghai, if a flight couldn't be arranged.

Chinese authorities in recent days have halted almost all transit, including commercial flights, in and out of Wuhan as they attempt to cut off the city and much of Hubei province from the rest of the country, in an extraordinary attempt to prevent the virus from spreading further.

That has left many foreign residents in Wuhan with few options for leaving the city, an important transit hub and manufacturing powerhouse sometimes compared to Chicago or Pittsburgh.

Wuhan is home to the business operations of a number of major U.S. corporations, including auto maker General Motors Co. It is also home to Chinese state-owned Dongfeng Motor Corp., which is joint venture partners with Japan's Nissan Motor Co. and Honda Motor Co., as well as France's Renault SA and PSA Group's Peugeot. Many foreign employees from these companies as well as their suppliers are based in Wuhan.

The multinational Anheuser-Busch InBev SA brews beer in the city, and We Co.'s WeWork operates co-working spaces there.

Permission for the American evacuation operation might have hinged on the U.S. government's pledge to its Chinese counterpart that responsibility for the risks of flying out potentially infected people would be borne by the U.S., the person familiar with the matter said.

One reason U.S. diplomats were keen to organize such an operation was a concern that anyone suspected of coming down with the illness could find themselves in a quarantine of indefinite length, likely with no access to consular assistance, this person said.

One downside for some U.S. citizens in Wuhan is that the plane will fly directly to the U.S., rather than another city in Asia that some U.S. residents of Wuhan might prefer as an interim transit point.

Passengers will be asked to sign a promissory note for the cost of the flight, which is expected to cost many times the price of a commercial flight from China to the U.S., the person familiar with the matter said.

American citizens can choose to stay, but the charter flight ensures that "Americans who want out can leave," this person said.

The State Department ordered the departure of all non-emergency U.S. personnel and their family members from the Wuhan area and posted an alert on its website advising against travel to Hubei province on Thursday, the same day that Wuhan municipal authorities announced the citywide lockdown.

"The U.S. government has limited ability to provide emergency services to U.S. citizens in Hubei province," read the advisory.

From: Bars, Michael

Sent: Saturday, January 25, 2020 12:16 PM

To: (b)(6) Magrino, Christopher

(b)(6) ALFONSO-ROYALS, ANGELICA (b)(6)

(b)(6) SEGUIN, DEBBIE W (b)(6) COOK, CHARLES

(b)(6); Watson, Andre (b)(6)

(b)(6) Mizelle, Chad (b)(6) WAGNER, JOHN P

(DEAC OFO) (b)(6)

Subject: RE: Follow up: Call re Coronavirus

I'm close to shaking the CDC-NSC communications materials loose. Those that were promised to AS2 on yesterday's afternoon call. Standby.

Michael J. Bars
Deputy Assistant Secretary
Office of Public Affairs
U.S. Department of Homeland Security
(b)(6)

From: (b)(6)

Sent: Friday, January 24, 2020 8:42 PM

To: Magrino, Christopher (b)(6) ALFONSO-ROYALS, ANGELICA

(b)(6) SEGUIN, DEBBIE W (b)(6)

COOK, CHARLES (b)(6) Watson, Andre (b)(6)

(b)(6) Bars, Michael (b)(6) Mizelle,

Chad (b)(6) WAGNER, JOHN P (DEAC OFO)

(b)(6)

Subject: Re: Follow up: Call re Coronavirus

Sure

From: Magrino, Christopher <(b)(6)>

Sent: Friday, January 24, 2020 7:17:32 PM

To: (b)(6); ALFONSO-ROYALS, ANGELICA <(b)(6)>

(b)(6); SEGUIN, DEBBIE W <(b)(6)> COOK, CHARLES

(b)(6); Watson, Andre <(b)(6)>

(b)(6); Bars, Michael <(b)(6)> Mizelle, Chad

(b)(6); WAGNER, JOHN P (DEAC OFO) <(b)(6)>

Subject: RE: Follow up: Call re Coronavirus

Absolutely.

Also, may I add Assistant Secretary Rasicot to this address group?

From: (b)(6)

Sent: Friday, January 24, 2020 7:12 PM

To: Magrino, Christopher <(b)(6)>; ALFONSO-ROYALS, ANGELICA

(b)(6); SEGUIN, DEBBIE W <(b)(6)>

COOK, CHARLES <(b)(6)>; Watson, Andre <(b)(6)>

(b)(6); Bars, Michael <(b)(6)> Mizelle,

Chad <(b)(6)> WAGNER, JOHN P (DEAC OFO)

(b)(6)

Subject: Re: Follow up: Call re Coronavirus

Superb. Please let us know how the call in the morning goes. Just in case CDC does not provide CBP with the information, Chris can you be sure to forward whatever call in info you've got over to the CBP folks so they can participate tomorrow morning? Thank you, Ken

From: Magrino, Christopher <(b)(6)>

Sent: Friday, January 24, 2020 7:00:19 PM

To: (b)(6); ALFONSO-ROYALS, ANGELICA <(b)(6)>

(b)(6) SEGUIN, DEBBIE W (b)(6) COOK, CHARLES
(b)(6) Watson, Andre (b)(6)
(b)(6) Bars, Michael (b)(6) Mizelle, Chad
(b)(6) WAGNER, JOHN P (DEAC OFO) (b)(6)

Subject: RE: Follow up: Call re Coronavirus

All,

A little bit more on airport screening.

CWMD currently has capability to conduct active health screening at four US airports (Dulles, Atlanta, JFK and LAX). This capability was put in place within the last few months to respond to the Ebola threat in the Democratic Republic of Congo and was specifically designed to ensure CBP law enforcement personnel were not saddled with this duty as they were in 2014. The screeners are contract personnel who are vetted and badged for the airport and who perform these duties in an overtime capacity. Since they do this as extra duty on overtime, we have a ready pool of personnel who can respond in 12-24 hours. The contracts allow us to use this capability for any infectious disease.

CDC is aware of this capability and is currently using our personnel to perform the screening operations in Atlanta. CWMD has offered to augment their personnel at LAX and JFK as well, but at this time, CDC has not requested our assistance with those airports. Additionally, we have current contracts in work with both Chicago and San Francisco that may be awarded in the next few days.

On communications, CDC has just now reached out to me after our call. They want to get on the phone tomorrow morning at 0915 with a small group from CBP (OFO and Operations Support) and CWMD to discuss their five airport/no funneling plan.

Vr/ Chris

Christopher Magrino
Deputy Assistant Secretary
Counter Weapons of Mass Destruction
U.S. Department of Homeland Security

(b)(6)

Executive Assistant: (b)(6)

(b)(6)



cid:image001.png@01D5D6D2.FB2CA160

From: (b)(6)

Sent: Friday, January 24, 2020 6:21 PM

To: ALFONSO-ROYALS, ANGELICA (b)(6) SEGUIN, DEBBIE W

(b)(6) COOK, CHARLES (b)(6) Watson, Andre

(b)(6) Magrino, Christopher (b)(6)

(b)(6) Bars, Michael (b)(6) Mizelle,

Chad (b)(6) WAGNER, JOHN P (DEAC OFO)

(b)(6)

Subject: RE: Follow up: Call re Coronavirus

And just so you all have it in writing:

-We are sticking with screening at the first five airports ONLY, and

-We are NOT funneling passengers at this time.

Sincerely,
Ken Cuccinelli

From: ALFONSO-ROYALS, ANGELICA

Sent: Friday, January 24, 2020 6:18 PM

To: (b)(6); SEGUIN, DEBBIE W (b)(6); COOK, CHARLES (b)(6); Watson, Andre (b)(6); Magrino, Christopher (b)(6); Bars, Michael (b)(6); Mizelle, Chad (b)(6); WAGNER, JOHN P (DEAC OFO) (b)(6)

Subject: Follow up: Call re Coronavirus

Hi all,

Thanks again for jumping on the call. Apologies if I missed any one on this email. Bars, please share any additional TP's that come your way.

Many thanks,

Angie

Angelica Alfonso-Royals

(b)(6)

Sender:	Heighberger, Eric (b)(6) (b)(6)
Recipient:	Gaynor, Pete (b)(6) (b)(6) Bibo, David (b)(6) (b)(6) Castillo, Carlos (b)(6) (b)(6)
Sent Date:	2020/01/31 06:50:37
Delivered Date:	2020/01/31 06:50:39

Page 073

Withheld pursuant to exemption

(b)(5)

of the Freedom of Information and Privacy Act

From:	Leckey, Eric <(b)(6)> (b)(6)
To:	Filipponi, Karen (b)(6) (b)(6) Clever, Traci L. <(b)(6)> (b)(6)
Subject:	Re: (U// FOUO) DHS Coronavirus Action Report - China - 1800 ET 11 Feb (NOC 0051-20)
Date:	2020/02/13 17:47:06
Priority:	Normal
Type:	Note

Thanks, Karen, keep us posted.

Best Regards,

Eric M. Leckey
Deputy Associate Administrator
for Mission Support
Federal Emergency Management Agency

Office: 500 C. Street; (b)(6)
Desk: (b)(6)
iPhone
Email

From: Filipponi, Karen (b)(6)
Sent: Thursday, February 13, 2020 5:44:27 PM
To: Clever, Traci L. <(b)(6)>
Cc: Leckey, Eric <(b)(6)>
Subject: RE: (U//~~FOUO~~) DHS Coronavirus Action Report - China - 1800 ET 11 Feb (NOC 0051-20)

Hi Traci and Eric –

I pulled together a meeting with Ali Travis and John Rabin to discuss how our teams could work together to ensure we're in sync on all our efforts. It was a great discussion and our teams will be meeting early next week to address Readiness for FEMA overall. We'll be looking at scenarios, communication to staff, and how this group will continue to ensure we're in sync. There are different calls on which each of our offices participate, so we're ensuring we're adding one another to those - another area on which we need to be on the same page.

v/r
Karen

Karen B. Filipponi
Chief Component Human Capital Officer, FEMA

(b)(6)



cid:image002.jpg@01D50191.F04DE4A0

From: Clever, Traci L. <(b)(6)>
Sent: Thursday, February 13, 2020 1:39 PM
To: Filipponi, Karen <(b)(6)>
Cc: Leckey, Eric <(b)(6)>
Subject: RE: (U//~~FOUO~~) DHS Coronavirus Action Report - China - 1800 ET 11 Feb (NOC 0051-20)

Thank you, Karen. Roger all.

V/r,

Traci

Traci L. Clever, PMP, SES
Associate Administrator, Mission Support
DHS/FEMA

Office: (b)(6)

Mobile/Text: (b)(6)

(b)(6)



Slogan

From: Filipponi, Karen <(b)(6)>
Sent: Thursday, February 13, 2020 9:54 AM
To: Clever, Traci L. <(b)(6)>

Cc: Leckey, Eric <(b)(6)>

Subject: RE: (U//~~FOUO~~) DHS Coronavirus Action Report - China - 1800 ET 11 Feb (NOC 0051-20)

Hi Traci

Our team hasn't been tasked with providing much, however we have provided some information as requested via Angie's office. Another item I briefed out Monday was that we were tasked to pull together all the anticipated 'Large Upcoming Meetings' program offices in FEMA anticipated through the end of March. We did that, with (b)(6) as the lead, and sent that information up last Friday.

As we just discussed, the DHS National Watch is working with our FEMA National Watch for the regular reporting for the external communications. Ali and I will discuss what is shared on these calls. Many of them are Angie asking if we need anything. As of Tuesday, she suggested she'd send a template of a message we can all send out, because across the Components, information is different.

v/r

Karen

From: Clever, Traci L. <(b)(6)>

Sent: Thursday, February 13, 2020 8:54 AM

To: Filipponi, Karen <(b)(6)>

Cc: Leckey, Eric <(b)(6)>

Subject: RE: (U//~~FOUO~~) DHS Coronavirus Action Report - China - 1800 ET 11 Feb (NOC 0051-20)

Karen,

Thank you for the detailed response. I'm not sure what specifically Angie wants to discuss, but I'll let you know the outcomes. Have you been tasked to provide regular reporting to DHS, OCCHCO outside of the bi-weekly calls? Have you and Ali been included in the daily 0830 DHS PPE task force call?

V/r,

Traci

Traci L. Clever, PMP, SES

Associate Administrator, Mission Support

DHS/FEMA

Office: (b)(6)

Mobile/Text: (b)(6)

(b)(6)



Slogan

From: Filipponi, Karen (b)(6)
Sent: Wednesday, February 12, 2020 6:37 PM
To: Clever, Traci L. (b)(6)
Cc: Leckey, Eric (b)(6)
Subject: RE: (U//~~FOUO~~) DHS Coronavirus Action Report - China - 1800 ET 11 Feb (NOC 0051-20)

Hi Traci

As briefed at the Mission Support Meeting Monday, my leadership and I call into the bi-weekly calls Angie began holding on the Coronavirus, from the human capital/health and safety perspective. I contacted Ali and added her and Tracey to these meetings as soon as they began, so we are all on the call to ensure we're coordinating.

The report below reflects the group led by Josh Dozor for the outward facing effort.

(b)(6) is in the daily DHS PPE task force call at 0830 and he hosts the daily FEMA PPE Coordination call.

Ali and I have emailed regarding this group, as OCCHCO should also be in attendance.

v/r

Karen

Karen B. Filipponi
Chief Component Human Capital Officer, FEMA

(b)(6)



cid:image002.jpg@01D50191.F04DE4A0

From: Clever, Traci L. (b)(6)
Sent: Wednesday, February 12, 2020 5:10 PM
To: Filipponi, Karen (b)(6)
Cc: Leckey, Eric (b)(6)
Subject: FW: (U//FOUO) DHS Coronavirus Action Report - China - 1800 ET 11 Feb (NOC 0051-20)

Karen,

Forwarding you the messages below from Angie FYSA. Angie is the DHS POC for work force health and safety related to Coronavirus. Are you in any way directly involved in work force health and safety here at FEMA and/or in coordination with DHS?

V/r,

Traci

Traci L. Clever, PMP, SES
Associate Administrator, Mission Support
DHS/FEMA
Office: (b)(6)
Mobile/Text: (b)(6)
(b)(6)



Slogan

From: Bailey, Angela (b)(6)
Sent: Wednesday, February 12, 2020 2:25 PM
To: Clever, Traci L. (b)(6)
Subject: Re: (U//FOUO) DHS Coronavirus Action Report - China - 1800 ET 11 Feb (NOC 0051-20)

I'm swamped today...so sorry. I will ask (b)(6) to find us 15 min.

~Angie

From: Clever, Traci L. <(b)(6)>
Sent: Wednesday, February 12, 2020 1:16:06 PM
To: Bailey, Angela <(b)(6)>
Subject: RE: (U//~~FOUO~~) DHS Coronavirus Action Report - China - 1800 ET 11 Feb (NOC 0051-20)

Sure. How about 1:30? Please call my cell number.

V/r,

Traci

Traci L. Clever, PMP, SES
Associate Administrator, Mission Support
DHS/FEMA
Office: (b)(6)
Mobile/Text: (b)(6)
(b)(6)



Slogan

From: Bailey, Angela <(b)(6)>
Sent: Wednesday, February 12, 2020 1:14 PM
To: Clever, Traci L. <(b)(6)>
Subject: Re: (U//~~FOUO~~) DHS Coronavirus Action Report - China - 1800 ET 11 Feb (NOC 0051-20)

Can I give you a call when convenient?

~Angie

From: Clever, Traci L. <(b)(6)>
Sent: Wednesday, February 12, 2020 1:08:26 PM

To: Bailey, Angela <(b)(6)>

Subject: RE: (U//~~FOUO~~) DHS Coronavirus Action Report - China - 1800 ET 11 Feb (NOC 0051-20)

Angie,

Thank you for the SA. Are you tied into and receiving the information you need?

V/r,

Traci

Traci L. Clever, PMP, SES
Associate Administrator, Mission Support
DHS/FEMA

Office: (b)(6)

Mobile/Text: (b)(6)

(b)(6)



Slogan

From: Bailey, Angela <(b)(6)>

Sent: Wednesday, February 12, 2020 12:47 PM

To: Clever, Traci L. <(b)(6)>

Subject: Fwd: (U//~~FOUO~~) DHS Coronavirus Action Report - China - 1800 ET 11 Feb (NOC 0051-20)

Hi Traci...please see below. The work FEMA is doing with HHS scenario planning will be hugely helpful as I map out our scenarios for DHS. Thanks!

~Angie

From: Gaynor, Pete (b)(6)
Sent: Wednesday, February 12, 2020 12:26 PM
To: Alles, Randolph
Cc: Bailey, Angela; Chaleki, Tom; Bibo, David; Dorko, Jeffrey; Heighberger, Eric; Harper, Jay; Fischer, Lauren
Subject: Re: (U//~~FOUO~~) DHS Coronavirus Action Report - China - 1800 ET 11 Feb (NOC 0051-20)

Sir, will do. s/f Pete

Pete Gaynor
FEMA Administrator

(b)(6)

From: Alles, Randolph (b)(6)
Sent: Wednesday, February 12, 2020 12:10:42 PM
To: Gaynor, Pete (b)(6)
Cc: Bailey, Angela (b)(6); Chaleki, Tom (b)(6)
Subject: FW: (U//~~FOUO~~) DHS Coronavirus Action Report - China - 1800 ET 11 Feb (NOC 0051-20)

Pete,

We noted from the below report from FEMA your folks are working with HHS on scenarios and planning assumptions. My request from MGMT is to be kept in the loop as the scenarios and assumptions are developed. We have the responsibility for work force health and safety and management of the supply chain for DHS. Angie Bailey the CHCO will be our POC for work force health and safety and Tom Chaleki (CRSO) + Soraya Correa (CPO) for supply chain issues.

Just asking to be kept informed of your work not trying to get between FEMA and other agencies.

V/R

R. D. "Tex" Alles

(b)(6) (office)

From: (b)(6)

Sent: Tuesday, February 11, 2020 19:14

To: (b)(6)

(b)(6) Alles,

Randolph (b)(6) Edgar, Troy (b)(6) Corrado,

Janene (b)(6)

(b)(6)

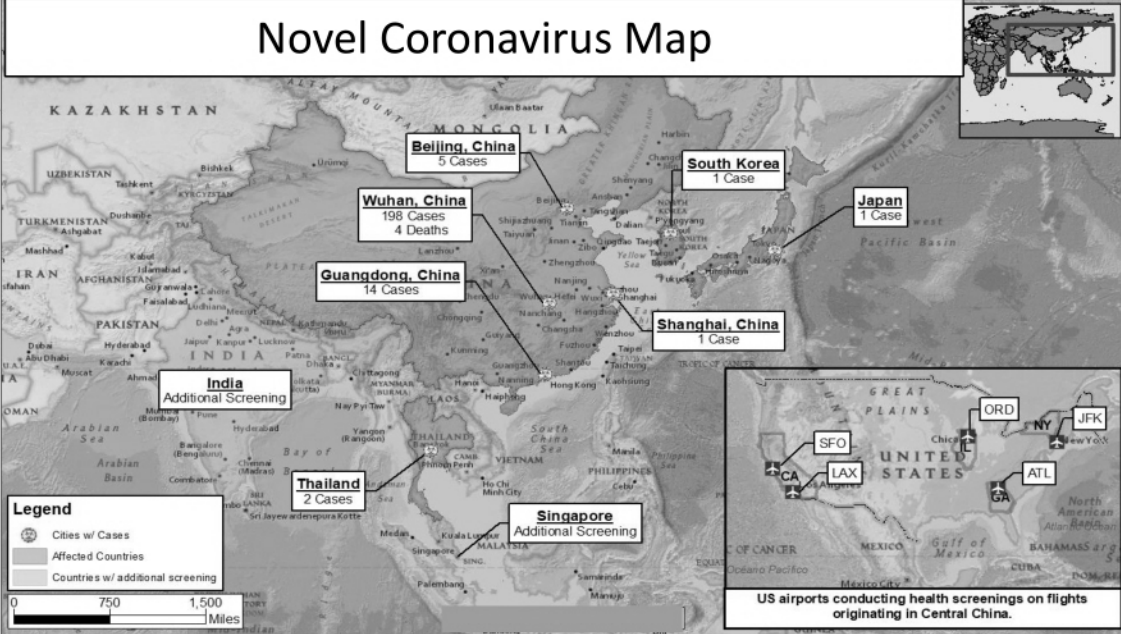

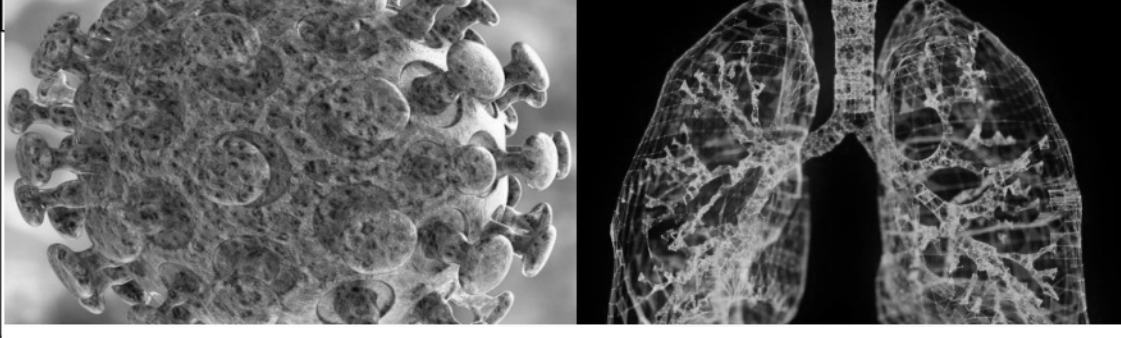
Subject: FW: (U//~~FOUO~~) DHS Coronavirus Action Report - China - 1800 ET 11 Feb (NOC 0051-20)

All,

Attached is the DHS Coronavirus Action Report for Tuesday, 1800 ET, February 11, 2020.

Current Situation: On December 31st, China reported the presence of a cluster of unusual viral pneumonia cases in the city of Wuhan to the World Health Organization (WHO) Since then, rapid scientific work: Identified a novel corona virus denoted as nCoV (family includes SARs, MERs, common cold); Developed of a diagnostic test; Identified 14 healthcare workers infected in China, indicating human-to-human transmission Note, the virus causes upper-respiratory tract illnesses and can lead to pneumonia, sometimes severe [some younger individuals have very mild illness].

UPDATE (as of 1500): Man from Washington State returned home after a trip to Wuhan, China, on Jan. 15, sought medical attention on Jan. 19 and now is in isolation at Providence Regional Medical Center in Everett, Washington. Testing from the Centers for Disease Control and Prevention on the 20th confirm that he is infected with the Wuhan coronavirus. The man arrived back in the U.S. prior to the implementation of screening.

Summaries		Novel Coronavirus Map		Actions	
Key Data Points	<p>China: 300 laboratory confirmed cases // 6 deaths</p> <p>Japan (1 confirmed case)</p> <p>Thailand (2 confirmed cases)</p> <p>South Korea (1 confirmed case)</p> <p>Taiwan (1 confirmed case)</p>			Response Activities	<p>Federal Emergency Management Agency (FEMA)</p> <ul style="list-style-type: none"> Initial ESFLG Brief today (Jan 20). Regional Administrators will be invited to the weekly CDC coordination call with state and local partners starting today (Jan 21). Action Officer coordination is on-going (ASPR, CDC, FEMA), with formal kick-off scheduled for tomorrow afternoon (Jan 22).
	<p>China health officials report that most infected nCoV patients have had exposure to a large fish market in Wuhan.</p> <p>Seven (7) identified coronaviruses cause illness in humans:</p> <ul style="list-style-type: none"> 4 cause a common cold syndrome SARS (2003 to 2004) <ul style="list-style-type: none"> 8,098 confirmed cases world wide, 774 deaths Severe impacts on healthcare industry (limited to Canada in North America) Believed to have originated through animal-to-human transmission in a similar marketplace in China Limited FEMA role during outbreak MERS (2012 to present) <ul style="list-style-type: none"> 2,499 confirmed cases, 861 deaths (to date) Ongoing sporadic cases, mainly focused in Middle East 2015 outbreak in South Korea from middle-eastern traveler (186 confirmed cases, 5 deaths) Linked to camels as animal reservoir FEMA updated interagency pandemic planning during initial outbreak 				<p>Centers for Disease Control (CDC)</p> <ul style="list-style-type: none"> Level 1 Travel Health Notice for travelers to Wuhan City (Jan 17). Health Alert to health care professionals and public health partners. Domestic airport screening expanded to five (5) airports yesterday (Jan 20) for travelers coming from Wuhan. <p>Assistant Secretary for Preparedness and Response (ASPR)</p> <ul style="list-style-type: none"> Decisions on DLG meeting pending [FEMA participation requested]. <p>World Health Organization (WHO)</p> <ul style="list-style-type: none"> Emergency Committee will convene tomorrow (Jan 22) to discuss potential to declare a Public Health Emergency of International Concern.
Back Ground				Takeaways & Next Steps	<p>Epidemiology</p> <ul style="list-style-type: none"> Disease prediction difficult, much still unknown. Some experts predict as many as 1,700 already infected in China [which would lead to a mortality of 0.4%, low]. <p>Airport Screening</p> <ul style="list-style-type: none"> Public push back on these activities may emerge in the future. CDC currently supporting all screenings organically. If additional support is needed, initial request for assistance would be to DHS CWMD which has established contracts at 5 airports (4 of the 5 involved). <p>Personal Protective Equipment (PPE)</p> <ul style="list-style-type: none"> Predictable shortages are already being seen in China. Majority of PPE manufactured overseas, so DPA does not apply. <p>Pandemic Crisis Action Plan (PanCAP)</p> <ul style="list-style-type: none"> Outlines interagency coordination mechanisms and key federal actions for this type of incident. Currently in Phase 1C (credible threat).

From:	Leckey, Eric <(b)(6)> (b)(6)
To:	Showman, Tracey (b)(6) (b)(6)
Subject:	RE: Coronavirus Information Page
Date:	2020/01/30 09:56:00
Priority:	Normal
Type:	Note

Thanks, Tracey.

Do you, by chance, know what the plan is for employee communications, if any?

Best Regards,

Eric M. Leckey
Deputy Associate Administrator
for Mission Support
Federal Emergency Management Agency

Office: 500 C. Street; (b)(6)
Desk: (b)(6)
iPhon
Email:



Business Excellence for signature line

From: Showman, Tracey <(b)(6)>
Sent: Thursday, January 30, 2020 9:38 AM
To: Leckey, Eric <(b)(6)>
Subject: Coronavirus Information Page

Eric,

FYSA - <https://intranet.fema.net/org/ms/ocao/oshe/Pages/CoronaVirus.aspx>

This is the direct link but can get to this site from the front page of the FEMA Intranet.

Tracey L. Showman

Chief Administrative Officer | DHS – FEMA – Mission Support | O: (b)(6) | C:
(b)(6) Email: (b)(6)

Sender:	Leckey, Eric (b)(6)
Recipient:	Showman, Tracey (b)(6)
Sent Date:	2020/01/30 09:56:43
Delivered Date:	2020/01/30 09:56:00

FEMA National Watch Center

Novel Coronavirus Update

January 28, 2020 as of: 0800

Current Situation: U.S. CDC, World Health Organization (WHO), and the Chinese National Health Commission have all recognized limited human-to-human transmission. Imported cases of 2019-nCoV infection in people have been detected in the U.S. No person-to-person spread has been detected with this virus at the time, and this virus is NOT currently spreading in the community in the United States. The goal of the ongoing U.S. public health response is to contain this outbreak and prevent sustained spread of 2019-nCov in this country. (CDC January, 27, 1700)

Summaries

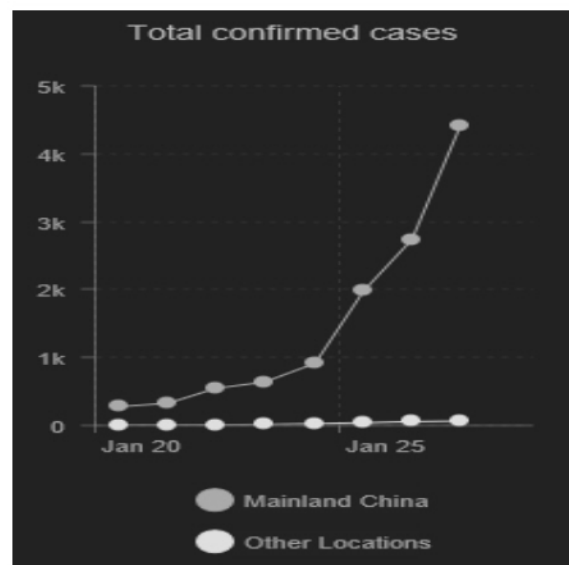
Repatriation:

- DoS is coordinating with HHS and states of Alaska and California on a AMCIT repatriation effort from Wuhan China
- Approximately 40 consular members and 200 other AMCITs being evacuated to arrive **January 29 (0830 ET)**
- ASPR deployed 4 persons to Anchorage & 36 to Ontario, CA to provide Logistics and IT support
- In California, passengers will undergo additional screening. If symptomatic they will be evaluated in a healthcare facility
- Remaining passengers will be quarantined for a minimum of 72 hours in provided California facilities
- Additional repatriation flights may be planned

South Korea evacuating 700+ from China and quarantined for 2-weeks

Transportation Lockdown (China):

- Issued by Wuhan authorities suspending travel remains in place affecting public transit services, flights, trains and privately-owned vehicles. Similar travel restrictions were issued for nearby cities
- Nearly 40 million people in the transportation lockdown zone
- Lunar New Year travel is the largest annual human migration event with over 3 billion trips anticipated throughout Asia - activities lasts about 40 days
- Holiday expected to be extended through February 8



Confirmed Cases:
Worldwide: 4,474 (+1,680)
China: 4,409 (+1,658) (includes Hong Kong & Macau)

Deaths: 107 (+27)

Other Confirmed Locations: 50 (+7)
Australia, Canada, France, Japan, Malaysia, Nepal, Singapore, South Korea, Taiwan, Thailand, Cambodia, Germany, Ivory Coast, Sri Lanka, and Vietnam (1st human-to-human transfer outside of China)

United States Confirmed:

- Arizona-1
- California-2
- Illinois-1
- Washington-1

Currently 26 states have personnel under investigation (suspected cases being tested)

Actions

Federal Emergency Management Agency (FEMA)

- Regional Administrators invited to weekly CDC coordination call with state and local partners since January 21
- Pandemic Crisis Action Plan (PanCAP) - Phase 1C (credible threat)**

SLTT:

- Washington State EOC at Full Activation (Coronavirus)
- Illinois and Chicago Depts of Health activated

Federal Response:

- HHS SOC at Level II (Partial Activation)
 - 6 Task Forces established (*FEMA involved):
 - *Hospital resilience
 - *Communications
 - *Supply chain resources
 - *Repatriation
 - *Operational coordination
 - Medical countermeasures
- State Department Travel Advisory Level
 - China: Level 3 (Rethink travel to the area)
 - Hubei Province: Level 4 (Do not travel to Hubei Province)
- CDC
 - Travel Health Notice
 - Wuhan, China: Warning – Level 3 (Avoid Nonessential Travel)
- Plus up teams at screening airports to start shift work; Tailoring hours to meet arriving flights – staffing for 13 airports continues to work
- Team deployed to Washington State to support investigation of first case of Novel Coronavirus in the U.S. and tracing patient exposure

Response Activities

Background

Seven (7) identified coronaviruses cause illness in humans:

- 4 cause a common cold syndrome**
- SARS (2003 to 2004)**
 - 8,098 confirmed cases world wide, 774 deaths
 - Severe impacts on healthcare industry
 - Believed to have originated through animal-to-human transmission in a similar marketplace in China
- MERS (2012 to present)**
 - 2,499 confirmed cases, 861 deaths (to date)
 - Ongoing sporadic cases, mainly focused in Middle East
 - 2015 outbreak in South Korea from middle-eastern traveler (186 confirmed cases, 5 deaths)

OCT 17 2016



Homeland
Security

MEMORANDUM FOR: Component Heads

FROM: Russell C. Deyo *RC Deyo*
Under Secretary for Management

SUBJECT: DHS Personal Protective Equipment Acquisition and
Lifecycle Management

The Department is leading the way by implementing a comprehensive Integrated Logistics Support Plan (ILSP) for the acquisition and management of Department of Homeland Security (DHS) Personal Protective Equipment (PPE). The ILSP is effective immediately, and Components should use it to procure the specific PPE items included in the ILSP for both pandemic and operational PPE requirements.

The ILSP was prepared by the Office of the Chief Readiness Support Officer (OCRSO) in partnership with the Office of the Chief Procurement Officer, the Office of the Under Secretary for Management, the seven Operational Components, and NPPD. It is intended to have the flexibility necessary to adapt to different operational demands, risk levels, and logistics considerations. It provides clear acquisition guidance, logistics processes, and detailed reporting guidance. This document may be obtained through the OCRSO homepage at: <http://dhsconnect.dhs.gov/org/comp/mgmt/ocrso/iTeam/Pages/PandemicLogistics.aspx>.

The DHS logistics and health and safety communities developed requirements for DHS contracting to establish multiple-award Blanket Purchase Agreement (BPA) contracts for nitrile gloves, disposable garments, surgical masks, goggles, N95 respirators, and hand sanitizer. Effective immediately, all PPE necessary to support a pandemic event and DHS operations shall be acquired exclusively through these contracts, unless an exception applies (see Management Directive 060-01, section VI.B). Additional information regarding the Strategic Sourcing BPAs may be found at: <http://dhsconnect.dhs.gov/org/comp/mgmt/cpo/oss/Pages/StrategicSourcing.aspx>.

The ILSP is based on just-in-time acquisition and logistics support strategy. For each emerging disease, Components will be advised of disease transmission characteristics and recommended workplace controls, to include effective PPE, so risk assessments can be updated and the types of controls and PPE required based on potential exposure defined. Each Component should work with its Occupational Safety and Health (OSH) Officers and the Office of the Chief Human Capital Officer's Departmental OSH subject matter experts to determine appropriate on-hand amounts based on individual missions and locations.

For planning purposes, each Component's OSH Office has reportedly completed a risk assessment for its workforce based on a "generic" risk level R2 Influenza virus pandemic, outlined in the Pandemic Workforce Protection Plan (PWPP) Risk Assessment Guidance. This level flu virus was chosen as a typical threat and allows Components to estimate their likely pandemic needs would be. Within one month of the publication of this memo, Components should apply their risk assessment to their workforce and develop a pandemic planning daily PPE needs estimate and submit it to the Departmental OSH Office. The estimates will show, by piece of PPE, the total Component needs as well as the formulas used—such as how many per category of employee or task (for example, how many pairs of gloves per day for a person who must wear them the whole shift, accounting for rest breaks, glove changes, breakage, etc.) and include multiple shifts in any 24-hour operation. The PWPP Risk Assessment Guidance can be found at: http://dhsconnect.dhs.gov/org/comp/mgmt/dhshr/emp/Documents/Pandemic_Risk_Assessment_Guidance.pdf.

The ILSP specifies that an Inventory Management System (IMS) be used to track all PPE. The OCRSO-hosted Sunflower Asset Management System is the preferred IMS for this purpose. This system will ensure accurate reporting and visibility of all the Department's PPE inventory, availability, and distribution. Existing systems of record may be used as an alternative in accordance with the terms specified in the ILSP. Headquarters and Component-level PPE inventory will be monitored periodically by OCRSO to ensure:

- Compliance with the provisions of the ILSP, specifically, operational and pandemic PPE acquisition, quantity in stock, rotation, tracking of movement and surge(s), if any, and
- Alignment with the department-wide pandemic plan and related preparations in anticipation of an event(s).

The expectation is that all existing Pandemic PPE and any PPE acquired under existing contracts will be inventoried to establish a baseline. The initial inventory report, in accordance with the ILSP, is required no later than sixty days following the date of this memo.

I am fully committed to the implementation of this plan and the associated contracts as they provide DHS with the best value option for obtaining and efficiently managing PPE. The ILSP also supports DHS's effort to improve total asset visibility across the department. Finally, it provides the means to evaluate DHS preparedness and manage PPE material risk in advance of a possible pandemic event. Should you have any questions regarding the ILSP, please contact (b)(6). Questions regarding PPE strategic sourcing vehicles should be referred to Mr. (b)(6).

Attachment

Distribution:

Under Secretary for Management
Under Secretary for National Protection and Programs Directorate
Under Secretary for Science and Technology
Under Secretary for Office of Intelligence and Analysis
Commandant, U.S. Coast Guard
Commissioner, U.S. Customs and Border Protection
Administrator, Federal Emergency Management Agency
Assistant Secretary, U.S. Immigration and Customs Enforcement
Assistant Secretary, Office of Legislative Affairs
Assistant Secretary, Office of Intergovernmental Affairs
Assistant Secretary, Office of Policy
Assistant Secretary, Office of Public Affairs
Director, U.S. Citizenship and Immigration Services
Director, Domestic Nuclear Detection Office
Director, Federal Law Enforcement Training Center
Director, U.S. Secret Service
Ombudsman, Citizenship and Immigration Services
Chief Privacy Officer
Civil Rights & Civil Liberties Officer
General Counsel
Inspector General
Director, Operations Coordination
Administrator, Transportation Security Administration
Assistant Secretary, Office of Health Affairs/Chief Medical Officer
Chief Readiness Support Officer
Chief Financial Officer
Chief Human Capital Officer
Chief Information Officer
Chief Procurement Officer
Chief Security Officer



**Homeland
Security**

Office of Procurement Operations
Office of the Chief Procurement Officer
U.S. Department of Homeland Security
Washington, DC 20528

**THE PERSONAL PROTECTIVE EQUIPMENT II (PPE2)
FOR OPERATIONAL AND PANDEMIC SUPPORT
USER GUIDE**

January 2020 Version 8.0

Prepared by the
Office Procurement Operations (OPO)
Departmental Operations Acquisitions Division (DOAD),
and the Office of Health Affairs Acquisition Division (OHAAD)

FOREWORD

The Personal Protective Equipment II (PPE2) for Operational/Pandemic Support User Guide (referred to herein as “PPE2 User Guide”) has been developed to assist in the utilization of Blanket Purchase Agreements (BPA) designed to support and sustain DHS employees.

The vehicles covered within this guide include:

Commodity	Contract Type
Garments	BPA
Gloves	BPA
Goggles	BPA
Hand Sanitizer	BPA
Respirators (N95)	BPA
Surgical Mask	BPA

This PPE2 User Guide contains the procedures required for use of these vehicles for ordering commodities using the BPAs. It also defines the roles and responsibilities of the major parties involved in the ordering process.

APPENDIX B: PPE2 CONTRACTOR LIST (link sends you directly to Appendix B)

Questions regarding these guidelines and procedures, or those of a technical nature should be directed to the points of contact on the PPE2 Webpage. The Office of Procurement Operations (OPO) will revise these guidelines, as needed, to improve and streamline the process of acquiring commodities available under these vehicles. Additional information and questions may be forwarded to:

PPE2 Program Contact:

(b)(6)

Officer’s Representative,
Office of Chief Readiness Support Officer (OCRSO)

(b)(6)

PPE2 Contract Contact:

(b)(6)

Contracting Officer,
Office of Procurement Operations (OPO)

(b)(6)

PPE2 Website

We encourage you to visit the PPE2 Website for further information regarding contract opportunities at: <http://dhsconnect.dhs.gov/org/comp/mgmt/ocpo/SSPO/Documents/Strategic%20Sourcing/Department-wide-Component-wide%20Contract%20Vehicles%20-%20Currently%20In%20Place/PPE2/Main.htm>

TABLE OF CONTENTS

FORWARD.....2

1. GENERAL INFORMATION.....3

 1.1 Objective.....3

 1.2 Scope.....3

 1.3 Authorized Users3

 1.4 BPA Vehicles.....4

 1.5 Fair Opportunity5

 1.5.1 Fair Opportunity Requirements 5

 1.5.2 Fair Opportunity to be Considered 5

 1.5.3 Fair Opportunity Exception Procedures..... 6

2. PPE2 ORDERING GUIDELINES6

 2.1 Roles and Responsibilities.....6

 2.1.1 Office of Chief Readiness Support Officer 6

 2.1.2 Office of Procurement Operations 6

 2.1.3 PPE2 Vehicle-Level Contracting Officer (Vehicle CO)..... 7

 2.1.4 Requiring Office Contracting Officer (RO-CO) – BPA Call-Order Level..... 8

 2.1.5 Requiring Office 9

 2.1.6 PPE2 Vehicle-Level Contracting Officer’s Technical Representative (Vehicle COTR)..... 9

 2.1.7 Requiring Office Contracting Officer’s Technical Representative (RO-COTR) – BPA Call-Order Level..... 10

 2.2 BPA Calls/Orders10

 2.2.1 Metadata Requirements 12

 2.2.2 Place(s) of Delivery..... 12

 2.2.3 Inspection and Acceptance 12

 2.2.4 Deliveries and Distribution..... 12

APPENDIX A: PPE2 GLOSSARY14

APPENDIX B: PPE2 CONTRACTOR LIST.....16

1. GENERAL INFORMATION

1.1 Objective

This PPE2 User Guide is intended to assist program officials and DHS component Contracting Officers (CO) (jointly referred to as “Requiring Office”) in how to properly utilize the portfolio of individual PPE2 vehicles.

The Office of Chief Readiness Support Officer (OCRSO), Office of the Chief Human Capital Officer (CHCO) and the Office of Procurement Operations (OPO) have the joint responsibility of ensuring the proper utilization of this ordering guide and making necessary updates to the guide.

1.2 Scope

The scope of Orders under these vehicles shall directly support Daily Operational Requirements as well as Pandemic and other Infectious Conditions for DHS Workforce Protection Program, Personal Preparedness Equipment. The wide array of PPE commodities is derived from the technical specifications described in each individual contract or agreement and consists of six major categories:

- Garments
- Gloves
- Goggles
- Hand Sanitizer
- Respirators
- Surgical Mask

1.3 Authorized Users

The vehicles referenced herein are intended for use by the components of the Department of Homeland Security (DHS) that have procurement authority. This includes: Office of Procurement Operations (OPO), United States Coast Guard (USCG), Customs and Border Protection (CBP), Immigration and Customs Enforcement (ICE), U.S. Citizenship and Immigration Services (USCIS), National Protection and Programs Directorate (NPPD), Transportation Security Administration (TSA), Federal Emergency Management Agency (FEMA), Federal Law Enforcement Training Center (FLETC), United States Secret Service (USSS), CBP Secure Border Initiative (SBI) and ICE Federal Protective Services (FPS).

These vehicles are not Government-Wide Acquisition Contracts (GWAC) and cannot be used by other Federal agencies. All orders will be issued and administered by the Requiring Office.

1.4 BPA Vehicles

GARMENTS	BPA	POP
HSHQDC-15-A-OSO032	Advanced Safety Equipment Co.	9/4/2015 - 9/3/2020
HSHQDC-15-A-OSO033	Noble Sales Company, Inc.	9/4/2015 - 9/3/2020
HSHQDC-15-A-OSO034	Incredible Supply, LLC	9/4/2015 - 9/3/2020
GLOVES	BPA	POP
HSTS05-14-A-OSO007	Central Association for the Blind Incorporated	5/24/2014 – 5/26/2019
GOGGLES	BPA	POP
HSHQDC-15-A-00018	Wrigglesworth Enterprises Inc.	7/10/2015 – 7/09/2020
HSHQDC-15-A-00019	Noble Sales Co., Inc.	7/10/2015 – 7/09/2020
HAND SANITIZER	BPA	POP
HSHQDC-15-A-00016	The Travis Association for the Blind	7/24/2015 – 7/23/2020
RESPIRATORS (N95)	BPA	POP
HSHQDC-15-A-00026	Cartridge Savers Inc.	9/1/2015 – 8/31/2020
HSHQDC-15-A-00027	Advanced Safety Equipment Co.	9/1/2015 – 8/31/2020
HSHQDC-15-A-00028	Arbill Industries Inc.	9/1/2015 – 8/31/2020
HSHQDC-15-A-00030	Lois M Gerson Co. Inc.	9/1/2015 – 8/31/2020
Surgical Masks	BPA	POP
HSHQDC-15-A-00020	Altitude Technologies Inc.	8/20/2015 – 8/19/2020
HSHQDC-15-A-00021	Halyard Health Inc.	8/20/2015 – 8/19/2020
HSHQDC-15-A-00031	Hutchins & Hutchins Inc.	8/20/2015 – 8/19/2020

1.5 Fair Opportunity

1.5.1 Fair Opportunity Requirements

All BPA holders will be given an opportunity to compete unless the Delivery Order Contracting Officer processes an LSJ IAW FAR part 8.405-3(c)(2) and Component supplemental guidance. Accordingly, notwithstanding guidance provided in FAR 8.405-3, components placing orders under a multiple BPA vehicle shall forward the associated solicitation to all BPA holders. The Federal Acquisition Streamlining Act (FASA) has established a "general" preference for multiple awards, and in doing so:

- Authorizes exemption from the public notice requirement when placing orders;
- Limits protests in connection with the issuance of orders except on the grounds that the order increases the scope, period, or maximum value of the contract;
- Under the Acquisition Improvement and Accountability Act of 2007, orders valued in excess of \$10 million may be protested for any reason (effective May 2008 and the protest can only be submitted to the Government Accountability Office (GAO)); and
- Mandates that multiple awardees have a fair opportunity to be considered for orders in excess of \$3,000.

Each contractor shall have a "fair opportunity to be considered" for each BPA Call order requirement greater than \$3,000. Unless one of the exceptions cited at FAR 16.505(b)(2) applies, the Requiring Office CO will announce each requirement greater than \$3,000 to all eligible contractors who have received an award for the applicable type of commodity called for under the requirement.

The PPE2 Contractor List is located above in Section 1.4 of this guide.

1.5.2 Fair Opportunity to be Considered

In accordance with FASA and FAR Part 16.505(b)(2), the Requiring Office CO (RO-CO) will provide all contractors a fair opportunity to be considered for each order in excess of \$3,000, unless one of the conditions below applies:

- The agency need for such commodities is so urgent that providing a fair opportunity would result in unacceptable delays;
- Only one (1) awardee is capable of providing the required commodity, at the level of quality necessary, because the commodity required is unique or highly specialized;
- The BPA Call

order must be issued on a sole-source basis, in the interest of economy and efficiency, because it is a logical follow-on to an order already issued; and/or

- It is necessary to place an order to satisfy a minimum guarantee.

1.5.3 Fair Opportunity Exception Procedures

The elimination of any PPE2 contractor from competition requires a written explanation and is developed as a part of the PR Package. Such explanation might include conflict of interest or any of the conditions listed in Fair Opportunity Exceptions. The RO-CO, or other designated agency official, in accordance with agency regulations and in compliance with FAR 16.505(b)(2), must sign the exception rationale. This rationale documentation shall be placed in the purchase file.

2. PPE2 ORDERING GUIDELINES

This section defines the roles and responsibilities of major parties integral to the ordering process, explains the categories of products, and provides the procedures for ordering operational and countermeasure commodities under this PPE2 User Guide.

2.1 Roles and Responsibilities

The following describes the roles and responsibilities of the various parties involved in the contracting process. These roles and responsibilities, while not explicitly explained in such terms, are integral to all phases of the acquisition lifecycle, from pre-solicitation, solicitation and award to post-award administration.

2.1.1 Office of Chief Readiness Support Officer

Oversight with Components placing orders, including:

- Review ordering requirements to ensure they are within the scope of the BPA;
- Monitor order quantities to ensure BPA ceiling amounts are not exceeded;
- Track ordering volumes by product and model for component inventory; and
- Departments Asset Management System visibility into program status and analyses of spending and inventory

2.1.2 Office of Procurement Operations

The Office of Procurement Operations (OPO) role is multi-faceted and includes the vehicle administration activities of the CO; additionally, OPO:

- Ensures that the Requiring Office is aware of their responsibilities and of the scope of the PPE2 vehicles;
- Notifies Vehicle CO's regarding applicability of appropriate Defense Priorities and Allocation Priority ratings for PPE2
- Maintains a level of program integrity that prevents contractual or programmatic problems;
- Promotes continuous process improvement;
- Promotes guidance and provides assistance to the requiring activity using the PPE2 vehicle; and
- Conducts periodic compliance audits on orders issued by the RO-COs.

The OPO is available to assist the Requiring Office and PPE2 contractors, throughout the acquisition process.

2.1.3 PPE2 Vehicle-Level Contracting Officer (Vehicle CO)

The PPE2 Vehicle-Level Contracting Officer (Vehicle CO) has the overall responsibility for the administration of the PPE2 vehicles. The Vehicle CO is the only individual authorized to take actions on behalf of the Government to amend, modify or deviate from the vehicle terms, conditions, technical requirements and/or specific products.

(b)(6) (OHAAD) is the Vehicle-Level Contracting Officer for the following actions:

- Garments BPAs
- Gloves BPAs Ingrid Pascall, TSA Office of Acquisition is the Vehicle-Level Contracting Officer (70T05019A9NOS007)
- Goggles BPAs
- Hand Sanitizer BPAs
- Respirator ID/IQs
- Surgical Mask

The Vehicle CO is responsible for overall administration and final closeout of the vehicles and, when necessary, shall:

- Conduct periodic meetings with vendors to ensure contract compliance, discuss necessary administrative modifications as well as any other pertinent business the Vehicle CO deems necessary;
- Ensure compliance with vehicle requirements;
- Provide scope oversight;
- Serve as liaison between the contractor and DHS at the vehicle level;

- Issue the Vehicle CO's final decision and handle all vehicle-level contractual disputes under the Contract Disputes Act;
- Issue all modifications against the vehicles;
- Ensure that BPA Call orders are within the scope of the BPAs; and
- Oversee procurement process from pre-solicitation through vehicle administration to final vehicle closeout.

2.1.4 Requiring Office Contracting Officer (RO-CO) – BPA Call-Order Level

The Requiring Office CO (RO-CO) is responsible for the issuance of the BPA Call and for oversight and execution of those orders. RO-CO authority enables the delegation of specific responsibilities to BPA Call-Level Contracting Officer's Technical Representatives (COTRs) for the administration and day-to-day management of orders.

The RO-CO is responsible for the overall administration and final closeout of the orders and, when necessary, shall:

- Provide scope oversight;
- Serve as liaison between the contractor and DHS at the order level;
- Assist in expediting orders;
- Ensure compliance with order requirements;
- Issue solicitations and receive technical and cost/price proposals;
- Approve or withhold payment or authorize partial payment of invoices;
- Ensure the administration and final closeout of orders;
- Forward an end-of-fiscal-year notification to the program office, OCRSO (either by memo, letter, or electronically) stating which POs awarded in the preceding fiscal year are closed and final disposition complete, including release of claims letters (if applicable);
- Complete contractor performance evaluations, with input from the Vehicle- and BPA CallLevel COTRs as well as the Requiring Office using the Contractor Performance Assessment Reporting System (CPARS) at <http://www.cpars.csd.disa.mil/cparsmain.htm>;
- Designate the BPA Call Level COTR after confirming training and certification;
- Provide a copy of the COTR designation letter to the BPA Call-Level COTR and contractor;
- Maintain contract file copies of any exception to fair opportunity procedures and award documentation; and
- For any brand name only justifications, establish and maintain proper contract documentation.
- Ensures Congressional Notification in accordance with HSAM 3005.303-70
- Be aware of applicability of DPAS ratings in accordance with current guidance from the OCPO

2.1.5 Requiring Office

The Requiring Office (Component) is responsible for preparing the Request for Quote (RFQ). The RFQ shall contain, at a minimum, the following:

- Requirements Statement;
- Independent Government Cost Estimate (IGCE);
- Solicitation instructions (including response due date);
- Contractor evaluation criteria and evaluation plan;
- Name, title, address, phone number, e-mail, and fax of requisitioner/requiring activity program and/or project manager and other pertinent Points of Contact (POC); and
- Appropriateness Certification (see Appendix D).

Also include the following, as applicable:

- Fair opportunity exception (see Section 1.5.3);
- Brand name only justification;
- Other pertinent statute/regulation requirements; and
- Indicate if Defense Priority rating is necessary

2.1.6 PPE2 Vehicle-Level Contracting Officer's Technical Representative (Vehicle COTR)

The Vehicle CO has designated a single COTR for all the vehicles identified in this PPE2 User Guide. This individual is referred to hereafter as the "Vehicle COTR". This designation is to differentiate between the single COTR, identified for all the vehicles by the Office of Procurement Operation, and the individual COTRs identified at the BPA Call level by the RO-COs.

The Vehicle COTR is responsible for day-to-day coordination and management of the technical aspects of the various vehicles. It is the Vehicle CO's responsibility to confirm that the designated individual is a trained, certified COTR. Each office authorized to use the PPE2 vehicles will provide a Requiring Office COTR (RO-COTR) for their respective order as defined in Section 2.1.7.

The Vehicle COTR will be assigned to cover all vehicles and will:

- Continually review contractor performance;
- Continually review inspection and quality control requirements for applicable products; and
- Complete the contractor performance evaluations using the Contractor Performance Assessment Reporting System (CPARS) at <http://www.cpars.csd.disa.mil/cparsmain.htm> with respect to each vehicle.

The Vehicle COTR is not authorized to make any representations or commitments of any kind on behalf of any CO. The Vehicle COTR does not have authority to alter the contractor's obligations or to change the order specifications, pricing, terms or conditions. If, as a result of technical discussion(s), it is desirable to modify vehicle requirements or the specifications, changes will be issued in writing and signed by the Vehicle CO.

2.1.7 Requiring Office Contracting Officer's Technical Representative (RO-COTR) – BPA CallOrder Level

The RO-CO should designate, for each order, a Requiring Office COTR (RO-COTR) who will be responsible for the day-to-day coordination and management of the technical aspects of the order. It is the RO-CO's responsibility to confirm that the designated individual is a trained, certified COTR. Each RO-CO will appoint a RO-COTR for their respective orders. A copy of the ROCOTR letter of designation, identifying specific duties and responsibilities, will be provided to the contractor.

The RO-COTR will be assigned to cover all requirements and will:

- Continually review Product quantities, delivery locations and delivery dates;
- Continually review Inspection and quality control requirements for applicable products;
- Ensure final inspection and acceptance of all BPA Call deliverables and reports and such other responsibilities as may be specified in the BPA Call; and
- Complete the contractor performance evaluations using the Contractor Performance Assessment Reporting System (CPARS) at <http://www.cpars.csd.disa.mil/cparsmain.htm>) with respect to each order.

The RO-COTR is not authorized to make any representations or commitments of any kind on behalf of the RO-CO or the Government. The RO-COTR does not have authority to alter the contractor's obligations or to change the BPA Call specifications, pricing, terms or conditions. If, as a result of technical discussion(s), it is desirable to modify order requirements or the specifications, changes will be issued in writing and signed by the RO-CO.

2.2 BPA Calls/Orders

Deliveries under the PPE2 vehicles shall be accomplished in accordance with the terms stated in the BPA Call/Order.

- a) BPA Calls may be placed directly under these BPAs when the needs arise. The Government anticipates the frequency of ordering will be on an as-needed basis. All BPA Calls will be placed on a Firm-Fixed Price basis. BPA Calls will be within the scope, issued within the delivery period, and be within the maximum value of the BPA. Only the Contracting Officer for the BPAs may modify the agreement to change the scope, period, or maximum value as allowed by law.

- b) The BPA Calls will be in writing (via mail, e-mail, or fax) and include a description of the required services. **A DHS-signed proof of delivery must accompany supplier's invoice. Non-compliance will result in a possible delay of payment to supplier and/or refusal of invoice**
- c) The BPA holder shall submit a quotation in accordance with the BPA Call Contracting Officers' instructions. The information that the BPA Call Contracting Officer requests from the BPA holder shall be the minimum needed.
- d) The ordering activity may place orders at or below the micro-purchase threshold with any BPA holder that can meet the agency needs. The ordering activity will attempt to distribute any such orders among the BPA holders.
- e) For orders exceeding the micro-purchase threshold but not exceeding the simplified acquisition threshold:
 - i. The ordering activity will provide each multiple-award BPA holder a fair opportunity to be considered for each order exceeding the micro-purchase threshold, but not exceeding the simplified acquisition threshold unless one of the exceptions at FAR 8.4056(a)(l)(i) applies.
 - ii. The ordering activity need not contact each of the multiple-award BPA holders before placing an order if information is available to ensure that each BPA holder is provided a fair opportunity to be considered for each order.
 - iii. The ordering activity Contracting Officer will document the circumstances when restricting consideration to less than all multiple-award BPA holders offering the required supplies and services.
- f) Orders exceeding the simplified acquisition threshold:
 - i. The ordering activity will place an order in accordance with FAR 8.405- 3(c)(2)(iii)(A)(J), (2) and (3), unless the requirement is waived on the basis of a justification that is prepared and approved in accordance with FAR 8.405-6. The ordering activity will-
 - (1) Provide an RFQ to all BPA holders offering the required supplies or services under the multiple-award BPAs, to include a description of the supplies to be delivered and the basis upon which the selection will be made;
 - (2) Afford all BPA holders responding to the RFQ an opportunity to submit a quote; and;
 - (3) Fairly consider all responses received and make award in accordance with the selection procedures.

- ii. The ordering activity will document evidence of compliance with these procedures and the basis for the award decision.

- g) Government-wide commercial purchase card is authorized for use in making and/or paying for purchases of supplies under this BPA in accordance with each component policy and procedures.

2.2.1 Metadata Requirements

Metadata is the reference data that will be entered into a DHS Asset Management System prior to entering any transactional data. Metadata is provided by the Contractor and entered by DHS following contract award. Transactional data is the **actual data that describes the commodity purchase transaction and is reported monthly.** Data element metrics are required. The required format of receiving data sets is either Excel (.xls) or .CSV format.

2.2.2 Place(s) of Delivery

Delivery locations will be stated in each Blanked Purchase Agreement (BPA) Call at the time of order.

2.2.3 Inspection and Acceptance

- a) The Government reserves the right to inspect all supplies in accordance with the BPA requirements and as called for by the BPA Call.
- b) The COR shall review deliverables prior to acceptance and provide the Contractor with an email that provides documented reasons for non-acceptance. If the deliverable is acceptable, the COR shall send an e-mail to the Contractor notifying it that the deliverable has been accepted.
- c) The COR shall have the right to reject or require correction of any deficiencies found in the deliverables that are contrary to the information contained in the Contractor's accepted proposal and this SOW. In the event of a rejected deliverable, the Contractor shall be notified in writing by the COR of the specific reasons for rejection. The Contractor may have an opportunity to correct the rejected deliverable and return it per delivery instructions.
- d) The COR will have 15 business days to review deliverables and make comments. The Contractor shall have 10 business days to make corrections and redeliver.

2.2.4 Deliveries and Distribution

- a) The Contractor shall provide Free On Board (F.O.B.) Destination shipping. Shipping to DHS's points of distribution is the sole responsibility of the Contractor.
- b) The Contractor, or Contractor's carrier, shall notify the receiving facility's point of contact of all deliveries via written communications using email in order to ensure coordination of the delivery.
- c) The Government will provide specific delivery addresses, point(s) of contact and quantities at the time of order.
- d) The Government may identify special delivery instructions, to include, but not limited to "lift gate" and/or "inside delivery" at the time of order, for some or all delivery locations. The Contractor, or Contractor's carrier, must be prepared to handle the special delivery requirements indicated at no additional charge to the DHS receiving location. In other cases, a

width restriction is identified (by delivery location) to ensure the full pallet can be properly received.

- e) The Contractor shall deliver items to designated DHS location(s) no later than fourteen (14) calendar days after receipt of order, unless otherwise specified at time of order.
- f) The Government may accept partial or staggered deliveries. The Contractor shall provide notification via written communication through email and receive written approval from the Contracting Officer and/or Contracting Officer's Representative for partial or staggered deliveries.
- g) Staggered delivery conditions: When staggered delivery is required, a minimum of fifty (50) percent of the total order shall be delivered as part of the first partial delivery. The remaining materials shall be delivered no later than twenty-one (21) calendar days following receipt of order.
- h) Special delivery options: The Government reserves the right to require expedited delivery options on an as needed basis, including but not limited to the following:
 - 1 -*Overnight express* shall include ground and/or air delivery, as needed. Contractor shall deliver materials within twenty-four (24) hours after receipt of order.
 - 2 -*Expedited shipping* shall deliver materials within seventy-two (72) hours after receipt of order.
 - 3 -Additional delivery costs for overnight and expedited delivery will be the responsibility of the Government.
- i) The Contractor or Contractor's representative (carrier) shall exercise standard care to protect the items until safely delivered to the points of delivery.
- j) **Direct Distribution** – The Contractor, or Contractor's Carrier shall distribute items directly from the Contractor or Contractor's facility to the address(es) specified by the requesting organization at the time of order.
 - All direct distribution orders shall specify:
 - Attn: DHS Personal Protective Equipment
 - Name of receiving organization
 - Point of contact: name, phone number
 - Normal delivery hours: Time XX - XX Monday - Friday
 - Address
 - City, State, zip code
- k) **Hub and Spoke Distribution** – The Contractor, or Contractor's Carrier shall distribute items to multiple DHS preferred, strategically located hub facilities throughout the continental United States. The designated hub facility will be identified at the time of order.
 - All hub and spoke distribution orders shall specify:
 - Attn: DHS Personal Protective Equipment Name
 - of receiving organization
 - Point of contact: name, phone number
 - Normal delivery hours: Time XX - XX Monday - Friday
 - Address
 - City, State, zip code

APPENDIX A: PPE2 GLOSSARY

This glossary is not intended to be a comprehensive list of acquisition terminology. These terms are commonly found within this User Guide and are included for clarification.

Best Value – The expected outcome of an acquisition that, in the government’s estimation, provides the greatest overall benefit in response to the requirement. FAR 2.101. Best Value may be achieved by using one or a combination of the following source selection approaches: 1) Tradeoff Process and 2) Lowest Price Technically Acceptable source selection process.

Blanket Purchase Agreement – A simplified method of filling the government’s anticipated repetitive needs or supplies or services by establishing charge accounts with qualified sources of supply. FAR 13.303.

Debriefing – May be either oral or written and are held with unsuccessful offerors, when requested. At the debriefing, the information in evaluations, which is based solely on the factors in the solicitation, is used to explain how the unsuccessful offeror’s proposal was rated under each specific evaluation criterion. The evaluation criteria discussed at the debriefings must include only those that can fairly and properly be used for determining source selection and shall only include information that pertains to the offeror being briefed (i.e., information shall not be provided relative to other offerors’ proposals or scoring thereof). See FAR 15.505 and 15.506. Note that the names of individuals providing reference information about an offeror’s past performance must also not be revealed.

BPA Call – An order for supplies placed against an established agreement/contract or with Government sources of supply. Orders must be issued in accordance with the procedures in FAR 8.405-3.

“Fair-Opportunity-to-be-Considered” Rule – All contractors are considered to possess the basic qualifications for success in delivery of those categories of PPE2 encompassed in the awarded BPAs established with them. Therefore, the statutory and regulatory requirement for “fair opportunity to be considered” (based on the Federal Acquisition Streamlining Act (FASA) and Federal Acquisition Regulation (FAR) 16.5) will be deemed to have been met by the announcement (through the designated Internet website or e-mail) of all purchase order solicitations for requirements that do not fall under one of the exceptions at FAR 16.505(b) (2) (See Appendix C for the exceptions).

Federal Acquisition Streamlining Act (FASA) – Public Law 103-355 was enacted in October 1994 and was designed to simplify and streamline the federal procurement process. FASA raised the small purchase threshold from \$25,000 to \$100,000 and designated this as the simplified acquisition threshold.

Firm Fixed-Price (FFP) Contract – A contract suitable for acquiring commercial items or for acquiring supplies or services on the basis of reasonable definite functional or detailed specifications, when the contracting officer can establish fair and reasonable prices at the outset.

Homeland Security Acquisition Manual (HSAM) – A manual that contains Department of Homeland Security (DHS)-wide acquisition policy and procedures. It implements and supplements the Federal Acquisition Regulation (FAR) and the Homeland Security Acquisition Regulation (HSAR). It is non-regulatory in nature and provides uniform procedures for the internal operation of acquiring supplies and services within DHS. The HSAM format conforms to the arrangement and numbering system of the FAR and HSAR and is divided by chapters and subchapters. The HSAM is not a standalone document and must be read in conformance with the FAR and HSAR. The electronic version of HSAM is provided at www.dhs.gov and DHS online.

Independent Government Cost Estimate (IGCE) – Assists the delivery order contracting officer in determining the reasonableness of a contractor's cost and technical proposals/quotes. The IGCE is prepared by the requisitioner and submitted as part of the procurement request. It is for GOVERNMENT USE ONLY and should not be made available to the PPE2 contractors. Requisitioners may obtain information for developing an IGCE from Section B of the PPE2 contracts.

Indefinite Delivery Indefinite Quantity (ID/IQ) Contract – A contract for supplies/services that does not require or specify a firm quantity of supplies/services (other than a minimum or maximum quantity) and/or is used when the exact times of future deliveries are not known at the time of contract award. ID/IQ contracts are also known as delivery order or task order contracts that provide for the issuance of orders for the performance of tasks during the period of the contract.

Performance Standards – Standards that establish the performance levels required by the Government. Examples of performance standards include: quality standards (condition, error rates, accuracy, form/function, reliability, maintainability), quantity standards (capacity, output, volume, amount), and timeliness standards (response times, delivery, completion times, milestones).

Small Business Administration Procurement Center Representative (SBA PCR)—Procurement professionals, located in SBA area offices, responsible for the review and evaluation of small business programs in federal agencies and for assisting small businesses in obtaining federal contracts and subcontracts. An SBA PCR reviews proposed procurement opportunities and subcontracting plans to ensure compliance with applicable laws and regulations.

APPENDIX B: PPE2 CONTRACTOR LIST

GARMENTS, GLOVES, GOGGLES, RESPIRATORS & HAND SANITIZER, BPA CONTRACTORS

GARMENTS

General Information	For Orders Please Contact
<p><u>Advance Safety Equipment Co.</u> HSHQDC-15-A-00032 (b)(6) 5321 Cleveland St STE 201 Virginia Beach, VA 23462-6552 (b)(6)</p>	<p>(b)(6) bpaorders@advancesafetyequip.com</p>
<p><u>Noble Sales Co., Inc.</u> HSHQDC-15-A-00033 Thomas W. Noble III, Vice President 104 Longwater Drive, Norwell, MA 02061 P: (b)(6) F:781-871-7449 (b)(6)</p>	<p>(b)(6)</p>
<p><u>Incredible Supply LLC</u> HSHQDC-15-A-00034 (b)(6) 2204 Popular Point Road Virginia Beach VA 23245-2027 (b)(6)</p>	<p>(b)(6) sales@incrediblesupply.com</p>

GLOVES

<p><u>Central Association for the Blind Inc.</u> 70T05019A9NOS007 (b)(6) 507 Ken Street Utica New York 13501-2317 (b)(6)</p>	<p>To place an order online, please go to customerservice@cabvi.org Please reference BPA number 70T05019A9NOS007 Telephone & Fax ordering procedures Orders can also be placed via Phone - 877-719-9996 Fax - 315-797-2233</p>
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GOGGLES

<p><u>Wrigglesworth Enterprises Inc.</u> HSHQDC-15-A-00018 Wendy Wrigglesworth, President</p>	<p>(b)(6) Please reference the BPA number when ordering to ensure you receive proper pricing and terms.</p>
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<p>3516 South College Road, Wilmington, NC 28412-0912 (b)(6)</p>	<p>gov@wesourceusa.com sales@wesourceusa.com Contingency: (b)(6)</p>
<p><u>Nobles Sales Co., Inc.</u> HSHQDC-15-A-00019 Thomas W. Noble III, Vice President 104 Longwater Drive, Norwell, MA 02061 P: (b)(6) F: 781-871-7449 (b)(6)</p>	<p>(b)(6)</p>

HAND SANITIZER

<p><u>Travis Association for the Blind</u> HSHQDC-15-A-00016 Jerry A Mayfield, Exec. Director P.O. Box 3297 Austin Texas 78764-3297</p>	<p>sales@austinlighthouse.org (b)(6) Customer Service Manager 2307 Business Center Drive Austin, TX 78744, 512.334.4520 (b)(6)</p>
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SURGICAL MASK

<p><u>Altitude Technologies Inc.</u> HSHQDC-15-A-00020 (b)(6) 54 Girard Street Unit A Durango, CO 81303-8236 (b)(6)</p>	<p>ALTITUDE TECHNOLOGIES (DBA) CHINOOK MEDICAL GEAR, INC. For Chinook Please use dhsmaskbpa@chinookmed.com or call 800.766.1365 (b)(6) (b)(6) Email and phone is monitored 8am to 5pm Monday – Friday (b)(6)</p>
<p><u>Halyard Health Inc.</u> HSHQDC-15-A-00021 (b)(6) National Accounts /Government 5405 Windward Pkwy Alpharetta, GA 30004-3894 (b)(6)</p>	<p>Orders for 20 cases or more: 1-844-425-9273) – Fax 877-754-6746 myhalyardorders@hyh.com <i>Please reference DHS – Eligible for Mask 47080 Special Pricing</i> Orders for 19 cases or less: Veterans Healthcare Supply Solutions, Inc. 13949 Alvarez Road, Suite 300, Jacksonville, FL 32218 904-638-5519– Fax 904-638-5522 Email: sales@vhss1.com</p>

<p><u>Hutchins & Hutchins Inc.</u> HSHQDC-15-A-00022 (b)(6) Customer Service Representative 39 Hutchwood Lane Waynesboro, VA 22980-7336 (b)(6)</p>	<p>(b)(6)</p>
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N95 RESPIRATORS

<p><u>Cartridge Savers Inc.</u> HSHQDC-15-A-00026 (b)(6) 2801 Coho Street, STE 206 Madison, WI 53713 (b)(6)</p>	<p>(b)(6) Cartridge Savers, Inc. 2801 Coho Street, STE 206 Madison, WI 53713 (b)(6) (b)(6) Fax 608 227-7285</p>
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<p><u>Advanced Safety Equipment Company</u> HSHQDC-15-A-00027 (b)(6) (b)(6) PO Box 1111 Virginia Beach, VA 23451-0111 (b)(6)</p>	<p>(b)(6) Advanced Safety Equipment Company PO Box 1111 Virginia Beach, VA 23451-0111 bpaorders@advancesafetysafequip.com (b)(6)</p>
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<p><u>Arbill Industries, Inc.</u> HSHQDC-15-A-00028 (b)(6) 10450 Drummond Road Philadelphia, PA 19154-3806 (b)(6)</p>	<p>(b)(6) Arbill Industries, Inc. 10450 Drummond Road Philadelphia, PA 19154-3806 (b)(6)</p>
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<p><u>Louis M. Gerson Company, Inc.</u> HSHQDC-15-A-00030 (b)(6) 16 Commerce BLVD Middleboro, MA 02346-228508-923-3077 (b)(6)</p>	<p>(b)(6) M. Gerson Company, Inc. 16 Commerce BLVD Middleboro, MA 02346-2228 (b)(6)</p>
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From:	Dorko, Jeffrey <(b)(6)>
To:	(b)(6)
Subject:	Re: FEMA Coronavirus Considerations
Date:	2020/01/31 20:22:32
Priority:	Normal
Type:	Note

Damon has already drafted something. I'll ask him if he wants to circle back to you. Don't want him to be concerned about me jumping the chain down to you.

Get [Outlook for iOS](#)

From: (b)(6)
Sent: Friday, January 31, 2020 8:19:52 PM
To: Dorko, Jeffrey <(b)(6)>
Cc: (b)(6)
(b)(6)
Subject: Re: FEMA Coronavirus Considerations

Sir - I need to confirm a few facts with some of the divisions before I provide an answer to a couple of the questions. I think it would be better if we could hold tight for the remainder of the message traffic, and then I can try and I knock this out in that AM, when I can get a hold of some folks. If extremely urgent though, I'll crash on it now.

Respectfully,

(b)(6)
Director, Office of Policy and Performance
Response Directorate
Federal Emergency Management Agency

(b)(6)

From: Dorko, Jeffrey <(b)(6)>
Sent: Friday, January 31, 2020 7:55:02 PM
To: (b)(6)
Cc: (b)(6)
(b)(6)
Subject: Re: FEMA Coronavirus Considerations

Talked to Damon. There's now a new task to edit/update a set of taking points the Dept gave us a few minutes ago, which in my mind need no comment or updating, they are high level short and accurate. But they don't cover the other issues asked for earlier. I'll

turn this back over to Damon. Could you quickly draft the answers to the Questions tonight. Is so maybe we just knock all this out now.....I see more messages flowing.....let me look at those and call Damon again.

Get Outlook for iOS

From: (b)(6)
Sent: Friday, January 31, 2020 7:46:38 PM
To: Dorko, Jeffrey (b)(6)
Cc: (b)(6)
(b)(6)
Subject: Re: FEMA Coronavirus Considerations

Absolutely sir. Should I wait for a call tomorrow? (b)(6) - Let me know how I can help.

Respectfully,

(b)(6)
Director, Office of Policy and Performance
Response Directorate
Federal Emergency Management Agency
(b)(6) (Office)
(b)(6) (Mobile)

From: Dorko, Jeffrey (b)(6)
Sent: Friday, January 31, 2020 7:30:33 PM
To: (b)(6)
Cc: (b)(6)
(b)(6)
Subject: Fwd: FEMA Coronavirus Considerations

Tried calling Damon but no answer. I think pretty easy to frame back, no?

Get Outlook for iOS

From: Bibo, David (b)(6)
Sent: Friday, January 31, 2020 7:23 PM
To: Dorko, Jeffrey; Harper, Jay; Penn, Damon
Cc: (b)(6)
Subject: Re: FEMA Coronavirus Considerations

Good plan.

David R. Bibo | DHS-FEMA | Associate Administrator for Response and Recovery
(Acting) | (b)(6)

From: Dorko, Jeffrey <(b)(6)>
Sent: Friday, January 31, 2020 7:05:19 PM
To: Harper, Jay <(b)(6)>; Bibo, David <(b)(6)>; Penn, Damon <(b)(6)>
Cc: (b)(6)
(b)(6)
Subject: Re: FEMA Coronavirus Considerations

Sir,

Wait and see if there's SLG fallout to be answered and then just go thru one writing drill in the AM essentially 're-thickening' from (b)(6) original product?

Jeff

Get [Outlook for iOS](#)

From: Harper, Jay <(b)(6)>
Sent: Friday, January 31, 2020 6:29 PM
To: Bibo, David; Penn, Damon
Cc: (b)(6) Dorko, Jeffrey
Subject: Re: FEMA Coronavirus Considerations

Not tonight, but maybe in the next 24 hours?

Feel free to call him if that's easier.

Jay

From: Bibo, David <(b)(6)>
Sent: Friday, January 31, 2020 6:17:33 PM
To: Harper, Jay <(b)(6)>; Penn, Damon <(b)(6)>
Cc: (b)(6)
(b)(6) Dorko, Jeffrey <(b)(6)>
Subject: Re: FEMA Coronavirus Considerations

Looping the team.

We will work some brief follow ups. We stripped some detail out to keep the message to AS2 high level. If faster we can get on the phone with (b)(6) to provide answers quickly. If written, when needed?

—

David R. Bibo | DHS-FEMA | Associate Administrator for Response and Recovery
(Acting) (b)(6)

From: Harper, Jay (b)(6)
Sent: Friday, January 31, 2020 6:14:30 PM
To: Bibo, David (b)(6)
Subject: FW: FEMA Coronavirus Considerations

See below.

From: (b)(6)
Sent: Friday, January 31, 2020 6:07 PM
To: Harper, Jay (b)(6)
Cc: (b)(6)
Subject: FW: FEMA Coronavirus Considerations

Hi Jay,

Thanks for all the back and forth today. It's been a bit of a crazy pace around here. I have some follow-up questions that I'm attempting to provide AS2 a little more information on regarding Pete's email to him. I'm trying to expound on some of the questions he asked me and I want to make sure I have the correct information for him.

For Paragraph 6.a.i. – Providing support to CONUS-based emergency repatriation operations using the National Evacuation Program Support Contracts; Air transportation, including medical transport: What does that exactly entail? (b)(5)
(b)(5) I guess what I'm looking for is, "what exactly is an emergency repatriation operation?"

For Paragraph 6.d – Support HHS patient movement in coordination via designated Patient Coordination Center, which should oversee coordinated evacuation of civilian evacuees requiring medical assistance: What's a Patient Coordination Center? What would FEMA be able to support from a "patient movement" perspective... (b)(5)
(b)(5)

For Paragraph 6.e – Support the HHS National Disaster Medical System (NDMS) via FEMA National Emergency Medical Services (EMS) Contract, including ground and air ambulance and medical support personnel. (b)(5)
(b)(5)

For Paragraph 6.f – Coordinate ordering and movement of essential commodities, resources, and equipment, including meals, water, cots, blankets, tarps plastic sheeting, hygiene kits, infant toddler kits, and generators, in support of receiving states. (b)(5)
(b)(5)

I'm happy to discuss this with you, as I know it probably seems weird. I'm just trying to get out in front of the questions that are going to be asked based on conversation I've had with AS2 today.

Thanks,

(b)(6)

From: Gaynor, Pete (b)(6)
Sent: Friday, January 31, 2020 5:01 PM
To: (b)(6)
Cc: Bibo, David (b)(6); Heighberger, Eric (b)(6); Fischer, Lauren (b)(6); Harper, Jay (b)(6); Dorko, Jeffrey (b)(6)
Subject: FEMA Coronavirus Considerations

Sir,

Just a quick update to wrap-up the week's focus on the global coronavirus challenge.

1. • We continue to support HHS coronavirus task forces and participated in their first interagency call this morning.
2. • Our efforts have focused on assisting with crisis action planning, understanding and applying the existing plans, and providing technical assistance with the use of existing contracts for housing.
3. • Consistent with past pandemic incidents, FEMA is working with its 10 Regions to roster small 4-person teams (IMAT-Advance Teams) to be available in each state to ensure incident management connectivity in the event of a nationwide pandemic requiring federal emergency management support. We are **nowhere near needing to activate these – this is in preparation.**
4. • As you continue to be involved in top level policy discussions, our small group of trusted SMEs have posed some questions to me that I've found useful.
 - a. (b)(5)
 - b.
 - c.
5. • HHS is clearly the expert on these matters, but since we have direct interests in the decisions, I wanted to share these questions in case they are helpful.
6. • Finally, outside of Stafford Act support, if we find ourselves needing to help other agencies with mass care effort some tools we can help with include the below. **(Note:**

(b)(5)

- a. • Provide support to CONUS-based emergency repatriation operations using the National Evacuation Program Support Contracts;

- i. Air transportation, including medical transport
 - ii. Aviation ground support
 - iii. Motor coach planning
- b. • Provide life-sustaining and human services to evacuees, to include hydration, feeding, sheltering, temporary housing, evacuee support, reunification, and distribution of emergency supplies.
- c. • Absent a Stafford Act declaration, Transitional Sheltering Assistance will not be available through FEMA. Options for receiving states to consider during the planning process include:
 - i. Direct access to the General Services Administration (GSA) Blanket Purchase Agreement with Corporate Lodging Consultants (CLC) Lodging to access and pay for hoteling services.
 - ii. Partnering with state mass care providers to establish congregate care options. This may be fee-for-service as it may not qualify as a disaster for domestic Voluntary Organizations Active in Disasters (VOADs).
- d. • Support HHS patient movement in coordination via designated Patient Coordination Center, which should oversee coordinated evacuation of civilian evacuees requiring medical assistance.
- e. • Support the HHS National Disaster Medical System (NDMS) via FEMA National Emergency Medical Services (EMS) Contract, including ground and air ambulance and medical support personnel.
- f. • Coordinate ordering and movement of essential commodities, resources, and equipment, including meals, water, cots, blankets, tarps, plastic sheeting, hygiene kits, infant toddler kits, and generators, in support of receiving states.

Hope this is helpful.

Have a great weekend and thanks again for the support.

Pete

Pete Gaynor
Administrator
Federal Emergency Management Agency
Department of Homeland Security
500 C Street SW, Washington, DC 20472

O: (b)(6)
C:



Fema_for_Word

Sender:	Dorko, Jeffrey (b)(6)
Recipient:	(b)(6)
Sent Date:	2020/01/31 20:22:32

From:	Dorko, Jeffrey <(b)(6)>
To:	(b)(6)
CC:	
Subject:	RE: Next round of OIG editing
Date:	2020/01/31 09:17:00
Priority:	Normal
Type:	Note

great

From: (b)(6)
Sent: Friday, January 31, 2020 9:14 AM
To: Dorko, Jeffrey <(b)(6)>
Cc: (b)(6)
Subject: FW: Next round of OIG editing

Jeff – Just a few changes. How does this sound?

Thank you for the opportunity to provide comments and input. Please note that we have taken some of your statistics, comments and forensics and attempted to wrap them into a more operational narrative--with a new text and side-commentary. We believe that we did not serve you as well as we could have in providing the context and operational backdrop that we were working in--which affected our actions and decision-making.

We stand ready to answer any questions and are certainly available for a face-to-face meeting early next week or anything else you need to complete your draft plan. Like you, we really want to get this right because in the end it helps us be better in helping disaster survivors, which is what counts. Also, we want to highlight that your bottom-line recommendations really do hit the mark.

Thanks so much for the partnership in his effort.

(b)(6)
FEMA Logistics
(b)(6)

From: Dorko, Jeffrey <(b)(6)>
Sent: Friday, January 31, 2020 9:05 AM
To: (b)(6); Erickson, Scott
(b)(6)

(b)(6)

Cc: (b)(6)

Subject: RE: Next round of OIG editing

Ok, let's go with this. Good enough for now, and time trumps all.

(b)(6) need some introductory words to guide them through what we're providing, something like:

(b)(5)

.....or something like that.

JD

From: (b)(6)

Sent: Friday, January 31, 2020 8:05 AM

To: Dorko, Jeffrey (b)(6) Erickson, Scott (b)(6)

(b)(6)

Subject: RE: Next round of OIG editing

Clean version attached.

From: Dorko, Jeffrey (b)(6)

Sent: Thursday, January 30, 2020 8:11 PM

To: Erickson, Scott (b)(6)

(b)(6)

Subject: Re: Next round of OIG editing

Ok, let's do clean.

Get [Outlook for iOS](#)

From: Erickson, Scott (b)(6)

Sent: Thursday, January 30, 2020 7:22:33 PM

To: Dorko, Jeffrey (b)(6)

(b)(6)

(b)(6)

Subject: Re: Next round of OIG editing

(b)(5)

Get [Outlook for iOS](#)

From: Dorko, Jeffrey (b)(6)

Sent: Thursday, January 30, 2020 5:26:14 PM

To: (b)(6)

(b)(6)

(b)(6) Erickson, Scott

Subject: Re: Next round of OIG editing

(b)(5)

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From: (b)(6)

Sent: Thursday, January 30, 2020 6:19:14 PM

To: Dorko, Jeffrey (b)(6)

(b)(6)

(b)(6) Erickson, Scott (b)(6)

Subject: RE: Next round of OIG editing

Jeff,

(b)(5); (b)(6)

Thanks!

Best,

(b)(6)

From: Dorko, Jeffrey (b)(6)

Sent: Thursday, January 30, 2020 5:40 PM

To: (b)(6)

(b)(6)

(b)(6) Erickson, Scott

Subject: RE: Next round of OIG editing

(b)(6) thanks for all the hard work and we've just started the journey.

(b)(6) so whatever way we get this to the IG so we don't run afoul of OPPA or whoever.....

And then we'll see and react to modifications of changes that were accepted, or not.

So, if they are willing to talk, let me know. This Coronavirus thing is now spinning hard and I might routinely now me tied to a daily NSC meeting over at the EEOB (0900-1030 tomorrow). So figuring out my availability might be a drill and a half.

Jeff

From: (b)(6)
Sent: Thursday, January 30, 2020 4:06 PM
To: Dorko, Jeffrey (b)(6)
(b)(6)
(b)(6) Erickson, Scott (b)(6)
Subject: RE: Next round of OIG editing

Cleaned it up a bit.

From: Dorko, Jeffrey (b)(6)
Sent: Thursday, January 30, 2020 12:53 PM
To: (b)(6)
(b)(6)
(b)(6) Erickson, Scott
(b)(6)
Subject: RE: Next round of OIG editing

(b)(6) need a turn of the phrase or two for the RED below. Thoughts?

From: (b)(6)
Sent: Thursday, January 30, 2020 11:44 AM
To: (b)(6); Dorko, Jeffrey
(b)(6)
(b)(6) Erickson, Scott
Subject: Next round of OIG editing

See updates to pages 3-5

(b)(5)

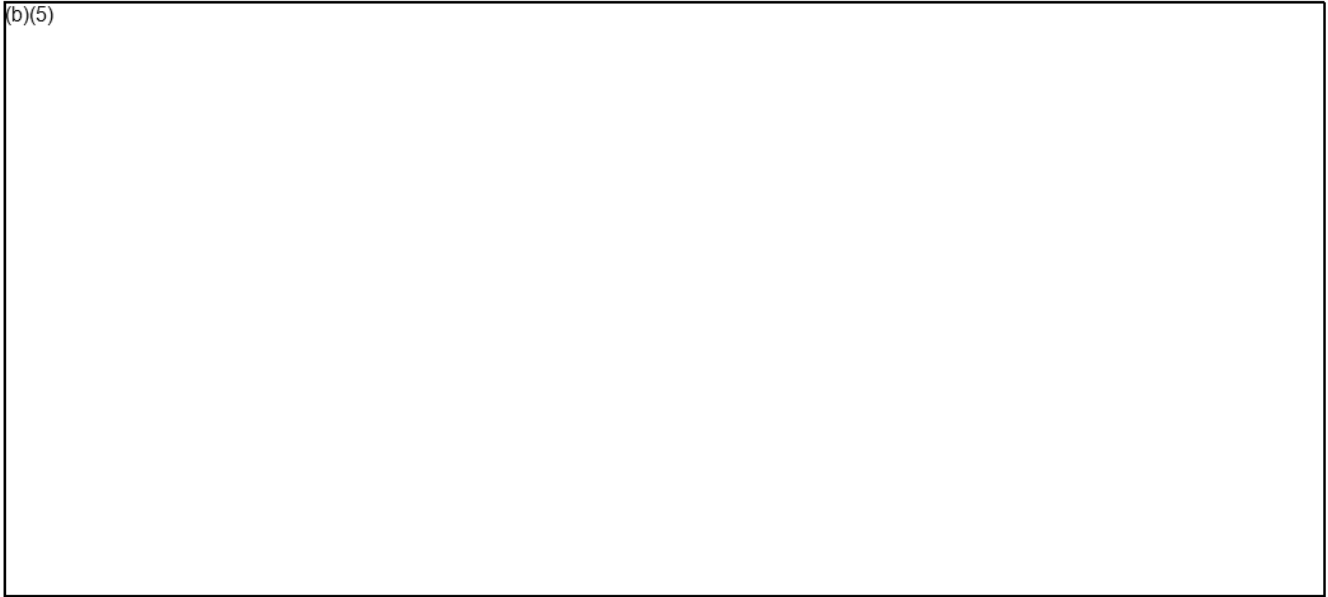
Page 120

Withheld pursuant to exemption

(b)(5)

of the Freedom of Information and Privacy Act

(b)(5)



(b)(6) Distribution Mgt Div Director, FEMA Logistics HQ (b)(6)

From: (b)(6)

Sent: Monday, January 27, 2020 5:29 PM

To: Dorko, Jeffrey (b)(6)

(b)(6)

(b)(6); Erickson, Scott (b)(6)

Subject: RE: Round 2 of OIG editing

Revised file attached.

Best,

(b)(6)

Business Strategy Advisor
FEMA Logistics

(b)(6)

Sender:	Dorko, Jeffrey (b)(6) (b)(6)
Recipient:	(b)(6)
Sent Date:	2020/01/31 09:17:56
Delivered Date:	2020/01/31 09:17:00

From:	Dorko, Jeffrey <(b)(6)> (b)(6)
To:	Penn, Damon <(b)(6)> (b)(6) Bibo, David <(b)(6)> (b)(6)
Subject:	Re: Follow up: Call re Coronavirus
Date:	2020/02/08 13:26:59
Priority:	Normal
Type:	Note

Thanks. Spent the morning watching the 5 alarm fire from the top of the ridge in our neighborhood. — almost just across the street. Explosions (must have had propane wall board dryers all thru the place), the crunching of occasional collapses in the structure. Pretty wild.

Get [Outlook for iOS](#)

From: Penn, Damon <(b)(6)>
Sent: Saturday, February 8, 2020 1:05:30 PM
To: Bibo, David <(b)(6)>
Cc: Dorko, Jeffrey <(b)(6)>
Subject: Fwd: Follow up: Call re Coronavirus

Its back.

Damon C. Penn
Assistant Administrator, Response
DHS-FEMA
500 C Street
Washington, D.C. 20472

From: Bars, Michael <(b)(6)>
Sent: Saturday, February 8, 2020 12:05:58 PM
To: <(b)(6)>; Magrino, Christopher <(b)(6)>; SEGUIN, DEBBIE W <(b)(6)>; ALFONSO-ROYALS, ANGELICA <(b)(6)>; COOK, CHARLES <(b)(6)>; <(b)(6)>; Watson, Andre <(b)(6)>; Mizelle, Chad <(b)(6)>; WAGNER, JOHN P (DEAC OFO) <(b)(6)>; Rasicot, Gary <(b)(6)>; FERRARA, WILLIAM <(b)(6)>; FORET, VERNON T <(b)(6)>; <(b)(6)>; MORGAN, MARK A <(b)(6)>; Cogswell, Patricia <(b)(6)>; Heighberger, Eric <(b)(6)>; Tomney, Christopher <(b)(6)>; <(b)(6)>; McComb, Rich <(b)(6)>; Abel, Daniel B VADM <(b)(6)>; FERRARA, WILLIAM <(b)(6)>

(b)(6); Watson, Andre (b)(6)
Kohl, David (b)(6) Penn, Damon (b)(6)
Gountanis, John (b)(6); PETERLIN, MEGHANN
(b)(6) SWIFT,
HEATHER (b)(6); HOULTON, TYLER
(b)(6)

Subject: RE: Follow up: Call re Coronavirus

Latest topline attached.

From: Bars, Michael
Sent: Wednesday, February 5, 2020 10:15 PM
To: (b)(6); Magrino, Christopher
(b)(6); SEGUIN,
DEBBIE W (b)(6); ALFONSO-ROYALS, ANGELICA (b)(6)
(b)(6) COOK, CHARLES (b)(6); Watson, Andre
(b)(6) Mizelle, Chad (b)(6); WAGNER, JOHN P
(DEAC OFO) (b)(6) Rasicot, Gary (b)(6)
FERRARA, WILLIAM (b)(6); FORET, VERNON T
(b)(6); MORGAN, MARK A (b)(6)
Cogswell, Patricia (b)(6) Heighberger, Eric
(b)(6) Tomney, Christopher (b)(6)
McComb, Rich (b)(6); Abel, Daniel B VADM (b)(6)
FERRARA, WILLIAM (b)(6); Watson, Andre
(b)(6) Kohl, David (b)(6); Penn, Damon
(b)(6); Gountanis, John (b)(6); PETERLIN,
MEGHANN (b)(6) Swift,
Heather (b)(6); HOULTON, TYLER (b)(6)
Subject: RE: Follow up: Call re Coronavirus

Attached are the DHS topline cleared for tomorrow as well as the USCIS guidance.

From: Bars, Michael
Sent: Wednesday, February 5, 2020 9:28 AM
To: (b)(6) Magrino, Christopher
(b)(6) SEGUIN,
DEBBIE W (b)(6) ALFONSO-ROYALS, ANGELICA (b)(6)
(b)(6); COOK, CHARLES (b)(6); Watson, Andre
(b)(6); Mizelle, Chad (b)(6); WAGNER, JOHN P
(DEAC OFO) (b)(6); Rasicot, Gary (b)(6)
FERRARA, WILLIAM (b)(6); FORET, VERNON T
(b)(6); MORGAN, MARK A (b)(6)
Cogswell, Patricia (b)(6) Heighberger, Eric
(b)(6); Tomney, Christopher (b)(6)
McComb, Rich (b)(6) Abel, Daniel B VADM (b)(6)

FERRARA, WILLIAM (b)(6) Watson, Andre
(b)(6) Kohl, David (b)(6) Penn, Damon
(b)(6); Gountanis, John (b)(6); PETERLIN,
MEGHANN (b)(6); Swift,
Heather (b)(6) HOULTON, TYLER (b)(6)
Subject: RE: Follow up: Call re Coronavirus

Attached are the latest TPs.

From: Bars, Michael
Sent: Monday, February 3, 2020 6:30 PM
To: (b)(6) Magrino, Christopher
(b)(6); SEGUIN,
DEBBIE W (b)(6); ALFONSO-ROYALS, ANGELICA (b)(6)
(b)(6); COOK, CHARLES (b)(6) Watson, Andre
(b)(6) Mizelle, Chad (b)(6) WAGNER, JOHN P
(DEAC OFO) (b)(6); Rasicot, Gary (b)(6)
FERRARA, WILLIAM (b)(6); FORET, VERNON T
(b)(6) MORGAN, MARK A (b)(6)
Cogswell, Patricia (b)(6); Heighberger, Eric
(b)(6); Tomney, Christopher (b)(6)
McComb, Rich (b)(6) Abel, Daniel B VADM (b)(6)
FERRARA, WILLIAM (b)(6) Watson, Andre
(b)(6) Kohl, David (b)(6) Penn, Damon
(b)(6); Gountanis, John (b)(6) PETERLIN,
MEGHANN (b)(6); Swift,
Heather (b)(6) HOULTON, TYLER (b)(6)
Subject: RE: Follow up: Call re Coronavirus

Attached please find:

- • DHS TPs
- • CBP TPs
- • USCG TPs
- • CDC TPs
- • State SitRep

Also, Please reply no later than EOD with the following, if it pertains to your agency:

1. • **If a Chinese National is in the US and their visa is reaching its expiration date, will that individual have to go back to China or is the U.S. extending the expiration date? IS**

(b)(5)

2. • If it is discovered mid-flight that someone else on a flight has been in China in the last 14 days, travelers without a nexus to China may also be routed through one of the seven airports. (b)(5)

(b)(5)

3. • If a traveler who spent time in China, but outside the Hubei province, is re-routed through one of the eleven airports and shows no symptoms following a health screening, they will be rebooked to their destination and asked to “self-quarantine” at their homes. (b)(5)

(b)(5)

From: Bars, Michael
Sent: Monday, February 3, 2020 2:29 PM
To: (b)(6) Magrino, Christopher
(b)(6); SEGUIN, DEBBIE W (b)(6); ALFONSO-ROYALS, ANGELICA (b)(6)
(b)(6) COOK, CHARLES (b)(6); Watson, Andre
(b)(6); Mizelle, Chad (b)(6); WAGNER, JOHN P (DEAC OFO) (b)(6); Rasicot, Gary (b)(6)
FERRARA, WILLIAM (b)(6); FORET, VERNON T (b)(6); MORGAN, MARK A (b)(6)
Cogswell, Patricia (b)(6) Heighberger, Eric
(b)(6) Tomney, Christopher (b)(6)
McComb, Rich (b)(6); Abel, Daniel B VADM (b)(6)
FERRARA, WILLIAM (b)(6) Watson, Andre
(b)(6) Kohl, David (b)(6) Penn, Damon
(b)(6); Gountanis, John (b)(6) PETERLIN, MEGHANN (b)(6); Swift, Heather (b)(6); HOULTON, TYLER (b)(6)
Subject: RE: Follow up: Call re Coronavirus

DHS operators,
Please review the following questions that we've received via interagency and reply with your responses if they pertain to you and your agency.
Thank you.

If a Chinese National is in the US and their visa is reaching its expiration date, will that individual have to go back to China or is the U.S. extending the expiration date?

(b)(5)

If it is discovered mid-flight that someone else on a flight has been in China in the last 14 days, travelers without a nexus to China may also be routed through one of the seven airports.

(b)(5)

If a traveler who spent time in China, but outside the Hubei province, is re-routed through one of the eleven airports and shows no symptoms following a health screening, they will be rebooked to their destination and asked to "self-quarantine" at their homes.

(b)(5)

From: Bars, Michael

Sent: Monday, February 3, 2020 1:12 PM

To: (b)(6) Magrino, Christopher

(b)(6) SEGUIN,

DEBBIE W (b)(6) ALFONSO-ROYALS, ANGELICA (b)(6)

(b)(6) COOK, CHARLES (b)(6) Watson, Andre

(b)(6) Mizelle, Chad (b)(6) WAGNER, JOHN P

(DEAC OFO) (b)(6) Rasicot, Gary (b)(6)

FERRARA, WILLIAM (b)(6); FORET, VERNON T

(b)(6); MORGAN, MARK A (b)(6)

Cogswell, Patricia (b)(6); Heighberger, Eric

(b)(6) Tomney, Christopher (b)(6)

McComb, Rich (b)(6); Abel, Daniel B VADM (b)(6)

FERRARA, WILLIAM (b)(6); Watson, Andre

(b)(6) Kohl, David (b)(6) Penn, Damon

(b)(6); Gountanis, John (b)(6); PETERLIN,

MEGHANN (b)(6); (b)(6) Swift,

Heather (b)(6); HOULTON, TYLER (b)(6)

Subject: RE: Follow up: Call re Coronavirus

Latest NSC topline attached.

From: Bars, Michael

Sent: Monday, February 3, 2020 9:17 AM

To: (b)(6); Magrino, Christopher

(b)(6); SEGUIN,
DEBBIE W <(b)(6)> ALFONSO-ROYALS, ANGELICA <(b)(6)>
(b)(6) COOK, CHARLES <(b)(6)> Watson, Andre
(b)(6) Mizelle, Chad <(b)(6)> WAGNER, JOHN P
(DEAC OFO) <(b)(6)> Rasicot, Gary <(b)(6)>
FERRARA, WILLIAM <(b)(6)> FORET, VERNON T
(b)(6); MORGAN, MARK A <(b)(6)>
Cogswell, Patricia <(b)(6)> Heighberger, Eric
(b)(6); Tomney, Christopher <(b)(6)>
McComb, Rich <(b)(6)> Abel, Daniel B VADM <(b)(6)>
FERRARA, WILLIAM <(b)(6)> Watson, Andre
(b)(6) Kohl, David <(b)(6)> Penn, Damon
(b)(6); Gountanis, John <(b)(6)> PETERLIN,
MEGHANN <(b)(6)> Swift,
Heather <(b)(6)> HOULTON, TYLER <(b)(6)>

Subject: RE: Follow up: Call re Coronavirus

State Dept SitRep attached.

PRESS RELEASE

DHS Issues Supplemental Instructions For Inbound Flights With Individuals Who Have Been In China:

<https://www.dhs.gov/news/2020/02/02/dhs-issues-restrictions-inbound-flights-individuals-who-have-been-china>

FEDERAL REGISTER NOTICE

Notice of Arrival Restrictions Applicable to Flights Carrying Persons Who Have Recently Traveled from or were otherwise present within the People's Republic of China:

<https://www.dhs.gov/publication/notice-arrival-restrictions-applicable-flights-carrying-persons-who-have-recently>

From: Bars, Michael

Sent: Saturday, February 1, 2020 5:57 PM

To: (b)(6) Magrino, Christopher

(b)(6) SEGUIN,
DEBBIE W <(b)(6)> ALFONSO-ROYALS, ANGELICA <(b)(6)>
(b)(6) COOK, CHARLES <(b)(6)> Watson, Andre
(b)(6); Mizelle, Chad <(b)(6)> WAGNER, JOHN P
(DEAC OFO) <(b)(6)> Rasicot, Gary <(b)(6)>

FERRARA, WILLIAM (b)(6) FORET, VERNON T
(b)(6) MORGAN, MARK A (b)(6)
Cogswell, Patricia (b)(6); Heighberger, Eric
(b)(6) Tomney, Christopher (b)(6)
McComb, Rich (b)(6) Abel, Daniel B VADM (b)(6)
FERRARA, WILLIAM (b)(6); Watson, Andre
(b)(6) Kohl, David (b)(6); Penn, Damon
(b)(6); Gountanis, John (b)(6); PETERLIN,
MEGHANN (b)(6) Swift,
Heather (b)(6) HOULTON, TYLER (b)(6)
Subject: RE: Follow up: Call re Coronavirus

Attached are the latest TPs.

From: Bars, Michael
Sent: Saturday, February 1, 2020 9:26 AM
To: (b)(6) Magrino, Christopher
(b)(6); SEGUIN,
DEBBIE W (b)(6); ALFONSO-ROYALS, ANGELICA (b)(6)
(b)(6) COOK, CHARLES (b)(6) Watson, Andre
(b)(6); Mizelle, Chad (b)(6); WAGNER, JOHN P
(DEAC OFO) (b)(6); Rasicot, Gary (b)(6)
FERRARA, WILLIAM (b)(6); FORET, VERNON T
(b)(6); MORGAN, MARK A (b)(6)
Cogswell, Patricia (b)(6); Heighberger, Eric
(b)(6) Tomney, Christopher (b)(6)
McComb, Rich (b)(6) Abel, Daniel B VADM (b)(6)
FERRARA, WILLIAM (b)(6) Watson, Andre
(b)(6) Kohl, David (b)(6); Penn, Damon
(b)(6); Gountanis, John (b)(6); PETERLIN,
MEGHANN (b)(6) Swift,
Heather (b)(6); HOULTON, TYLER (b)(6)
Subject: RE: Follow up: Call re Coronavirus

Attached is the latest SitRep from STATE.

From: Bars, Michael
Sent: Friday, January 31, 2020 8:43 PM
To: (b)(6) Magrino, Christopher
(b)(6); SEGUIN,
DEBBIE W (b)(6); ALFONSO-ROYALS, ANGELICA (b)(6)
(b)(6) COOK, CHARLES (b)(6); Watson, Andre
(b)(6) Mizelle, Chad (b)(6); WAGNER, JOHN P
(DEAC OFO) (b)(6); Rasicot, Gary (b)(6)

FERRARA, WILLIAM <(b)(6)> FORET, VERNON T
(b)(6); MORGAN, MARK A (b)(6)
Cogswell, Patricia (b)(6) Heighberger, Eric
(b)(6) Tomney, Christopher (b)(6)
McComb, Rich (b)(6); Abel, Daniel B VADM (b)(6)
FERRARA, WILLIAM (b)(6); Watson, Andre
(b)(6) Kohl, David (b)(6) Penn, Damon
(b)(6); Gountanis, John (b)(6); PETERLIN,
MEGHANN (b)(6) Swift,
Heather (b)(6) HOULTON, TYLER (b)(6)
Subject: RE: Follow up: Call re Coronavirus

Attached are the transcripts from today's briefing by Members of the President's Coronavirus Task Force.

From: Bars, Michael
Sent: Friday, January 31, 2020 12:00 PM
To: (b)(6) Magrino, Christopher
(b)(6); SEGUIN,
DEBBIE W (b)(6) ALFONSO-ROYALS, ANGELICA (b)(6)
(b)(6); COOK, CHARLES (b)(6); Watson, Andre
(b)(6); Mizelle, Chad (b)(6) WAGNER, JOHN P
(DEAC OFO) (b)(6); Rasicot, Gary (b)(6)
FERRARA, WILLIAM (b)(6) FORET, VERNON T
(b)(6); MORGAN, MARK A (b)(6)
Cogswell, Patricia (b)(6) Heighberger, Eric
(b)(6) Tomney, Christopher (b)(6)
McComb, Rich (b)(6); Abel, Daniel B VADM (b)(6)
FERRARA, WILLIAM (b)(6); Watson, Andre
(b)(6) Kohl, David (b)(6) Penn, Damon
(b)(6); Gountanis, John (b)(6) PETERLIN,
MEGHANN (b)(6)
Subject: RE: Follow up: Call re Coronavirus

Attached are the latest NSC topline as well as the State Dept SitRep.

From: Bars, Michael
Sent: Thursday, January 30, 2020 11:12 PM
To: (b)(6) Magrino, Christopher
(b)(6); SEGUIN,
DEBBIE W (b)(6) ALFONSO-ROYALS, ANGELICA (b)(6)
(b)(6); COOK, CHARLES (b)(6) Watson, Andre
(b)(6); Mizelle, Chad (b)(6); WAGNER, JOHN P
(DEAC OFO) (b)(6); Rasicot, Gary (b)(6)

From:	Dorko, Jeffrey (b)(6) (b)(6)
To:	Bibo, David (b)(6) (b)(6) Penn, Damon (b)(6) (b)(6); Roy, William (b)(6) (b)(6)
Subject:	RE: (U// FOUO) DHS Coronavirus Action Report - China - 1800 ET 11 Feb (NOC 0051-20)
Date:	2020/02/14 07:29:10
Priority:	Normal
Type:	Note

At least on the supply chain front, the CRSO has gathered the Dept. logisticians to talk supply chain, PPE, strategic sourcing tools etc. So there's a mechanism in place and Darrell is at the table

From: Bibo, David (b)(6)
Sent: Wednesday, February 12, 2020 3:10 PM
To: Dorko, Jeffrey (b)(6) Penn, Damon (b)(6) Roy, William (b)(6)
Subject: FW: (U//~~FOUO~~) DHS Coronavirus Action Report - China - 1800 ET 11 Feb (NOC 0051-20)

Please make sure this happens. If you decide not to go through MSB to make it happen, at least make sure they're aware the comms channel is open with their counterparts.

Duplicate

From:	Dorko, Jeffrey (b)(6)
To:	Shearer, Eugene (b)(6)
CC:	
Subject:	RE: No Watershed, but a Preview for Monday
Date:	2020/02/14 08:08:00
Priority:	Normal
Type:	Note

Ok thanks.

From: Shearer, Eugene (b)(6)
Sent: Friday, February 14, 2020 8:07 AM
To: Dorko, Jeffrey (b)(6)
Cc: (b)(6)
Subject: RE: No Watershed, but a Preview for Monday

Boss,

(b)(5)
(b)(5) To date we have spent ~\$30k on
COVID-19 with a weekly burn rate of ~\$7k.



(b)(6)
Supply Chain Advisor
FEMA Logistics Management Directorate
500 C. Street SW
Washington DC 20472
(b)(6)

From: Dorko, Jeffrey (b)(6)
Sent: Friday, February 14, 2020 7:58 AM
To: Shearer, Eugene (b)(6)
Subject: RE: No Watershed, but a Preview for Monday

I'd heard that in some forum yesterday. (b)(5)

From: Shearer, Eugene (b)(6)
Sent: Friday, February 14, 2020 7:17 AM
To: Dorko, Jeffrey (b)(6)
Subject: Re: No Watershed, but a Preview for Monday

I have to review this morning but it looks like they figured out how to pay for SCAN

Get Outlook for iOS

From: Shearer, Eugene (b)(6)
Sent: Friday, February 14, 2020 7:12:31 AM
To: Dorko, Jeffrey (b)(6)
Subject: Re: No Watershed, but a Preview for Monday

Boss

I had one ear in the emergency discussion on a housing solution for the Diamond Princess AmCits and the other in the supply chain call. (b)(5)

(b)(5)

Gene

Get Outlook for iOS

From: Dorko, Jeffrey (b)(6)
Sent: Friday, February 14, 2020 6:49:31 AM
To: Shearer, Eugene (b)(6)
Subject: RE: No Watershed, but a Preview for Monday

Was tied up on ORR business. What came out of the CDC supply chain call late yesterday?

From: Shearer, Eugene (b)(6)
Sent: Friday, February 14, 2020 6:11 AM
To: Philip Palin (b)(6)
Cc: Dorko, Jeffrey (b)(6); Glenn, Robert (b)(6); Goetz, Joseph (b)(6); McNamara, Jason (b)(6); Fulton, Kathy (b)(6); Jarrod Goentzel (b)(6)
Subject: Re: No Watershed, but a Preview for Monday

Phil sounds like a good plan. We (big we - HHS and those in support) are getting some pressure, most likely from the administration to assess/predict the economic impact of this on the US economy . . . If you see anything worth noting in this area, please provide.

Gene

Get [Outlook for iOS](#)

From: Philip Palin (b)(6)
Sent: Friday, February 14, 2020 5:02:48 AM
To: Shearer, Eugene (b)(6)
Cc: Dorko, Jeffrey (b)(6); Glenn, Robert (b)(6); Goetz, Joseph (b)(6); McNamara, Jason (b)(6); Fulton, Kathy (b)(6); Jarrod Goentzel (b)(6)
Subject: No Watershed, but a Preview for Monday

Gene:

As we discussed, I'm not seeing anything dramatically new and different in terms of major flows. Mostly there is confirmation and deepening of trends set out in Tuesday's Watershed Analysis and Wednesday's supplement.

Late Thursday *The Financial Times* posted [Global Shipping Market Reels from Coronavirus](#). It includes: *Capacity utilisation at major Chinese ports has been 20 to 50 per cent lower than normal and more than a third of ports said storage facilities were beyond 90 per cent full... Many more helpful details, worth your reading.*

If you cannot see the FT story, here's a shorter piece making many of the same points: [Reefer Crisis Looms](#) (Lodestar).

Late Sunday or early Monday I hope to release a new Watershed Assessment. In addition to an updated overview of context, the second page will consist of three or four "filters" that may facilitate a more accurate view of emerging China-US flows. Enclosed are three charts that, viewed in context, I perceive provide a data-informed sense of flow-fitness: 1) passenger numbers inside China, 2) air cargo tons outbound from Shanghai, and 3) price index for maritime outbound from Shanghai to US west coast. The strategic argument is: Until dispersed workers return in significant numbers, we will continue to see the economic entropy of the last three weeks. No make, no send, no receive. As Rob outlined yesterday, the implications for flows to the United States are lagging but inevitable.

Please note that the charts enclosed (reflecting data available late yesterday US time) are accurate as of February 12. A big reason for waiting until Monday for the next Watershed Assessment is to have more updated results. We are also trying to find a data indicator for actual discharge into the United States. So far all of the sources are too time-lagged to be helpful. If you have questions or concerns about any of these filters, please let me know and I will try to address in Monday's release.

A process comment: As you know, the Watershed Assessment is a solo assignment not an Ecosystem Assessment team assignment. This is intended to maintain SCAN's operational focus on Wasatch. But Kathy Fulton will generate the air and maritime cargo charts (and the discharge chart if more recent data pops). FreightWaves has provided ALAN with free access to its datasets and visualization tools. Kathy saw me struggling and stepped up to help. I very much appreciate this crucial contribution.

Personal note: There is clearly a policy/strategy struggle inside China over how to fight the disease while restarting the economy. The President and his circle are clearly pushing to restart the economy. I have been surprised -- even in these first 48 hours since the restart message was clearly stated -- how most local and even many central government officials are, if anything, doubling-down on containing COVID-19 -- which will only further constrain the Chinese economy.

Final Note: *Propaganda Warning*: Chinese government is claiming significant progress in facemask production.

Phil

Sender:	Dorko, Jeffrey (b)(6) (b)(6)
Recipient:	Shearer, Eugene (b)(6) (b)(6)
Sent Date:	2020/02/14 08:08:03
Delivered Date:	2020/02/14 08:08:00

From:	Dorko, Jeffrey (b)(6)
To:	Glenn, Robert (b)(6) Shearer, Eugene (b)(6)
Subject:	RE: February 7 Coronavirus Research Notes
Date:	2020/02/07 07:24:00
Priority:	Normal
Type:	Note

.....I keep forgetting about the creeping philosophy at times in the planning community, 'only plan for that which you directly control'

From: Glenn, Robert (b)(6)
Sent: Friday, February 7, 2020 7:21 AM
To: Dorko, Jeffrey (b)(6); Shearer, Eugene (b)(6)
Subject: Re: February 7 Coronavirus Research Notes

He is indeed

I'll send over a rough PULSE draft in a few minutes

After reviewing the HC Ready and a few other reports last night (b)(5)
(b)(5)
(b)(5)

Rob Glenn
Director, Office of Business, Industry, and Infrastructure Integration (OB3I)
FEMA
(b)(6)

From: Dorko, Jeffrey (b)(6)
Sent: Friday, February 7, 2020 7:14:20 AM
To: Shearer, Eugene (b)(6); Glenn, Robert (b)(6)
Subject: FW: February 7 Coronavirus Research Notes

Is Phil including you in his 'daily' missives?

From: Philip Palin (b)(6)
Sent: Friday, February 7, 2020 7:01 AM

To: philippalinn <(b)(6)>
Subject: February 7 Coronavirus Research Notes

Special Note: If I was still just writing for myself, I would probably leave the following hyperlinks floating and come back tomorrow. But since some of you on the blind copy list have indicated these morning missives are helpful, I will add these comments before (probably) disappearing for the weekend:

Over the last two days the information sources I try to track have gone a bit deeper and are mostly confirming (again and again):

- • Production and consumption in China is significantly reduced;
- • Accordingly flows out of China are also reduced, with entirely predictable spillover effects;
- • But because supplies had been topped-off for the Lunar Holiday, the immediate effects of these reduced flows have been muffled, uneven, delayed... (choose your verb, the best verb depends on the specific product category).

Outbound flow data and information that I am seeing (*from* China) is inconsistent, even contradictory in ways I don't have sufficient context to confidently assess. Right now flows seem to be more robust than makes sense (to me). If this is true, knowing how and why is crucial to discerning what it means. Because some of you are looking over my shoulder, I want to dig deeper into flow data before I raise alarms or hopes.

The automobile industry is clearly in trouble, because Wuhan is such a key hub in the global auto parts production web and Wuhan is the epicenter of the crisis (another example of discerning *how much force is impacting this particular target*). The other supply chain targets being taken down, so far, are mostly those dependent on Chinese *consumption*.

Lurking behind all of this is a tentative judgment by many -- only loosely tied to evidence -- that with early and effective medical intervention, this virus is "just" a strong version of the common cold. So, maybe it spreads easily and will eventually spread widely, but as long as we can prevent local medical systems from being overwhelmed (as in Wuhan and close by) the supply chain consequences of this threat can be contained (... as long as there is not a mutation, some then whisper). Lots of decision-makers are depending a great deal on this low-virulence allowing many export flows to resume by or shortly after Valentine's Day. If this happens, there will still be some shortages, but with effective flow management the gaps should mostly be filled and we're back to ordinary (push, pull, surprise, and turmoil) by the Ides of March.

If Chinese production lines remain closed deep into February... Well, it is my impression that such an outcome is so profoundly consequential -- economically, politically, and more -- that the absence of credible data-indicators is currently a welcome fig-leave to justify non-decisions in boardrooms and executive suites around the world. Ignorance is seldom bliss, but it is sometimes all we've got... and so, decision makers tend to discount the downside.

<https://www.bloomberg.com/news/articles/2020-02-07/china-delays-january-trade-data-release-by-a-month>

https://www.joc.com/maritime-news/coronavirus-cost-china-ports-6-million-teu-first-quarter-analyst_20200205.html

https://www.joc.com/air-cargo/air-cargo-recovery-doubt-after-coronavirus-crisis-iata_20200206.html

<https://www.bloomberg.com/news/articles/2020-02-06/how-china-keeps-1-4-billion-people-fed-as-virus-disrupts-traffic>

https://www.washingtonpost.com/world/asia_pacific/coronavirus-china-live-updates/2020/02/06/104d0532-4869-11ea-8124-0ca81effcdfb_story.html?itid=hp_special-topic-chain_china-virus-web-330am%3Aprime-time%2Fpromo

Meanwhile, panic buying has gripped the city — not just for protective equipment like masks and alcohol-based sanitizer, but also basics like toilet paper, rice, pasta and instant noodles. Dozens of grocery stores across the territory were completely cleared out of these items on Wednesday and Thursday.

http://www.xinhuanet.com/english/2020-02/06/c_138758867.htm

China will roll out a host of measures to ensure the supply of key medical resources and daily necessities for intensified epidemic prevention and control, and increase the production of urgently needed medical resources, a State Council executive meeting decided on Wednesday.

<https://asia.nikkei.com/Spotlight/Coronavirus-outbreak/Automakers-count-down-to-looming-China-parts-shortage>

Noting that parts are still en route from China by ship, an executive at a U.S. automaker said the company has "about two months" until procurement stops. Japan and South Korea face more immediate threats of auto production shutdowns, but the U.S. car company would eventually need to "adjust" its production if the problem drags on, this person said.

<https://www.ft.com/content/75694744-4979-11ea-aeb3-955839e06441>

Traders are resorting to unorthodox methods as they seek to navigate the market impact from the coronavirus epidemic, from bringing in disease specialists to developing complex statistical models.

<https://asia.nikkei.com/Spotlight/Caixin/Life-and-death-in-Wuhan-On-the-front-lines-fighting-coronavirus>

<https://www.cNBC.com/2020/02/06/to-put-it-bluntly-were-shadow-boxing-who-official-says-of-coronavirus-fight.html>

Port of Shanghai, (and [here](#)) gross throughput:

Monday, February 3

Vessels in Port: 1332

Expected Arrivals: 214

Tuesday, February 4

Vessels in Port: 1311

Expected Arrivals: 206

Wednesday, February 5

Vessels in Port: 1183
Expected Arrivals: 206

Thursday, February 6
Vessels in Port: 1259
Expected Arrivals: 195

Friday, February 7
Vessels in Port: 1240
Expected Arrivals: 226

[Most mornings I cherry-pick inputs from a variety of sources to enhance my situational awareness, support eventual after-action assessment, and spur future research possibilities. This is entirely personal, private, and is NOT directly tied to any professional assignment. In other words, no one else is responsible and no one is paying me to do this. But since some people have asked, I am providing the email I write to myself to a few others.]

Sender:	Dorko, Jeffrey (b)(6)
	(b)(6)
Recipient:	Glenn, Robert (b)(6)
	(b)(6)
	Shearer, Eugene (b)(6)
	(b)(6)
Sent Date:	2020/02/07 07:24:32
Delivered Date:	2020/02/07 07:24:00

From:	Dorko, Jeffrey <(b)(6)> (b)(6)
To:	Dozor, Joshua <(b)(6)> (b)(6) Penn, Damon <(b)(6)> (b)(6)
Subject:	RE: Op Tempo meeting for Friday
Date:	2020/02/13 09:17:00
Priority:	Normal
Type:	Note

Josh is right. It's tentatively on my calendar for next Wed, so let's add that to the mix.

From: Dozor, Joshua <(b)(6)>
Sent: Thursday, February 13, 2020 8:43 AM
To: (b)(6); Dorko, Jeffrey
(b)(6); Penn, Damon <(b)(6)>
Subject: Re: Op Tempo meeting for Friday

Heard from Jeff Rubini there might be a DRG this Wednesday afternoon

Joshua C. Dozor
Deputy Assistant Administrator for Response
DHS - Federal Emergency Management Agency
Cell: (b)(6)

From: (b)(6)
Sent: Thursday, February 13, 2020 8:34:51 AM
To: Dorko, Jeffrey <(b)(6)> Penn, Damon <(b)(6)> Dozor, Joshua <(b)(6)>
Subject: Op Tempo meeting for Friday

Gentleman,

The purpose of the meeting on Friday is to discuss the potential range of meetings related to nCoV next week. Below is a list of the meetings we have seen so far to aid in the discussion:

Prior:

- • FEMA nCoV LNO Daily Update in 212A (**All**) → Dozor covers
- • Housing and Logistics for 212 (f) Covered Individuals Call (started off twice a day morning and noon, went down to daily, now as needed) (**Bibo/Dorko**) – started with Bibo attending, then (b)(6) listening → officially canceled!
- • Logistics Coordination Call – Coronavirus (**Dorko**) Friday Mornings – Dorko either listens or has someone else listen

- PPE Coordination Meeting Wednesday at 3:30 PM (PPE Stockpile/Purchasing) 2/5/2020 (**Dorko**) – did not attend, not sure if he had someone listen
- nCoV Implementation Check In 9:00 AM every day starting 2/6/2020 (**Bibo**) – Listened in I believe or had someone listen in → Are these still happening I haven't seen them on the schedule -> Last one was yesterday
- 2020 Novel Coronavirus Supply Chain Disaster Leadership Group Meeting Friday (Dorko) 2/7/2020 – Dorko either listens or has someone else listen
- DHS DRG/CISR Team nCoV Coordination Call 2/10/2020 at 10 AM (**Bibo**)
- WCoV PCC – EEOB – 1:30 – 2:50 PM 2/10/2020 and 2/11/2020 10:30 – 12:00 PM (**Bibo/Dozor**)
- Pre-Huddle with DHS Participants from CWMD (**Bibo**) 2/10/2020 at 3:15 PM
- Restricted SNAP nCoV Domestic Preparedness and Response Meeting (**Bibo**) – EEOB : 2/10/2020 3:30 – 5:00 PM
- Logistics Coordination Call – Novel Coronavirus – PPE Funding Discussion (Small Group Invite) (**Dorko**) – 9:00 AM and 3:00 PM 2/11/2020
- All Hill Interagency Conference Call on Coronavirus (1:00 PM – 2:00 PM) (**Dorko**)
- WCoV PCC 2 EEOB Room 445 3:00 PM – 4:00 PM (**Bibo**)
- WCov PCC West Wing WHSR JFK 8:30 AM – 10 AM (**Bibo**)

Upcoming:

- Pandemic Plan Brief at 10:15 AM – 10:45 AM (**Bibo**)
- nCoV Touchbase (internal to FEMA ORR) 2/12/2020 3:30 PM – 4:00 PM (**Bibo/Penn**)
- nCoV Ops Tempo 2/13/2020 (internal to FEMA ORR) 10:30 – 11:00 (**Bibo/Penn/Dozor/Dorko**)
- Interagency VTC 2019 nCoV 2/13/2020 12:30 – 1:30 PM (**Bibo**)
- Meeting: Restricted Preparedness and Response working Group on 2019 – nCoV EEOB 445 2/19/2020 (**Bibo/Dorko**)
- China Country Briefing – Current Trends, Opportunities, and Challenges (assuming it is at least partially related) (**Bibo/Dorko**) 2/20/2019 3:00 PM – 4:00 PM

(b)(6)

Advisor to Associate Administrator Of Response and Recovery

(b)(6)

Preferred Pronouns: She/Hers

Sender:	Dorko, Jeffrey (b)(6) (b)(6)
Recipient:	Dozor, Joshua (b)(6) (b)(6) Penn, Damon (b)(6) (b)(6)
Sent Date:	2020/02/13 09:17:25
Delivered Date:	2020/02/13 09:17:00

From:	Dorko, Jeffrey (b)(6)
To:	Greg James (b)(6)
BCC:	Shearer, Eugene (b)(6)
Subject:	Question
Date:	2020/02/03 07:04:00
Priority:	Normal
Type:	Note

We are working like crazy to help HHS in the Coronavirus business: want them to be in the lead, we support; obviously a big deal with potential significant national and global health and economic impacts; don't know if there will be emergency Declarations for State supporting efforts or where this will go in terms of pandemic-like effects here in the US.

In my mind, this is kinda like a hurricane brewing off the coast of Africa with potentially huge effects that could develop very fast. I know there's the "likely and imminent" test for using Surge.....

(b)(5)

Vr,

Jeff

Sender:	Dorko, Jeffrey (b)(6)
Recipient:	Greg James (b)(6)
Sent Date:	2020/02/03 07:04:04
Delivered Date:	2020/02/03 07:04:00

From:	Dorko, Jeffrey (b)(6)
To:	(b)(6)
CC:	(b)(6)
Subject:	RE: EEI NRE Tabletop Exercise Briefing for Government and Industry Partners (please read before accepting invite)
Date:	2020/02/11 09:12:00
Priority:	Normal
Type:	Note

(b)(6) thanks for the note. I will try and jump on this WebEx meeting, and while I still have the exercise on the calendar tomorrow also, my hopes are fading because of all the Coronavirus work ongoing. Rob Glenn and Gene Shearer, starting yesterday, are tied up pretty much full time in our staff reinforcement of HHS at least for the next few days. And with Jeff Byard's departure, I've been pulled up to the Office of Response and Recovery front office for some number of months to be Dave Bibo's Deputy. Add to that Carla being overseas on a professional development trip with DoD and we're stretched pretty thin over here until the end of the month.

Vr,

Jeff

From: (b)(6)
Sent: Tuesday, February 11, 2020 8:59 AM
To: (b)(6)
Cc: (b)(6)
(b)(6)

Glenn, Robert (b)(6) | Dorko, Jeffrey

(b)(6)

Subject: RE: EEI NRE Tabletop Exercise Briefing for Government and Industry Partners (please read before accepting invite)

All:

We are looking forward to your participation on this WebEx briefing today at 4pm and your participation at EEI tomorrow.

In an effort to learn more about what you all do under the scenario we will be very interested in engaging you in partner “pop-ups”. The idea behind this is at given times during the exercise, when industry actions are being discussed, we plan to ask particular partners to “pop-up” and briefly have you provide your roles within industry/government and what you and your colleagues would be doing, what actions or information your organization might be in need of from EEI / ESCC / EEI members; and are there any opportunities for process, communication and/or information improvements you might want to highlight.

This is low pressure, but we did want to give all the opportunity to highlight their purposes, processes and emergency roles and responsibilities.

We’ll talk more about this aspect at 4pm on the WebEx.

(b)(6)

-----Original Appointment-----

From: (b)(6)

Sent: Wednesday, January 29, 2020 4:02 PM

To: (b)(6)

Cc: (b)(6)

(b)(6)

(b)(6) Glenn, Robert;

(b)(6) Dorko, Jeffrey; Julie K Kennedy; (b)(6)

Subject: EEI NRE Tabletop Exercise Briefing for Government and Industry Partners (please read before accepting invite)

When: Tuesday, February 11, 2020 4:00 PM-5:00 PM (UTC-05:00) Eastern Time (US &Canada).

Where: WebEx Meeting

Valued Industry &Government Partners:

This is an invitation to participate on a WebEx presentation to go over EEI’s National Response Event (NRE) and Tabletop Exercise scheduled for February 12, 2020.

Please join us on February 11, 2020 at 4pm EST for this WebEx presentation which will help to prepare you for participation in the exercise. Thank you again for registering for this event and we look forward to speaking with you on February 11 and seeing you on February 12.

Best Regards,

(b)(6) and the NRE Exercise Design Team

When it's time, join your Webex meeting here.

(b)(5)

[Join meeting](#)

Join by phone

Tap to call in from a mobile device (attendees only)

(b)(5)

If you are a host, [go here](#) to view host information.

Need help? Go to <http://help.webex.com>

Sender:	Dorko, Jeffrey (b)(6)
Recipient:	(b)(6)
Sent Date:	2020/02/11 09:12:35
Delivered Date:	2020/02/11 09:12:00

Page 145

Withheld pursuant to exemption

(b)(5)

of the Freedom of Information and Privacy Act

Page 146

Withheld pursuant to exemption

(b)(5)

of the Freedom of Information and Privacy Act

Page 147

Withheld pursuant to exemption

(b)(5) ; (b)(6)

of the Freedom of Information and Privacy Act

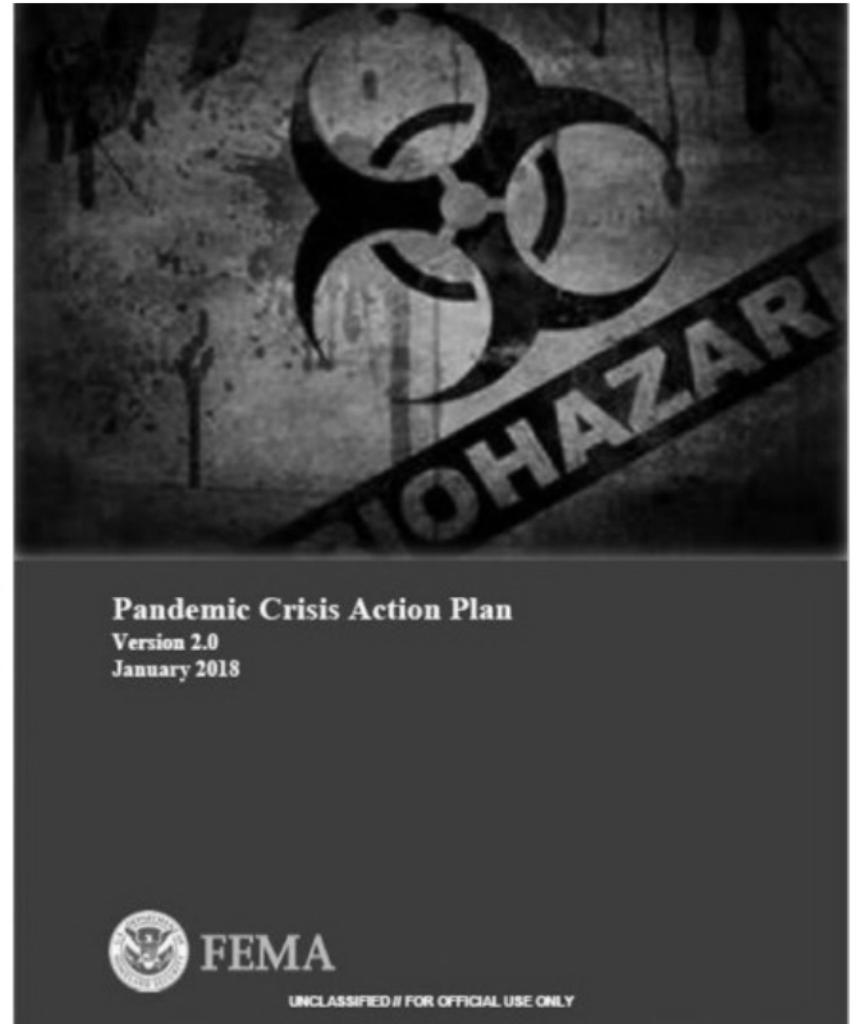
Pandemic Crisis Action Plan (PanCAP)

Summary Brief

18 February 2020

Overview

The Pandemic Crisis Action Plan (PanCAP) was developed in 2013 in response to an emerging avian influenza in China (H7N9) and a corona virus in the Middle East (MERS-CoV). The PanCAP was updated in 2018 at the direction of the Emergency Support Function Leadership Group (ESFLG). The PanCAP aligns CDC intervals with traditional emergency management response phases (e.g., elevated threat, credible threat), outlining graduated response activities for HHS and interagency partners with defined triggers for movement between phases. The PanCAP also provides a sample coordination structure for each phase, which has been adapted for the emerging novel corona virus (nCoV) by the Planning Cell (FEMA, ASPR, CDC).



PanCAP Historical Usage

YEAR	THREAT	DECLARATION	ADDITIONAL FEMA SUPPORT DETAILS
2013	MERS-CoV	N/A	Maintained situational awareness, facilitated interagency coordination, and led development of the interagency Pandemic Crisis Action Plan (PanCAP), which identifies HHS as LFA and synchronizes interagency activities across HHS/FEMA response phases. In line with the PanCAP, FEMA rostered and trained IMAT-A teams to support SLTT partners, if requested. Coordinated messaging with DHS, HHS, and USDA. Internally, FEMA updated Pandemic Workforce Protection Plan including social distancing alternatives, planned for sustained operations during a pandemic, and reviewed pandemic-related policy guidance for employees.
2015	Ebola	No Stafford Act requests/declarations Presidential Emergency Funding requested \$6.16 billion (\$5.4 billion granted: \$3.7 billion for international efforts, \$1.1 billion for the domestic response, \$515 million for R&D)	Maintained situational awareness and developed the America's Branch Plan. Provided IMAT support to lead interagency coordination out of both the NRCC (support to HHS border health screening, reporting, public messaging) and collocated with the CDC in Atlanta (reimbursed IAA).
2016	Zika	No Stafford Act requests/declarations Public Health Emergency declared for Puerto Rico Presidential Emergency Funding request for \$1.9B (Feb 2016) with \$1.1B granted in Continuing Resolution (Sept 2016)	Maintained situational awareness, facilitated interagency coordination through a HQ planning cell. Deployed IMAT and planning personnel to support the HHS-led interagency UCG in Puerto Rico
2019-2020	novel Coronavirus	Public Health Emergency declared	Continued to support HHS activities/operations focused six HHS Task Forces: Incident Management, Hospital Resilience, Communication, Repatriation, Supply Chain and Future Planning

Aligned FEMA and CDC Phases and Triggers

Phase	1A	1B	1C	2A	2B	2C
Operational Phase	Normal Operations	Increased Likelihood or Elevated Threat	Near Certainty or Credible Threat	Activation, Situational Assessment, and Movement	Employment of Resources and Stabilization	Intermediate Operations
CDC Interval		Investigation	Recognition	Initiation	Acceleration	
Trigger	No specific threat of pandemic	Identification of a confirmed human case of a novel or re-emerging virus infection anywhere with potential to cause significant human disease and potential for pandemic	<ul style="list-style-type: none"> Confirmation of multiple human cases or clusters with virus characteristics indicating limited human-to-human transmission and heightened potential for pandemic Determination of a Significant Potential for a Public Health Emergency 	<ul style="list-style-type: none"> Demonstration of efficient and sustained human-to-human transmission of the virus Declaration of a Public Health Emergency 	<ul style="list-style-type: none"> Increasing number of cases or increasing rate of infection in U.S. Healthcare system burden exceeds State resource capabilities State/local request for assistance that requires federal coordination 	<ul style="list-style-type: none"> Increasing rate of infection in United States indicating established transmission, with long-term service disruption and critical infrastructure impacts Presidential Stafford Act declaration State/local request for assistance that requires federal coordination



Departmental Activities Outlined in the PanCAP

Department of Homeland Security (DHS) – Chief Medical Officer Serves as the Department’s primary point of contact with HHS and other federal departments or agencies on medical and public health issues.

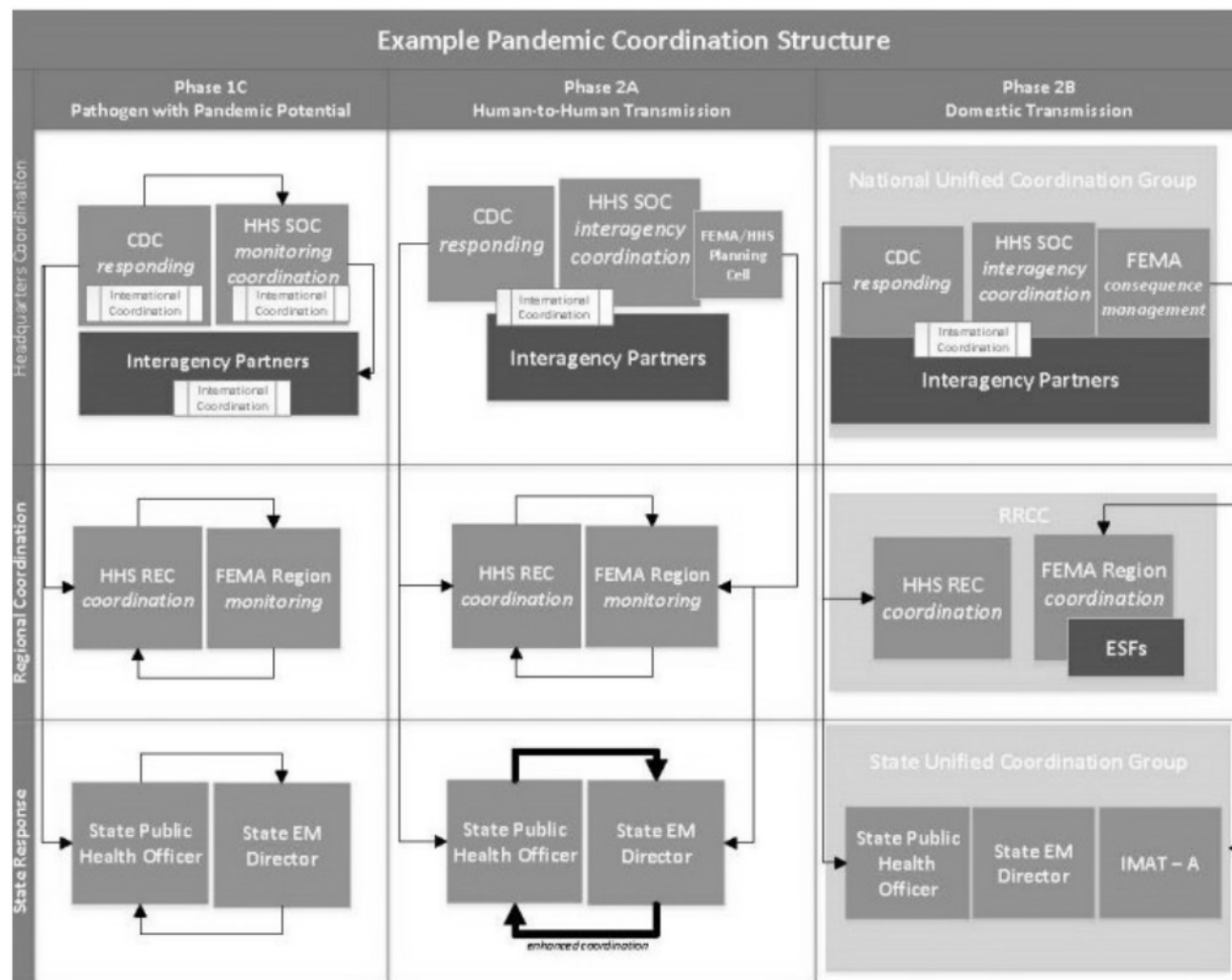
DHS – Federal Emergency Management Agency (FEMA) Supports HHS requests for interagency planning and coordination through ESF #5 and under PPD-44. Reports the status of National Essential Functions to the White House in accordance with PPD-40. If the President invokes the Stafford Act, FEMA will coordinate federal support for consequence management through the National Response Coordination Center.

DHS – Federal Protective Service (FPS) Provides personnel to RRCC and/or NRCC to perform duties of ESF #13 – Public Safety and Security in support of pre- or post-declaration support.

DHS – National Operations Center (NOC) Serves as the primary national-level hub for domestic situational awareness, common operating picture, information fusion, information sharing, communications and strategic-level operations coordination. Maintains situational awareness and the common operating picture via the Homeland Security Information Network.

Pandemic Crisis Action Plan Coordination Structure

As the LFA for the federal public health and medical response, HHS makes the initial determination that interagency coordination beyond day-to-day processes is required. The interagency coordination structure, including participants, organization, and location (e.g. virtual or assembled) will be identified by HHS. As the threat evolves, the coordination construct, location, and participants may similarly evolve to address interagency coordination challenges. An example coordination structure that might be used during a pandemic is shown right.



Page 154

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(b)(5)

of the Freedom of Information and Privacy Act

Page 155

Withheld pursuant to exemption

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of the Freedom of Information and Privacy Act

Page 156


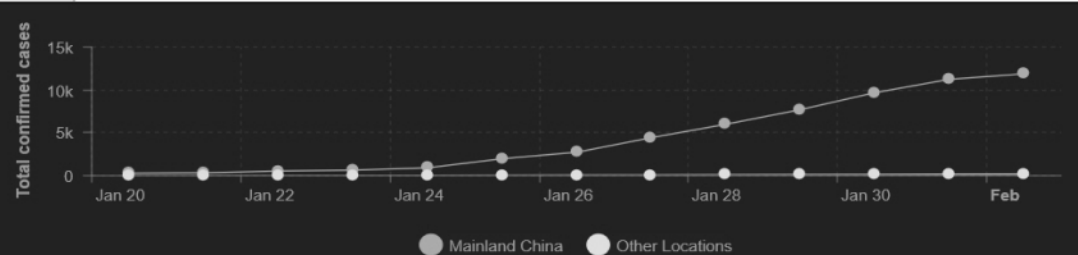
Withheld pursuant to exemption

(b)(5)

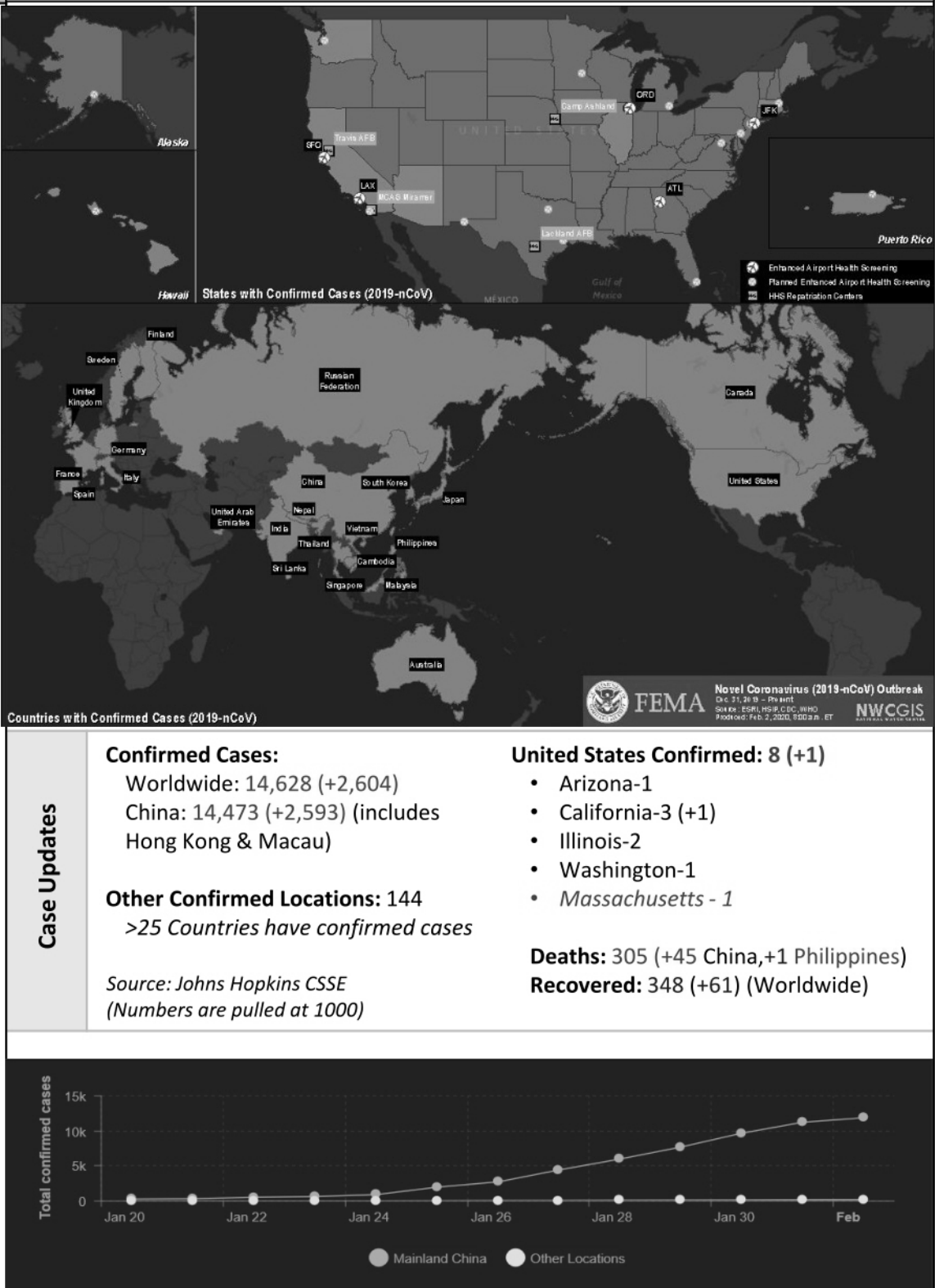
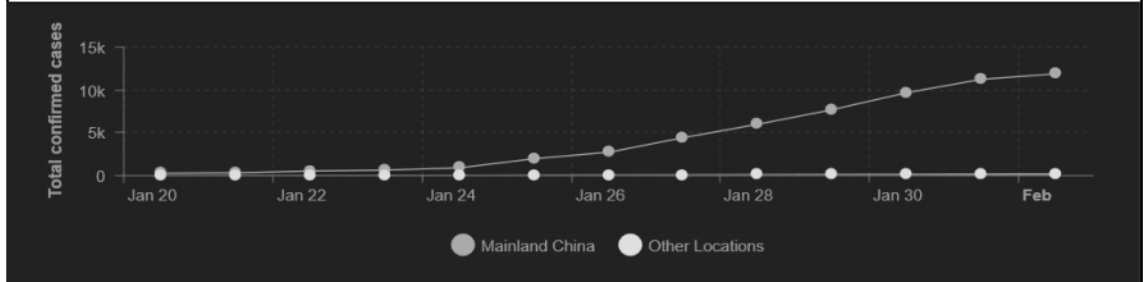
of the Freedom of Information and Privacy Act

Current Situation: President Trump issued a Presidential Proclamation January 31 to suspend entry of foreign nationals who visited China (excluding Hong Kong and Macau) in the past 14 days. Repatriation flights and follow-on actions (bed-down, quarantine and wrap-around services) a main concentration for HHS and supporting agencies. HHS conducted first ESFLG meeting (currently on going at time of publication) to discuss efforts supporting nCoV response. DoS expanded the Travel Alert 4 to include all of China. The first human-to-human case was reported in Chicago, IL. The transfer was from one spouse to the other due to close contact. Risk to US personnel has not changed due to this incident.

Social Media platforms are taking steps to stop misinformation on their platforms and some states are warning residents about misinformation.

Summaries	FEMA Internal Situational Awareness Dashboard <small>(hyperlink)</small>	Actions
<p>Pandemic Crisis Action Plan (PanCAP) - Phase 1C (credible threat)</p> <p>Repatriation:</p> <ul style="list-style-type: none"> Potential evacuees: 790 (675 AMCITs); 210 under review Repatriation planning/coordination continue for additional ~700-900 citizens; 4 additional flights of 200+ <ul style="list-style-type: none"> Repat Flight 1: 201 AMCITs at March Air Reserve Base (ARB), CA since Jan 29 Repat Flight 2: ETA Feb 3; Destination TBD Repat Flight 3: ETA & Destination TBD Repat Flight 4: ETA & Destination TBD Repat Flight 5: ETA & Destination TBD HHS/ACF looking at non-traditional repatriation sites similar to the initial site for the 201 repatriated individuals. May limit the support states can provide to support emergency repatriation efforts ESF 11: Consider Animal Repat (service animals and pets) who travel with owners; records don't often come with them which drives concern on shots and health of animal. Consideration for SLTT Control Other countries begin repatriation of their citizens include: United Kingdom, Australia, France and South Korea – all have quarantine plans (<i>DoS, Jan 29</i>) <p>Lifeline Update:</p> <p><u>Safety & Security</u></p> <ul style="list-style-type: none"> FEMA established website to keep employees informed ESF13: Monitoring w/planning availability of PPE for 1st Responders <p><u>Health & Medical</u></p> <ul style="list-style-type: none"> Continuing to monitor for impacts to the Healthcare field and impacts on PPE and growing concerns <p><u>Transportation:</u></p> <ul style="list-style-type: none"> Over 16 carriers cancelled or suspended flights to China - US Based Carriers: United, Delta, and American <ul style="list-style-type: none"> Economic strain on carriers is the primary impact noted <p>US Airport Screening:</p> <ul style="list-style-type: none"> <u>Enhanced Screening Airports</u> (5) <u>Expanded Screening</u> (15) 	 <p>Confirmed Cases: Worldwide: 12,024 (+2,248) China: 11,880 (+2,203) (includes Hong Kong & Macau)</p> <p>Other Confirmed Locations: 144 (+45) >25 (+1) Countries have confirmed cases</p> <p>United States Confirmed: 7 (+1)</p> <ul style="list-style-type: none"> Arizona-1 California-3 (+1) Illinois-2 Washington-1 <p>Deaths: 259 (+46) (all in China) Recovered: 287 (+100) (Worldwide)</p> <p>Source: John Hopkins CSSE (Numbers are pulled at 1000)</p> <p>Case Updates</p> 	<p>POTUS established nCoV Task Force. HHS Secretary is lead; AS1, National Security Advisor, Deputy Secretary of State, CDC, NIH and Domestic Policy Council Director are primary members</p> <p>Standing RFI due to DHS NOC daily (for AS1 update) – primary ask is for component actions supporting nCoV Operations; NWC for action</p> <p>Federal Emergency Management Agency (FEMA)</p> <ul style="list-style-type: none"> Continues to support HHS activities/operations. FEMA representatives continue to coordinate and support HHS Task Forces. Task Force Update: <ul style="list-style-type: none"> Hospital Resilience: Meeting Jan 31 – No due outs or shortfalls Communication: HHS/DHS NICCL calls daily Repatriation: Supporting HHS with Mass Care SME and planning efforts Supply Chain: NBEOC working through Private Sector RFI process with CDC JIC; meeting today to discuss process and way-ahead Future Planning: Identifying core capabilities and UCG Mission Statement in event HHS requires this assistance WebEOC Page: “HQ Novel Corona Virus 2019” <p>Federal Response:</p> <ul style="list-style-type: none"> HHS conducted ESFLG Meeting at HHS on Jan 31 <u>HHS SOC at Level II (Partial Activation) 24/7 OPS</u> <ul style="list-style-type: none"> Task Forces established: Hospital resilience, Communications, Supply Chain Resources, Repatriation, Operational coordination, & Medical countermeasures CBP processing average 10,327 persons arriving by air from China per day <u>State Department</u> Travel Alert 1 (lowest) to 4 (highest) <ul style="list-style-type: none"> Travel Alert 4 (Don't Travel): China <u>CDC:</u> Health Alerts 1 (lowest) to 3 (highest) <ul style="list-style-type: none"> Health Alert 3 (Warning – Avoid Nonessential Travel): China <p>SLTT:</p> <ul style="list-style-type: none"> Maryland State EOC returned to Normal Operations (Coronavirus) Washington State EOC at Full Activation (Coronavirus)

Current Situation: Repatriation flights and follow-on actions (bed-down, quarantine and wrap-around services) remain the priority for HHS and supporting agencies. HHS led ESFLG on January 31 coordinated Federal activities in response to nCoV activities. Risk to US personnel has not changed due to this incident. **Social Media platforms are taking steps to stop misinformation on their platforms and some states are warning residents about misinformation.**

Summaries	FEMA Internal Situational Awareness Dashboard <small>(hyperlink)</small>	Actions
<p>Pandemic Crisis Action Plan (PanCAP) - Phase 1C (credible threat)</p> <p>Repatriation:</p> <ul style="list-style-type: none"> Potential evacuees: ~1000 Repatriation planning/coordination continue for additional ~1000 citizens; 4 additional flights of 200+ <ul style="list-style-type: none"> Repat Flight 1: 201 AMCITs at March Air Reserve Base (ARB), CA since Jan 29 Repat Flight 2: ETA Feb 3; Travis, AFB (Fairfield, CA) Repat Flight 3: ETA Feb 3; Miramar, AS (San Diego, CA) Repat Flight 4: ETA Feb 4; Lackland, AFB (San Antonio, TX) Repat Flight 5: ETA Feb 4; Camp Ashland (Omaha, NE) HHS/ACF looking at non-traditional repatriation sites similar to the initial site for the 201 repatriated individuals. May limit the support states can provide to support emergency repatriation efforts ESF 11: Consider Animal Repat (service animals and pets) who travel with owners; records don't often come with them which drives concern on shots and health of animal. Consideration for SLTT Control Other countries begin repatriation of their citizens include: United Kingdom, Australia, France and South Korea – all have quarantine plans (<i>DoS, Jan 29</i>) <p>Lifeline Update:</p> <p><u>Safety & Security</u></p> <ul style="list-style-type: none"> FEMA established website to keep employees informed ESF13: Monitoring w/planning availability of PPE for 1st Responders <p><u>Health & Medical</u></p> <ul style="list-style-type: none"> Continuing to monitor for impacts to the Healthcare field and impacts on PPE and growing concerns <p><u>Transportation:</u></p> <ul style="list-style-type: none"> Over 16 carriers cancelled or suspended flights to China - US Based Carriers: United, Delta, and American <ul style="list-style-type: none"> Economic strain on carriers is the primary impact noted <u>State Department</u> Travel Alert 1 (lowest) to 4 (highest) <ul style="list-style-type: none"> Travel Alert 4 (Don't Travel): China <u>CDC:</u> Health Alerts 1 (lowest) to 3 (highest) <ul style="list-style-type: none"> Health Alert 3 (Warning – Avoid Nonessential Travel): China 	 <p>Confirmed Cases: Worldwide: 14,628 (+2,604) China: 14,473 (+2,593) (includes Hong Kong & Macau)</p> <p>Other Confirmed Locations: 144 <i>>25 Countries have confirmed cases</i></p> <p><i>Source: Johns Hopkins CSSE (Numbers are pulled at 1000)</i></p> <p>United States Confirmed: 8 (+1)</p> <ul style="list-style-type: none"> Arizona-1 California-3 (+1) Illinois-2 Washington-1 Massachusetts - 1 <p>Deaths: 305 (+45 China,+1 Philippines) Recovered: 348 (+61) (Worldwide)</p> <p>Case Updates</p> <p>Total confirmed cases</p> 	<p>Response Activities</p> <p>U.S. National:</p> <ul style="list-style-type: none"> Presidential Proclamation issued on January 31; suspends entry of foreign nationals who visited China in the past 14 days POTUS established nCoV Task Force; HHS Secretary is lead; AS1, National Security Advisor, Deputy Secretary of State, CDC, NIH and Domestic Policy Council Director are primary members HHS declared a Public Health Emergency on Jan 31 <p>U.S. Airport Screening:</p> <ul style="list-style-type: none"> Enhanced Airport Screening at 7 locations DHS AS1 directed funneling passengers who have traveled to China in the last 14 days to (7) airports with enhanced health screening and the ability to impose quarantine. <ul style="list-style-type: none"> Airports: JFK, SFO, LAX, ORD, SEA, HNL, ATL Enhanced screening at 13 additional airports will begin today (February 2, 2020) at 2 p.m. ET. (<i>HHS SOC, Feb 2</i>) <p>Federal Emergency Management Agency (FEMA)</p> <ul style="list-style-type: none"> Continues to support HHS activities/operations. FEMA representatives continue to coordinate and support HHS Task Forces. Task Force Update: <ul style="list-style-type: none"> Hospital Resilience: Meeting Jan 31 – No due outs or shortfalls Communication: HHS/DHS NICCL calls daily Repatriation: Supporting HHS with Mass Care SME and planning efforts Supply Chain: NBEOC working through Private Sector RFI process with CDC JIC; meeting today to discuss process and way-ahead Future Planning: Identifying core capabilities and UCG Mission Statement in event HHS requires this assistance WebEOC Page: "HQ Novel Corona Virus 2019" <p>Federal Response:</p> <ul style="list-style-type: none"> HHS conducted ESFLG Meeting at HHS on Jan 31 HHS SOC at Level I (Full Activation) 24/7 OPS, as of Feb 2, 2020 <ul style="list-style-type: none"> Task Forces established: Hospital resilience, Communications, Supply Chain Resources, Repatriation, Operational coordination, & Medical countermeasures Region VIII DCE activated (for potential repatriated citizens to Ft. Carson) CBP processing average 10,327 persons arriving by air from China per day DoS expanded the Travel Alert 4 to include all of China <p>SLTT:</p> <ul style="list-style-type: none"> Washington State EOC at Full Activation (Coronavirus) <p>Due Outs:</p> <ul style="list-style-type: none"> Standing RFI due to DHS NOC daily (for AS1 update) – primary ask is for component actions supporting nCoV Operations

Key Data Points

FEMA National Watch Center

Novel Coronavirus Update

January 28, 2020 as of: 0800

Current Situation: U.S. CDC, World Health Organization (WHO), and the Chinese National Health Commission have all recognized limited human-to-human transmission. Imported cases of 2019-nCoV infection in people have been detected in the U.S. No person-to-person spread has been detected with this virus at the time, and this virus is NOT currently spreading in the community in the United States. The goal of the ongoing U.S. public health response is to contain this outbreak and prevent sustained spread of 2019-nCov in this country. (CDC January, 27, 1700)

Summaries

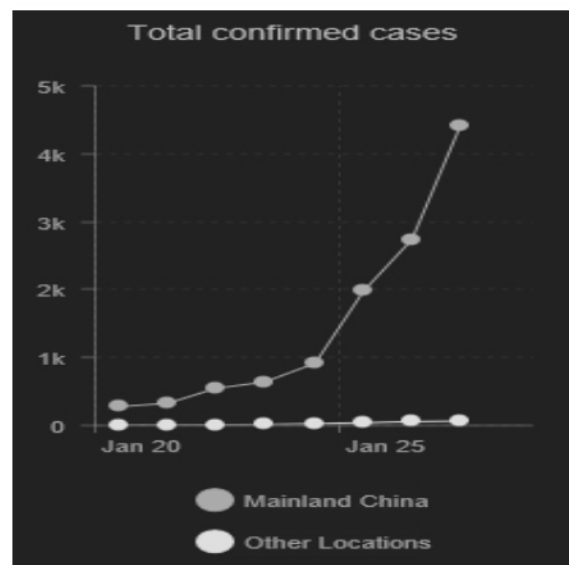
Repatriation:

- DoS is coordinating with HHS and states of Alaska and California on a AMCIT repatriation effort from Wuhan China
- Approximately 40 consular members and 200 other AMCITs being evacuated to arrive **January 29 (0830 ET)**
- ASPR deployed 4 persons to Anchorage & 36 to Ontario, CA to provide Logistics and IT support
- In California, passengers will undergo additional screening. If symptomatic they will be evaluated in a healthcare facility
- Remaining passengers will be quarantined for a minimum of 72 hours in provided California facilities
- Additional repatriation flights may be planned

South Korea evacuating 700+ from China and quarantined for 2-weeks

Transportation Lockdown (China):

- Issued by Wuhan authorities suspending travel remains in place affecting public transit services, flights, trains and privately-owned vehicles. Similar travel restrictions were issued for nearby cities
- Nearly 40 million people in the transportation lockdown zone
- Lunar New Year travel is the largest annual human migration event with over 3 billion trips anticipated throughout Asia - activities lasts about 40 days
- Holiday expected to be extended through February 8



Novel Coronavirus (2019-nCoV) Outbreak
 Dec 31, 8:00 - Jan 26, 2:00
 Source: ESRI, HSP, CDC, WHO
 Produced: Jan 27, 2020, 8:00 p.m. EST
 FEMA NWCGIS

Confirmed Cases:
 Worldwide: 4,474 (+1,680)
 China: 4,409 (+1,658) (includes Hong Kong & Macau)

Deaths: 107 (+27)

Other Confirmed Locations: 50 (+7)
 Australia, Canada, France, Japan, Malaysia, Nepal, Singapore, South Korea, Taiwan, Thailand, Cambodia, Germany, Ivory Coast, Sri Lanka, and Vietnam (1st human-to-human transfer outside of China)

United States Confirmed:

- Arizona-1
- California-2
- Illinois-1
- Washington-1

Currently 26 states have personnel under investigation (suspected cases being tested)

Actions

Federal Emergency Management Agency (FEMA)

- Regional Administrators invited to weekly CDC coordination call with state and local partners since January 21
- **Pandemic Crisis Action Plan (PanCAP) - Phase 1C (credible threat)**

SLTT:

- Washington State EOC at Full Activation (Coronavirus)
- Illinois and Chicago Depts of Health activated

Federal Response:

- HHS SOC at Level II (Partial Activation)
 - 6 Task Forces established (***FEMA involved**):
 - ***Hospital resilience**
 - ***Communications**
 - ***Supply chain resources**
 - ***Repatriation**
 - ***Operational coordination**
 - Medical countermeasures
- State Department Travel Advisory Level
 - China: Level 3 (Rethink travel to the area)
 - Hubei Province: Level 4 (Do not travel to Hubei Province)
- CDC
 - Travel Health Notice
 - Wuhan, China: Warning – Level 3 (Avoid Nonessential Travel)
- Plus up teams at screening airports to start shift work; Tailoring hours to meet arriving flights – staffing for 13 airports continues to work
- Team deployed to Washington State to support investigation of first case of Novel Coronavirus in the U.S. and tracing patient exposure

Response Activities

Background

Seven (7) identified coronaviruses cause illness in humans:

- **4 cause a common cold syndrome**
- **SARS (2003 to 2004)**
 - 8,098 confirmed cases world wide, 774 deaths
 - Severe impacts on healthcare industry
 - Believed to have originated through animal-to-human transmission in a similar marketplace in China
- **MERS (2012 to present)**
 - 2,499 confirmed cases, 861 deaths (to date)
 - Ongoing sporadic cases, mainly focused in Middle East
 - 2015 outbreak in South Korea from middle-eastern traveler (186 confirmed cases, 5 deaths)

From:	Clever, Traci L. (b)(6)
To:	(b)(6)
Subject:	Re: (U// FOUO) DHS Coronavirus Action Report - China - 13 February call w/Angie Bailey - your availability?
Date:	2020/02/13 05:30:21
Priority:	Normal
Type:	Note

Good morning. Please have Angie call my cell number.

Thank you.

V/r,

Traci

Traci L. Clever, PMP, SES
Associate Administrator for Mission Support
DHS/FEMA

(b)(6)

From: (b)(6)
Sent: Thursday, February 13, 2020 4:33:05 AM
To: Clever, Traci L. (b)(6)
Subject: RE: (U//~~FOUO~~) DHS Coronavirus Action Report - China - 13 February call w/Angie Bailey - your availability?

Good morning!

It does! Do you want Angie to call your office or your cell number?

VR (b)(6)

Duplicate

From:	Clever, Traci L. (b)(6)
To:	Bailey, Angela (b)(6)
Subject:	Re: (U// FOUO) DHS Coronavirus Action Report - China - 1800 ET 11 Feb (NOC 0051-20)
Date:	2020/02/12 14:26:52
Priority:	Normal
Type:	Note

Sounds good.

V/r,

Traci

Traci L. Clever, PMP, SES
Associate Administrator for Mission Support
DHS/FEMA
Call/Text: (202) 255-7604
traci.l.clever@fema.dhs.gov

Duplicate

From:	Clever, Traci L. (b)(6)
To:	(b)(6)
Subject:	Re: (U// FOUO) DHS Coronavirus Action Report - China - 13 February call w/Angie Bailey - your availability?
Date:	2020/02/12 18:30:39
Priority:	Normal
Type:	Note

(b)(6)

I have an HHS Interagency VTC 12:30- 1:30 so realistically 1:40-2:00 is good for a call. Let me know if this will work.

V/r,

Traci

Traci L. Clever, PMP, SES
 Associate Administrator for Mission Support
 DHS/FEMA
 Call/Text: (b)(6)

(b)(6)

From: (b)(6)
Sent: Wednesday, February 12, 2020 5:55:11 PM
To: Clever, Traci L. (b)(6)
Subject: FW: (U//~~FOUO~~) DHS Coronavirus Action Report - China - 13 February call w/Angie Bailey - your availability?

Good evening,

Do you have any time between 12:30 and 2:00pm tomorrow for a call? If you have an EA/Scheduler I may coordinate with, please let me know.

Most appreciatively,

(b)(6)

(b)(6)

Executive Assistant to Angie Bailey, Chief Human Capital Officer
 Department of Homeland Security | Office of the Chief Human Capital Officer

(b)(6)

Confidentiality Notice: This email message, including any attachments, is intended only for the person(s) or entity(ies) to which it is addressed and contains information that may be confidential, legally protected, privacy relevant, proprietary in nature or otherwise protected by law from disclosure. If you received this message in error, you are hereby notified that reading, sharing, copying, or distributing this message, or its contents, is prohibited. Please telephone or reply to me immediately and delete all copies of the message.

From: Bailey, Angela

Sent: Wednesday, February 12, 2020 2:25 PM

To: (b)(6)

Subject: Fwd: (U//~~FOUO~~) DHS Coronavirus Action Report - China - 1800 ET 11 Feb (NOC 0051-20)

Please help me find time to chat with Traci.

~Angie

Duplicate